



ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
JUNE 6, 2023 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS

AGENDA (p.1-2)

- I. CALL TO ORDER Bryn Dodd, President
II. INVOCATION Chaplain Doug Herget
III. PLEDGE OF ALLEGIANCE Bryn Dodd
IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEMWill Kappauf (p.3)
V. AWARDS AND RECOGNITION
A. June 2023 Associates of the Month Russell Tippin
• Clinical – Ellamarie Kalawe
• Non-Clinical – Milagros Guzman
• Nurse – Emmanuel Sirengo
B. Net Promoter Score Recognition Russell Tippin
• Dr. Mandeep Othee
• Tammy Trollope, FNP
• Wound Care
VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER
VII. PUBLIC COMMENTS ON AGENDA ITEMS
VIII. CONSENT AGENDABryn Dodd (p.4-37)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
A. Consider Approval of Regular Meeting Minutes, May 2, 2023
B. Consider Approval of Special Board Meeting Minutes, May 15, 2023
C. Consider Approval of Joint Conference Committee, May 23, 2023
D. Consider Approval of Federally Qualified Health Center Monthly Report, April 2023
IX. COMMITTEE REPORTS
A. Finance Committee Wallace Dunn (p.38-97)
1. Financial Report for Month Ended April 30, 2023
2. Consent Agenda

- a. Consider Approval of Merge Healthcare – Unity Contract Renewal
- b. Consider Approval of Advanced Cardiovascular Perfusion Agreement Renewal
- 3. Consider Approval of Fire Alarm Panel Replacement

X. TTUHSC AT THE PERMIAN BASIN REPORT..... Dr. Timothy Benton

XI. CORRECTION TO SEPTEMBER 9, 2021 SPECIAL MEETING MINUTES Steve Steen

XII. UPDATE ON COVID-19 POLICYKim Leftwich

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS
..... Russell Tippin (p.98-99)

- A. Recognition of Service to the Board - Mary Lou Anderson**
- B. BCBS Update**
- C. COVID-19 Update**
- D. Ad hoc Report(s)**

XIV. ECHD BOARD OFFICER ELECTIONS / APPOINTMENTBryn Dodd

- A. President**
- B. Vice President**
- C. Executive Committee Member**
- D. Secretary**

XV. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding Real Property pursuant to Section 551.072 of the Texas Government Code; (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; and (4) Deliberation regarding Economic Development Negotiations pursuant to Section 551.087 of the Texas Government Code.

XVI. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. CONSIDER APPROVAL OF MCH PROCARE PROVIDER AGREEMENTS**
- B. CONSIDER APPROVAL OF MCHS LEASE AGREEMENT**
- C. CONSIDER APPROVAL OF TERMINATING THE TIRZ AGREEMENT**
- D. CONSIDER APPROVAL OF PURCHASE OF VACANT LOTS**

XVII. ADJOURNMENTBryn Dodd

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
MAY 2, 2023 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Bryn Dodd, President
Richard Herrera
David Dunn
Don Hallmark

MEMBERS ABSENT: Wallace Dunn, Vice President
Mary Lou Anderson
Kathy Rhodes

OTHERS PRESENT: Russell Tippin, President/Chief Executive Officer
Matt Collins, Chief Operating Officer
Steve Steen, Chief Legal Counsel
Steve Ewing, Chief Financial Officer
Dr. Meredith Hulsey, Chief Medical Officer
Kim Leftwich, Chief Nursing Officer
Dr. Gregory Shipkey, Chief of Staff
Dr. Jeff Pinnow, Vice Chief of Staff
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Bryn Dodd, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Doug Herget offered the invocation.

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III. PLEDGE OF ALLEGIANCE

Bryn Dodd led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Don Hallmark presented the Mission, Vision and Values of Medical Center Health System.

V. AWARDS AND RECOGNITION

A. May 2023 Associates of the Month

Russell Tippin, President/Chief Executive Officer, introduced the May 2023 Associates of the Month as follows:

- Clinical – Sarahi Garza
- Non-Clinical – Belinda Arnold
- Nurse – Arbelia (Cindy) Urquidi

B. Net Promoter Score Recognition

Russell Tippin, President/Chief Executive Officer, introduced the Net Promoter Score High Performer(s).

- ProCare Cardio WSMP
- 5C

C. Nurses Week Recognition

Kim Leftwich, Chief Nursing Officer, recognized several nurses in honor of Nurses Week, which is May 8th-12th, 2023.

VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

VIII. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, April 4, 2023**
- B. Consider Approval of Joint Conference Committee, April 25, 2023**
- C. Consider Approval of Federally Qualified Health Center Monthly Report, March 2023**

David Dunn moved, and Richard Herrera seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

IX. COMMITTEE REPORTS

A. Finance Committee

1. Quarterly Investment Report – Quarter 2, FY 2023
2. Quarterly Investment Officer's Certification
3. Financial Report for Month Ended March 31, 2023
4. Consent Agenda
 - a. Consider Approval of 724 Access Services & Support Contract Renewal.

5. Consider Approval of Revecore Agreement.
6. Consider Approval of Iodine Agreement.
7. Consider Approval of Huron Agreement.
8. Consider Approval of CER for Shimadzu Floor Xray Unit and Medication Refrigeration and Freezer Units.

David Dunn moved, and Richard Herrera seconded the motion to approve the Finance Committee report as presented. The motion carried.

X. TTUHSC AT THE PERMIAN BASIN REPORT

Dr Timothy Benton, Regional Dean of TTUHSC, provided the TTUHSC at the Permian Basin report. This report was for information only, and no action was taken.

XI. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. CMO Update – Dr. Hulsey

Dr. Hulsey reported to the board that the new Acute Care Section Chief has been hired and will start on July 10th, 2023. MCH will be hosting an orientation on June 27th for the new residents starting at 5:00 p.m.

This report was informational only, and no action was taken.

B. BCBS Update

Russell Tippin, President/CEO, reported that MCH has been speaking to community groups and has mailed letters to BCBS participants in anticipation of the June 1st deadline for the contract renewal. Tonya Coke and Trevor Tankersley having been doing a great job with the public message during the BCBS renewal process.

This report was informational only, and no action was taken.

C. Tax Increment Reinvestment Zone (TIRZ)

Don Hallmark, Board Member, reported to the board that the TIRZ Committee had a meeting and elected officers for the next year. Craig Stoker was elected President. Nothing is being done by the Committee.

This report was informational only, and no action was taken.

D. COVID-19 Update

Russell Tippin, President/CEO, reported that the federal COVID-19 Public Health Emergency was ending on May 11, 2023.

This report was informational only, and no action was taken.

E. Ad hoc Report(s)

Russell Tippin reported that a meeting has been scheduled at the request of the County Judge, Dustin Fawcett to discuss the Health Department. I

Russell Tippin told the Board that Staci Ashley, Vice President of Human Resources is doing a great job during her first 90 days.

Meetings have been held with the nurses on the new Career Ladder. They are happy that there will be better communication on the rollout of the next Career Ladder.

The THT Conference will be in July in Austin.

The ECHD Election for District 2 is on Saturday, May 6, 2023.

The Regional Services report was provided in the packet.

These reports were informational only. No action was taken.

XII. EXECUTIVE SESSION

Bryn Dodd stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Richard Herrera, David Dunn, Don Hallmark, Russell Tippin, President and CEO, and Steve Steen, Chief Legal Counsel.

Adiel Alvarado, President MCH ProCare, presented the provider agreements to the ECHD Board of Directors during Executive Session.

Dr. Meredith Hulsey, Chief Medical Officer, presented the on-call agreement the ECHD Board of Directors during Executive Session.

Russell Tippin, President/CEO, led the board in discussion about the CRNA proposal.

Steve Steen, Chief Legal Counsel, Gingie Sredanovich, Chief Compliance Officer, and Dr. Meredith Hulsey, CMO, led the board in discussion about the cardiology audit.

Steve Ewing, Chief Financial Officer, Adiel Alvarado, President MCH ProCare, Gingie Sredanovich, Chief Compliance Officer, Dr. Meredith Hulsey, CMO, Matt Collins, Chief Operating Officer and Kerstin Connolly, Paralegal stepped out of Executive Session.

Russell Tippin, President/CEO and Steve Steen, Chief Legal Counsel, led the board in discussion about the cardiology audit.

Steve Ewing, Chief Financial Officer, Adiel Alvarado, President MCH ProCare, Gingie Sredanovich, Chief Compliance Officer, and Dr. Meredith Hulse, CMO were excused from the remainder of Executive Session.

Matt Collins, Chief Operating Officer, led the board in discussion about an employment issue.

Matt Collins, COO, provided an update on the SPD Project and requested to increase the budget up to \$15 Million.

Executive Session began at 6:00 p.m.

Executive Session ended at 8:02 p.m.

XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreement(s).

Bryn Dodd presented the following new agreements:

- Beth Hart, M.D. – This a three (3) year Pediatrics Contract.
- Joyce Alase, M.D.– This is a three (3) year Hospitalist Contract.
- Mason Crumrine, N.P. – This is a three (3) year Orthopedics Contract.

Bryn Dodd presented the following amendment:

- Brian Griffin, N.P. – This is an amendment to a Critical Care Contract.

Bryn Dodd presented the following renewals:

- Rizwan Asim, M.D. – This is a 3-year renewal of a Hospitalist Contract.
- Sudhir Bare, M.D. – This is a 3-year renewal of a Hospitalist Contract.
- Samsadeen Issah, CRNA – This is a 3-year renewal of a Anesthesia Contract.

David Dunn moved, and Richard Herrera seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Approval of On-Call Agreement

Bryn Dodd presented the following On-Call agreement:

- Jason Jones, M.D. – This is an Oral Maxillofacial Surgery On-Call Agreement

David Dunn moved, and Richard Herrera seconded the motion to approve the On-Call Agreement as presented. The motion carried.

C. Consider Approval of SPD Project Budget Increase Request.

Bryn Dodd recommended approving the SPD Project Budget Increase Request for the project to Fifteen Million (\$15M) Dollars.

David Dunn moved, and Don Hallmark seconded the motion to approve the SPD Project Budget Increase Request as presented. The motion carried.

XIV. ADJOURNMENT

There being no further business to come before the Board, Bryn Dodd adjourned the meeting at 8:03 p.m.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "David Dunn", written over a horizontal line.

David Dunn, Secretary
Ector County Hospital District Board of Directors

**SPECIAL MEETING
OF THE BOARD OF DIRECTORS
OF THE ECTOR COUNTY HOSPITAL DISTRICT
May 15, 2023**

MINUTES OF THE MEETING

MEMBERS PRESENT: Bryn Dodd, President
Wallace Dunn, Vice President
David Dunn
Don Hallmark
Kathy Rhodes

MEMBERS ABSENT: Richard Herrera

OTHERS PRESENT: Russell Tippin, President/Chief Executive Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Steve Ewing, Chief Financial Officer
Will Kappauf, Newly Elected Board Member
Sara Kate Billingsley, Ector County District Judge
Lisa Russell, Executive Assistant to President/CEO
Kerstin Connolly, Paralegal
Various other interested members of the
Medical Staff, Employees, and Citizens

I. CALL TO ORDER

Bryn Dodd, President, called the special meeting to order at 3:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. CANVASS OF VOTES

A. Resolution on 2023 Canvass of Votes

Steve Steen presented the Canvass Report provided by Lisa Sertuche, Ector County Elections Administrator. The following Resolution on 2023 Canvass of Votes was read:

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RESOLUTION

Canvass of 2023 Votes

WHEREAS, in the State of Texas, the County of Ector, on the 15th day of May, 2023, the Board of Directors of the Ector County Hospital District convened in a called session with the following members present, to-wit:

___ Bryn Dodd, President
___ Wallace Dunn, Vice President

___ Mary Lou Anderson
___ Richard Herrera
___ David Dunn
___ Don Hallmark
___ Kathy Rhodes

constituting a quorum pursuant to Chapter 67 of the Texas Election Code and among other proceedings had by said board was the following:

WHEREAS, there came to be considered the returns of an election held on the 6th day of May, 2023, for the purpose of electing a director of the Board of Directors of Ector County Hospital District for District 2 and said returns of said election having been duly canvassed by the Board of Directors of the Ector County Hospital District and there being cast a total 121 votes for Ector County Hospital District candidates and each of the candidates in said election received the following votes, to-wit:

Director, District 2	Number of Votes
Will Kappauf	102
Mary Lou Anderson	19

IT IS, THEREFORE, found and declared and so ordered by the Board of Directors of the Ector County Hospital District that the above directors' election was duly called, that notice of said election was duly posted, and that said election was held on May 6, 2023 in accordance with the law; that at said election the following named candidates were fully elected at said election to the respective named office of the Ector County Hospital District Board of Directors:

Will Kappauf Director, District 2

PASSED AND APPROVED by the Board of Directors of the Ector County Hospital District of Odessa, Texas, this the 15th day of May, 2023.

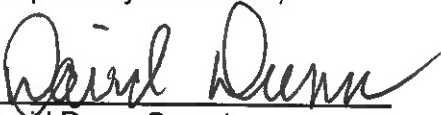
B. Oath of Office

Sara Kate Billingsley, Ector County District Judge, read the Oath of Office to Will Kappauf, David Dunn, and Wallace Dunn, to which each individual affirmed.

III. ADJOURNMENT

There being no further business to come before the Board, Bryn Dodd adjourned the meeting at 3:34 p.m.

Respectfully Submitted,



David Dunn, Secretary
Ector County Hospital District Board of Directors



June 6, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 7 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Amy Federico, DO	Radiology	Telemedicine	VRAD	06/06/2023-06/05/2025
Varsha Gillala, DO	Medicine	Physical Medicine and Rehabilitation	Recover & Goal, PLLC	06/06/2023-06/05/2024
*Merry Hart, MD	Pediatrics	Pediatrics	ProCare	06/06/2023-06/05/2024
Sergy Lemeshko, MD	Radiology	Telemedicine	VRAD	06/06/2023-06/05/2025
*James Manwill, MD	Radiology	Telemedicine	VRAD	06/06/2023-06/05/2025
Christian VanKirk, MD	Radiology	Telemedicine	VRAD	06/06/2023-06/05/2025
Neda Yagan, MD	Radiology	Telemedicine	VRAD	06/06/2023-06/05/2025

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Mason Crumrine, NP	Surgery	AHP	Nurse Practitioner	ProCare	Dr. Benjamin Cunningham	06/06/2023-06/05/2025
Daniela Flores, NP	Surgery	AHP	Nurse Practitioner		Dr. James Li	06/06/2023-06/05/2025
Yarines Gonzalez Mendoza, NP	Medicine	AHP	Nurse Practitioner	ProCare	Dr. Mandeep Othee	06/06/2023-06/05/2025
Carol Holden, CRNA	Anesthesia	AHP	CRNA	Midwest	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	06/06/2023-06/05/2025
*Sandhya Puri, NP	Medicine	AHP	Nurse Practitioner	ProCare	Dr. Othee	06/06/2023-06/05/2025

*Please grant temporary Privileges



Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Gregory Shipkey, MD Chief of Staff
Executive Committee Chair
/MM



June 6, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Tejaswi Thippeswamy, MD	Hospitalist	Yes	Associate	Hospitalist	ProCare	None	06/01/2023 -05/31/2024
Jose Benigno, MD	Pediatrics	Yes	Active	Pediatrics		None	07/01/2023-06/30/2025
Jose	Pediatrics	Yes	Active	Pediatrics		Yes	07/01/2023-06/30/2025
Ghassan Fanous, MD	OB/GYN	Yes	Active	OB/GYN		None	07/01/2023-06/30/2025
Raymond Martinez, MD	OB/GYN	Yes	Active	OB/GYN	ProCare	None	07/01/2023-06/30/2025
Anoosh Montaser, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	07/01/2023-06/30/2025
Migdalia Monzon, MD	Pediatrics	Yes	Courtesy	Pediatrics		None	07/01/2023-06/30/2025
Cem Nasuhoglu, MD	Pediatrics	Yes	Courtesy	Pediatrics		None	07/01/2023-06/30/2025
Vinh Nguyen, MD	Pediatrics	Yes	Active to Courtesy	Pediatrics		None	07/01/2023-06/30/2025
Leela Pillarisetty, MD	OB/GYN	Yes	Active	OB/GYN		Yes	07/01/2023-06/30/2025
Pill Raja, MD	OB/GYN	Yes	Active	OB/GYN		None	07/01/2023-06/30/2025
Catherine Roberts, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	07/01/2023-06/30/2025
Jaime Salvatore, DO	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	07/01/2023-06/30/2025
David Spirer, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	07/01/2023-06/30/2025



Medical Center Hospital

A Member of Medical Center Health System

Liliana Andrade, MD	Family Medicine	Yes	Active	Family Medicine	TTUHSC	None	08/01/2023-07/31/2025
Michael Galloway, DO	OB/GYN	Yes	Active	OB/GYN	TTUHSC	None	08/01/2023-07/31/2025
Antonyos Mahfoud, MD	Medicine	Yes	Associate	Critical Care	ProCare	None	08/01/2023-07/31/2024
Francisco Salcido, MD	Family Medicine	Yes	Courtesy	Family Medicine		None	08/01/2023-07/31/2025



Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Irma Gutierrez, NP	Hospitalist	AHP	AHP	ProCare	Narendra Sajja, MD, Sudhir Bare, Rajnarsing Chennamani, Fouzia Tabasam, MD, Harika Thummala, MD, Sridhar Enuganti, MD, Ramcharitha Kandikatla, MD, Domingo Caparas, MD	None	07/01/2023-06/30/2025
Sandra Nieto, NP	Family Medicine	AHP	Family Medicine		Francisco Salcido, MD	None	07/01/2023-06/30/2025
Barbara Magwire, CCP	Surgery	AHP			Kirit Patel, MD and Staton Awtrey, MD	None	08/01/2023-07/31/2025
Elvira Nieto, NP	OB/GYN	AHP	OB/GYN	TTUHSC	Elsa Brown, MD	None	08/01/2023-07/31/2025

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Gregory Shipkey, MD Chief of Staff
 Executive Committee Chair
 /MM



June 6, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
Jose Bueno, MD	Pediatrics	REMOVE: Adolescent male and female reproductive health management of; adolescent psychosocial issues management of; Abdominal Ultrasound; Sedation – analgesia for procedures; Splinting;
Avelino Garcia, MD	OB/GYN	REMOVE: Resuscitation Newborn
Leela Pillarisetty, MD	OB/GYN	REMOVE: Resuscitation Newborn

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Gregory Shipkey, MD Chief of Staff
Executive Committee Chair
/MM



June 6, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status – Resignations/Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Derek Leung, DDS	Associate	Surgery	06/30/2023	Lapse in Privileges
Charles Lively, MD	Courtesy	OB/GYN	06/30/2023	Resignation Requesting Honorary status
Raymond Marquis, CCP	AHP	Surgery	04/30/2023	Lapse in Privileges

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Gregory Shipkey, MD Chief of Staff
Executive Committee Chair
/MM



June 6, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
 BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Vinh Nguyen, MD	Pediatrics	Active to Courtesy

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
None				



June 6, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Removal of I-FPPE

Staff Member	Department	Removal/Extension
Jason Jones, MD	Surgery	Removal of I-FPPE

Change in Privileges

Staff Member	Department	Privilege
None		

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
None		

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Gregory Shipkey, MD Chief of Staff
Executive Committee Chair
/MM



June 6, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

- Revision to da Vinci Criteria
- Replacement Pediatric Chairman Criteria

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following:

- Revision to da Vinci Criteria
- Replacement Pediatric Chairman Criteria

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee to approve the Revision to da Vinci Criteria and Replacement Pediatric Chairman Criteria.

Gregory Shipkey, MD Chief of Staff
Executive Committee Chair
/MM



June 6, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Family Health Clinic
June 2023
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
APRIL 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 587,985	\$ 552,766	6.4%	\$ 531,417	10.6%	\$ 4,321,675	\$ 4,090,443	5.7%	\$ 4,056,066	6.5%
TOTAL PATIENT REVENUE	\$ 587,985	\$ 552,766	6.4%	\$ 531,417	10.6%	\$ 4,321,675	\$ 4,090,443	5.7%	\$ 4,056,066	6.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 316,988	\$ 310,892	2.0%	\$ 203,056	56.1%	\$ 2,375,355	\$ 2,300,614	3.2%	\$ 2,374,790	0.0%
Self Pay Adjustments	36,745	55,244	-33.5%	67,796	-45.8%	430,612	409,648	5.1%	334,863	28.6%
Bad Debts	(1,859)	10,642	-117.5%	50,630	-103.7%	(77,941)	78,440	-199.4%	148,072	-152.6%
TOTAL REVENUE DEDUCTIONS	\$ 351,874	\$ 376,778	-6.6%	\$ 321,481	9.5%	\$ 2,728,026	\$ 2,788,702	-2.2%	\$ 2,857,725	-4.5%
	59.84%	68.16%		60.50%		63.12%	68.18%		70.46%	
NET PATIENT REVENUE	\$ 236,111	\$ 175,988	34.2%	\$ 209,936	12.5%	\$ 1,593,649	\$ 1,301,741	22.4%	\$ 1,198,340	33.0%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 319	\$ 23,543	-98.6%	\$ 50,949	-99.4%	\$ 588,114	\$ 164,801	256.9%	\$ 197,272	198.1%
TOTAL OTHER REVENUE	\$ 319	\$ 23,543	-98.6%	\$ 50,949	-99.4%	\$ 588,114	\$ 164,801	256.9%	\$ 197,272	198.1%
NET OPERATING REVENUE	\$ 236,430	\$ 199,531	18.5%	\$ 260,885	-9.4%	\$ 2,181,763	\$ 1,466,542	48.8%	\$ 1,395,613	56.3%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 103,258	\$ 99,191	4.1%	\$ 88,621	16.5%	\$ 727,941	\$ 714,315	1.9%	\$ 660,973	10.1%
Benefits	28,347	30,221	-6.2%	21,424	32.3%	204,325	190,328	7.4%	171,580	19.1%
Physician Services	176,098	211,134	-16.6%	184,765	-4.7%	1,174,055	1,490,082	-21.2%	1,181,358	-0.6%
Cost of Drugs Sold	17,781	17,735	0.3%	10,006	77.7%	123,163	130,755	-5.8%	146,500	-15.9%
Supplies	7,080	8,958	-21.0%	5,746	23.2%	83,098	65,525	26.8%	55,970	48.5%
Utilities	4,810	7,940	-39.4%	3,559	35.1%	40,544	44,034	-7.9%	37,376	8.5%
Repairs and Maintenance	527	2,824	-81.3%	554	-4.9%	7,051	19,768	-64.3%	27,529	-74.4%
Leases and Rentals	811	482	68.2%	477	70.1%	3,674	3,374	8.9%	3,428	7.2%
Other Expense	1,000	1,591	-37.1%	1,464	-31.7%	7,551	11,137	-32.2%	11,012	-31.4%
TOTAL OPERATING EXPENSES	\$ 339,712	\$ 380,076	-10.6%	\$ 316,616	7.3%	\$ 2,371,402	\$ 2,669,318	-11.2%	\$ 2,295,726	3.3%
Depreciation/Amortization	\$ 23,413	\$ 29,052	-19.4%	\$ 28,692	-18.4%	\$ 163,726	\$ 204,978	-20.1%	\$ 201,204	-18.6%
TOTAL OPERATING COSTS	\$ 363,126	\$ 409,128	-11.2%	\$ 345,307	5.2%	\$ 2,535,128	\$ 2,874,296	-11.8%	\$ 2,496,930	1.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ (126,696)	\$ (209,597)	-39.6%	\$ (84,422)	50.1%	\$ (353,364)	\$ (1,407,754)	-74.9%	\$ (1,101,318)	-67.9%
Operating Margin	-53.59%	-105.04%	-49.0%	-32.36%	65.6%	-16.20%	-95.99%	-83.1%	-78.91%	-79.5%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	1,943	1,865	4.2%	1,858	4.6%	13,864	13,815	0.4%	13,319	4.1%
Average Revenue per Office Visit	302.62	296.39	2.1%	286.02	5.8%	311.72	296.09	5.3%	304.53	2.4%
Hospital FTE's (Salaries and Wages)	24.0	25.0	-4.0%	24.4	-1.3%	25.4	26.2	-3.3%	22.1	15.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
APRIL 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 145,955	\$ 216,980	-32.7%	\$ 164,408	-11.2%	\$ 1,340,247	\$ 1,608,382	-16.7%	\$ 1,232,405	8.8%
TOTAL PATIENT REVENUE	\$ 145,955	\$ 216,980	-32.7%	\$ 164,408	-11.2%	\$ 1,340,247	\$ 1,608,382	-16.7%	\$ 1,232,405	8.8%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 88,613	\$ 127,163	-30.3%	\$ 80,737	9.8%	\$ 735,278	\$ 942,606	-22.0%	\$ 806,275	-8.8%
Self Pay Adjustments	13,231	36,540	-63.8%	37,377	-64.6%	189,439	270,856	-30.1%	199,700	-5.1%
Bad Debts	(2,659)	(6,207)	-57.2%	(9,029)	-70.6%	(34,399)	(46,011)	-25.2%	(89,547)	-61.6%
TOTAL REVENUE DEDUCTIONS	\$ 99,185	\$ 157,496	-37.0%	\$ 109,085	-9.1%	\$ 890,319	\$ 1,167,451	-23.7%	\$ 916,428	-2.8%
	68.0%	72.6%		66.4%		66.4%	72.6%		74.4%	
NET PATIENT REVENUE	\$ 46,770	\$ 59,484	-21.4%	\$ 55,323	-15.5%	\$ 449,929	\$ 440,931	2.0%	\$ 315,977	42.4%
OTHER REVENUE										
FHC Other Revenue	\$ 319	\$ 23,543	0.0%	\$ 50,949	-99.4%	\$ 588,114	\$ 164,801	0.0%	\$ 197,272	198.1%
TOTAL OTHER REVENUE	\$ 319	\$ 23,543	-98.6%	\$ 50,949	-99.4%	\$ 588,114	\$ 164,801	256.9%	\$ 197,272	198.1%
NET OPERATING REVENUE	\$ 47,089	\$ 83,027	-43.3%	\$ 106,272	-55.7%	\$ 1,038,043	\$ 605,732	71.4%	\$ 513,249	102.2%
OPERATING EXPENSE										
Salaries and Wages	\$ 61,827	\$ 57,801	7.0%	\$ 72,617	-14.9%	\$ 522,344	\$ 416,355	25.5%	\$ 524,510	-0.4%
Benefits	16,973	17,611	-3.6%	17,555	-3.3%	146,616	110,937	32.2%	136,156	7.7%
Physician Services	66,078	100,543	-34.3%	132,145	-50.0%	664,525	708,573	-6.2%	635,509	4.6%
Cost of Drugs Sold	11	4,417	-99.8%	1,983	-99.4%	23,653	32,742	-27.8%	30,278	-21.9%
Supplies	3,400	5,134	-33.8%	2,891	17.6%	21,952	37,526	-41.5%	27,220	-19.4%
Utilities	2,600	4,910	-47.1%	2,015	29.0%	20,814	25,077	-17.0%	19,826	5.0%
Repairs and Maintenance	527	2,824	-81.3%	554	-4.9%	5,351	19,768	-72.9%	27,529	-80.6%
Leases and Rentals	731	482	51.6%	477	53.3%	3,594	3,374	6.5%	3,428	4.8%
Other Expense	1,000	1,591	-37.1%	1,464	-31.7%	7,000	11,137	-37.1%	11,012	-36.4%
TOTAL OPERATING EXPENSES	\$ 153,146	\$ 195,313	-21.6%	\$ 231,700	-33.9%	\$ 1,415,850	\$ 1,365,489	3.7%	\$ 1,415,467	0.0%
Depreciation/Amortization	\$ 2,560	\$ 2,871	-10.8%	\$ 2,625	-2.5%	\$ 17,750	\$ 20,218	-12.2%	\$ 18,392	-3.5%
TOTAL OPERATING COSTS	\$ 155,706	\$ 198,184	-21.4%	\$ 234,325	-33.6%	\$ 1,433,600	\$ 1,385,707	3.5%	\$ 1,433,859	0.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (108,617)	\$ (115,157)	5.7%	\$ (128,053)	15.2%	\$ (395,556)	\$ (779,975)	49.3%	\$ (920,610)	-57.0%
Operating Margin	-230.67%	-138.70%	66.3%	-120.50%	91.4%	-38.11%	-128.77%	-70.4%	-179.37%	-78.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	566	795	-28.8%	685	-17.4%	4,817	5,893	-18.3%	4,795	0.5%
Average Revenue per Office Visit	257.87	272.93	-5.5%	240.01	7.4%	278.23	272.93	1.9%	257.02	8.3%
Hospital FTE's (Salaries and Wages)	11.8	12.3	-4.2%	16.1	-26.6%	11.7	12.9	-10.0%	15.1	-22.9%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
APRIL 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 178,830	\$ 168,870	5.9%	\$ 149,424	19.7%	\$ 1,345,004	\$ 1,261,348	6.6%	\$ 1,056,216	27.3%
TOTAL PATIENT REVENUE	\$ 178,830	\$ 168,870	5.9%	\$ 149,424	19.7%	\$ 1,345,004	\$ 1,261,348	6.6%	\$ 1,056,216	27.3%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 97,870	\$ 91,895	6.5%	\$ 75,387	29.8%	\$ 745,310	\$ 686,396	8.6%	\$ 592,164	25.9%
Self Pay Adjustments	14,643	12,837	14.1%	15,608	-6.2%	129,576	95,884	35.1%	76,429	69.5%
Bad Debts	4,098	7,860	-47.9%	4,324	-5.2%	20,007	58,711	-65.9%	35,248	-43.2%
TOTAL REVENUE DEDUCTIONS	\$ 116,611	\$ 112,592	3.6%	\$ 95,320	22.3%	\$ 894,894	\$ 840,991	6.4%	\$ 703,840	27.1%
	65.21%	66.67%		63.79%		66.53%	66.67%		66.64%	
NET PATIENT REVENUE	\$ 62,219	\$ 56,278	10.6%	\$ 54,104	15.0%	\$ 450,110	\$ 420,357	7.1%	\$ 352,376	27.7%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 62,219	\$ 56,278	10.6%	\$ 54,104	15.0%	\$ 450,110	\$ 420,357	7.1%	\$ 352,376	27.7%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 13,762	\$ 20,889	-34.1%	\$ 4,042	240.5%	\$ 65,544	\$ 151,612	-56.8%	\$ 47,470	38.1%
Benefits	3,778	6,364	-40.6%	977	286.7%	18,398	40,397	-54.5%	12,323	49.3%
Physician Services	45,909	46,942	-2.2%	29,010	58.3%	247,574	331,725	-25.4%	246,551	0.4%
Cost of Drugs Sold	6,945	3,966	75.1%	7,376	-5.8%	26,135	29,621	-11.8%	29,471	-11.3%
Supplies	1,045	1,930	-45.9%	1,358	-23.1%	25,697	14,319	79.5%	15,276	68.2%
Utilities	2,211	3,030	-27.0%	1,545	43.1%	19,730	18,957	4.1%	17,550	12.4%
Repairs and Maintenance	-	-	0.0%	-	100.0%	1,700	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	551	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 73,730	\$ 83,121	-11.3%	\$ 44,308	66.4%	\$ 405,410	\$ 586,631	-30.9%	\$ 368,641	10.0%
Depreciation/Amortization	\$ 20,779	\$ 26,106	-20.4%	\$ 25,992	-20.1%	\$ 145,452	\$ 184,235	-21.1%	\$ 182,288	-20.2%
TOTAL OPERATING COSTS	\$ 94,509	\$ 109,227	-13.5%	\$ 70,300	34.4%	\$ 550,862	\$ 770,866	-28.5%	\$ 550,929	0.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (32,291)	\$ (52,949)	-39.0%	\$ (16,196)	99.4%	\$ (100,752)	\$ (350,509)	-71.3%	\$ (198,554)	-49.3%
Operating Margin	-51.90%	-94.08%	-44.8%	-29.93%	73.4%	-22.38%	-83.38%	-73.2%	-56.35%	-60.3%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	629	620	1.5%	529	18.9%	4,466	4,631	-3.6%		0.0%
Average Revenue per Office Visit	284.31	272.37	4.4%	282.46	0.7%	301.17	272.37	10.6%	275.92	9.2%
Hospital FTE's (Salaries and Wages)	5.1	6.6	-22.2%	2.7	93.3%	6.1	7.0	-12.4%	2.5	149.3%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
APRIL 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 263,200	\$ 166,916	57.7%	\$ 217,586	21.0%	\$ 1,636,424	\$ 1,220,713	34.1%	\$ 1,767,445	-7.4%
TOTAL PATIENT REVENUE	\$ 263,200	\$ 166,916	57.7%	\$ 217,586	21.0%	\$ 1,636,424	\$ 1,220,713	34.1%	\$ 1,767,445	-7.4%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 130,506	\$ 91,834	42.1%	\$ 46,931	178.1%	\$ 894,766	\$ 671,612	33.2%	\$ 976,351	-8.4%
Self Pay Adjustments	8,871	5,867	51.2%	14,811	-40.1%	111,596	42,908	160.1%	58,735	90.0%
Bad Debts	(3,299)	8,989	-136.7%	55,335	-106.0%	(63,549)	65,740	-196.7%	202,371	-131.4%
TOTAL REVENUE DEDUCTIONS	\$ 136,078	\$ 106,690	27.5%	\$ 117,077	16.2%	\$ 942,814	\$ 780,260	20.8%	\$ 1,237,457	-23.8%
	51.70%	63.92%		53.81%		57.61%	63.92%		70.01%	
NET PATIENT REVENUE	\$ 127,122	\$ 60,226	111.1%	\$ 100,509	26.5%	\$ 693,610	\$ 440,453	57.5%	\$ 529,988	30.9%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 127,122	\$ 60,226	111.1%	\$ 100,509	26.5%	\$ 693,610	\$ 440,453	57.5%	\$ 529,988	30.9%
OPERATING EXPENSE										
Salaries and Wages	\$ 27,669	\$ 20,501	35.0%	\$ 11,962	131.3%	\$ 140,052	\$ 146,348	-4.3%	\$ 88,993	57.4%
Benefits	7,596	6,246	21.6%	2,892	162.7%	39,311	38,994	0.8%	23,101	70.2%
Physician Services	64,111	63,649	0.7%	23,610	171.5%	261,956	449,784	-41.8%	299,298	-12.5%
Cost of Drugs Sold	10,824	9,352	15.7%	647	1574.2%	73,374	68,392	7.3%	86,751	-15.4%
Supplies	2,635	1,894	39.1%	1,497	76.0%	35,449	13,680	159.1%	13,474	163.1%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 112,836	\$ 101,642	11.0%	\$ 40,608	177.9%	\$ 550,142	\$ 717,198	-23.3%	\$ 511,618	7.5%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 524	\$ 525	-0.2%	\$ 524	0.0%
TOTAL OPERATING COSTS	\$ 112,911	\$ 101,717	11.0%	\$ 40,683	177.5%	\$ 550,666	\$ 717,723	-23.3%	\$ 512,142	7.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ 14,212	\$ (41,491)	-134.3%	\$ 59,826	-76.2%	\$ 142,944	\$ (277,270)	-151.6%	\$ 17,846	701.0%
Operating Margin	11.18%	-68.89%	-116.2%	59.52%	-81.2%	20.61%	-62.95%	-132.7%	3.37%	512.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	748	450	66.2%	644	16.1%	4,581	3,291	39.2%	4,696	-2.4%
Total Visits	748	450	66.2%	644	16.1%	4,581	3,291	39.2%		0.0%
Average Revenue per Office Visit	351.87	370.92	-5.1%	337.87	4.1%	357.22	370.92	-3.7%	376.37	-5.1%
Hospital FTE's (Salaries and Wages)	7.1	6.1	16.2%	5.6	26.6%	7.6	6.3	20.5%	4.5	69.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
APRIL 2023**

	MONTHLY REVENUE					YTD REVENUE				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 44,601	\$ 33,715	\$ -	\$ 78,315	13.3%	\$ 349,236	\$ 283,308	\$ 1,645	\$ 634,189	14.7%
Medicaid	28,825	47,097	189,108	265,030	45.1%	342,124	367,513	1,111,592	1,821,230	42.1%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	25,759	50,313	65,728	141,800	24.1%	215,353	352,890	466,603	1,034,846	23.9%
Self Pay	47,070	39,490	7,186	93,746	15.9%	398,566	289,541	35,065	723,172	16.7%
Other	(300)	8,216	1,178	9,093	1.5%	34,967	51,752	21,519	108,238	2.5%
Total	\$ 145,955	\$ 178,830	\$ 263,200	\$ 587,985	100.0%	\$ 1,340,247	\$ 1,345,004	\$ 1,636,424	\$ 4,321,675	100.0%

	MONTHLY PAYMENTS					YEAR TO DATE PAYMENTS				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 20,801	\$ 15,624	-	\$ 36,425	12.3%	\$ 169,132	\$ 137,789	\$ 192	\$ 307,113	15.6%
Medicaid	23,894	25,686	115,790	165,370	55.7%	180,886	179,322	607,195	967,403	49.3%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	10,594	19,178	32,890	62,662	21.1%	82,597	140,238	230,063	452,898	23.1%
Self Pay	10,572	10,224	7,329	28,126	9.5%	86,598	68,637	43,561	198,796	10.1%
Other	1,262	2,113	1,042	4,416	1.5%	7,947	15,593	13,112	36,652	1.9%
Total	\$ 67,122	\$ 72,826	\$ 157,051	\$ 296,999	100.0%	\$ 527,161	\$ 541,580	\$ 894,122	\$ 1,962,862	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
APRIL 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 44,601	30.6%	\$ 32,865	20.0%	\$ 349,236	26.1%	\$ 261,875	21.2%
Medicaid	28,825	19.7%	44,922	27.3%	342,124	25.5%	302,409	24.5%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	25,759	17.6%	30,924	18.8%	215,353	16.1%	197,506	16.0%
Self Pay	47,070	32.3%	51,025	31.1%	398,566	29.7%	422,155	34.4%
Other	(300)	-0.2%	4,672	2.8%	34,967	2.6%	48,460	3.9%
TOTAL	\$ 145,955	100.0%	\$ 164,408	100.0%	\$ 1,340,247	100.0%	\$ 1,232,405	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	20,801	31.0%	\$ 9,624	16.0%	\$ 169,132	32.1%	\$ 110,466	28.8%
Medicaid	23,894	35.5%	28,571	47.6%	180,886	34.3%	124,778	32.6%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	10,594	15.8%	8,930	14.8%	82,597	15.7%	70,776	18.4%
Self Pay	10,572	15.8%	12,472	20.7%	86,598	16.4%	69,244	18.0%
Other	1,262	1.9%	556	0.9%	7,947	1.5%	8,493	2.2%
TOTAL	\$ 67,122	100.0%	\$ 60,154	100.0%	\$ 527,161	100.0%	\$ 383,757	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
APRIL 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 33,715	18.9%	\$ 30,122	20.2%	\$ 283,308	21.1%	\$ 238,967	22.6%
Medicaid	47,097	26.3%	\$ 43,386	29.0%	367,513	27.4%	277,718	26.3%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	50,313	28.1%	\$ 37,761	25.3%	352,890	26.2%	246,846	23.4%
Self Pay	39,490	22.1%	\$ 31,631	21.2%	289,541	21.5%	235,393	22.3%
Other	8,216	4.6%	\$ 6,524	4.4%	51,752	3.8%	57,292	5.4%
TOTAL	\$ 178,830	100.0%	\$ 149,424	100.0%	\$ 1,345,004	100.0%	\$ 1,056,216	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 15,624	21.5%	\$ 7,419	14.8%	\$ 137,789	25.4%	\$ 94,471	28.2%
Medicaid	25,686	35.3%	21,014	41.8%	\$ 179,322	33.1%	103,891	31.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	19,178	26.3%	12,412	24.7%	140,238	25.9%	83,053	24.8%
Self Pay	10,224	14.0%	7,109	14.2%	68,637	12.7%	46,248	13.8%
Other	2,113	2.9%	2,260	4.5%	15,593	2.9%	7,809	2.3%
TOTAL	\$ 72,826	100.0%	\$ 50,214	100.0%	\$ 541,580	100.0%	\$ 335,471	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
APRIL 2023**

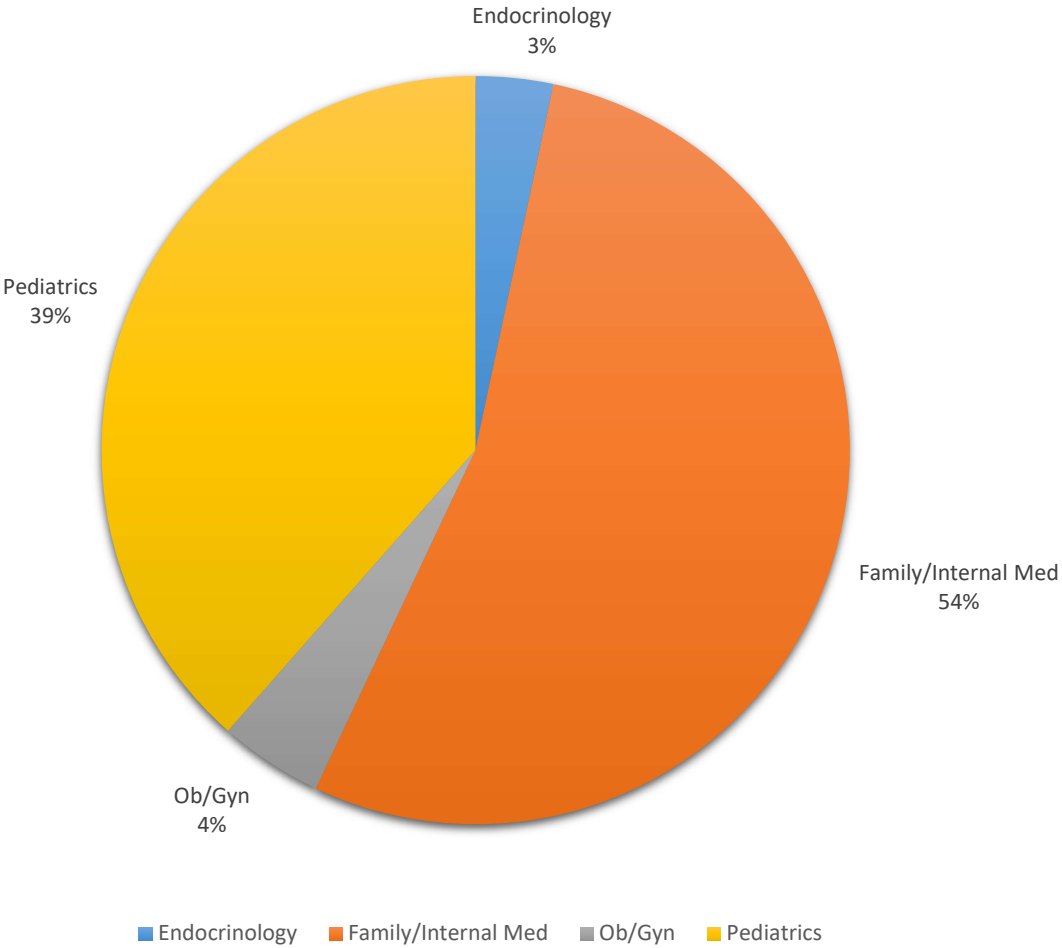
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 1,645	0.1%	\$ (803)	0.0%
Medicaid	189,108	71.9%	\$ 137,095	63.0%	1,111,592	68.0%	1,056,955	59.8%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	65,728	25.0%	\$ 79,338	36.5%	466,603	28.5%	656,074	37.1%
Self Pay	7,186	2.7%	\$ (1,750)	-0.8%	35,065	2.1%	39,001	2.2%
Other	1,178	0.4%	\$ 2,903	1.3%	21,519	1.3%	16,219	0.9%
TOTAL	\$ 263,200	100.0%	\$ 217,586	100.0%	\$ 1,636,424	100.0%	\$ 1,767,445	100.0%

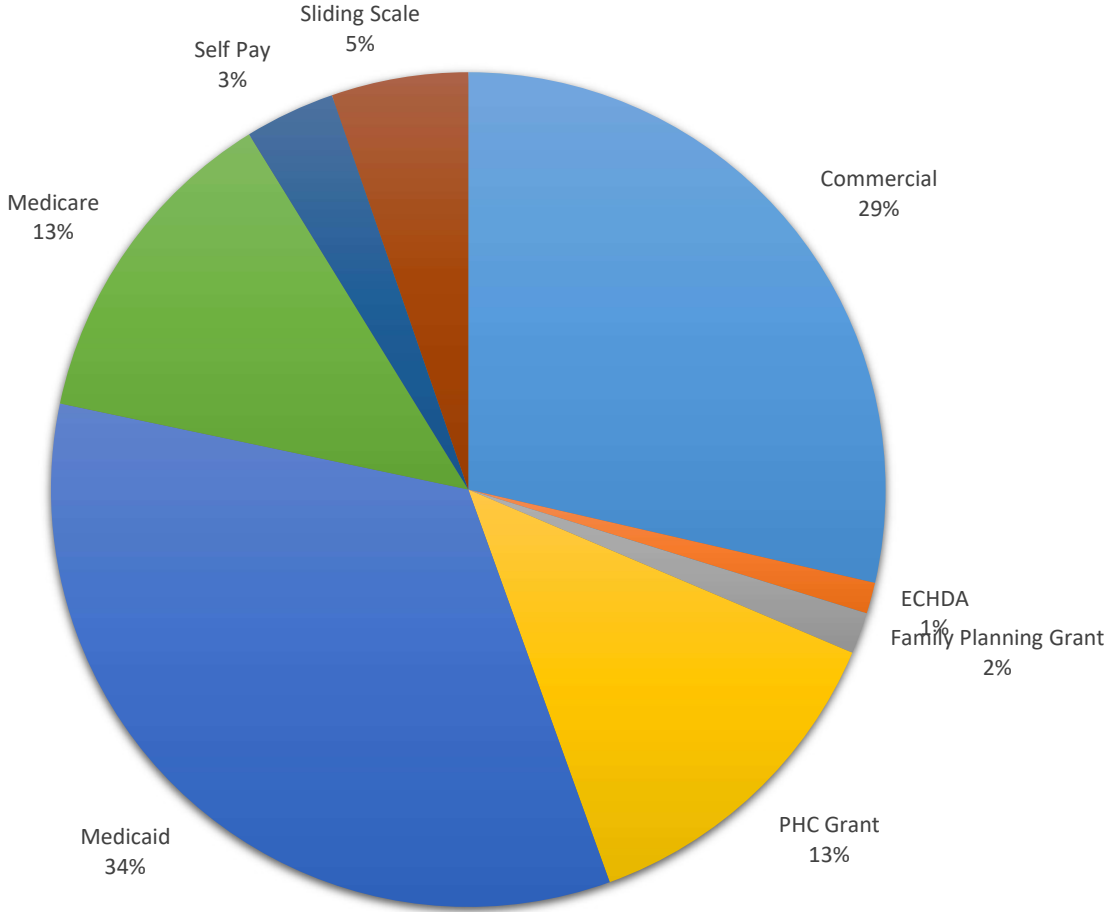
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 192	0.0%	\$ -	0.0%
Medicaid	115,790	73.7%	51,664	58.1%	607,195	67.9%	311,037	50.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	32,890	20.9%	29,565	33.2%	230,063	25.7%	265,960	42.7%
Self Pay	7,329	4.7%	7,359	8.3%	43,561	4.9%	41,082	6.6%
Other	1,042	0.7%	396	0.4%	13,112	1.5%	4,381	0.7%
TOTAL	\$ 157,051	100.0%	\$ 88,984	100.0%	\$ 894,122	100.0%	\$ 622,460	100.0%

FHC April Visits By Service

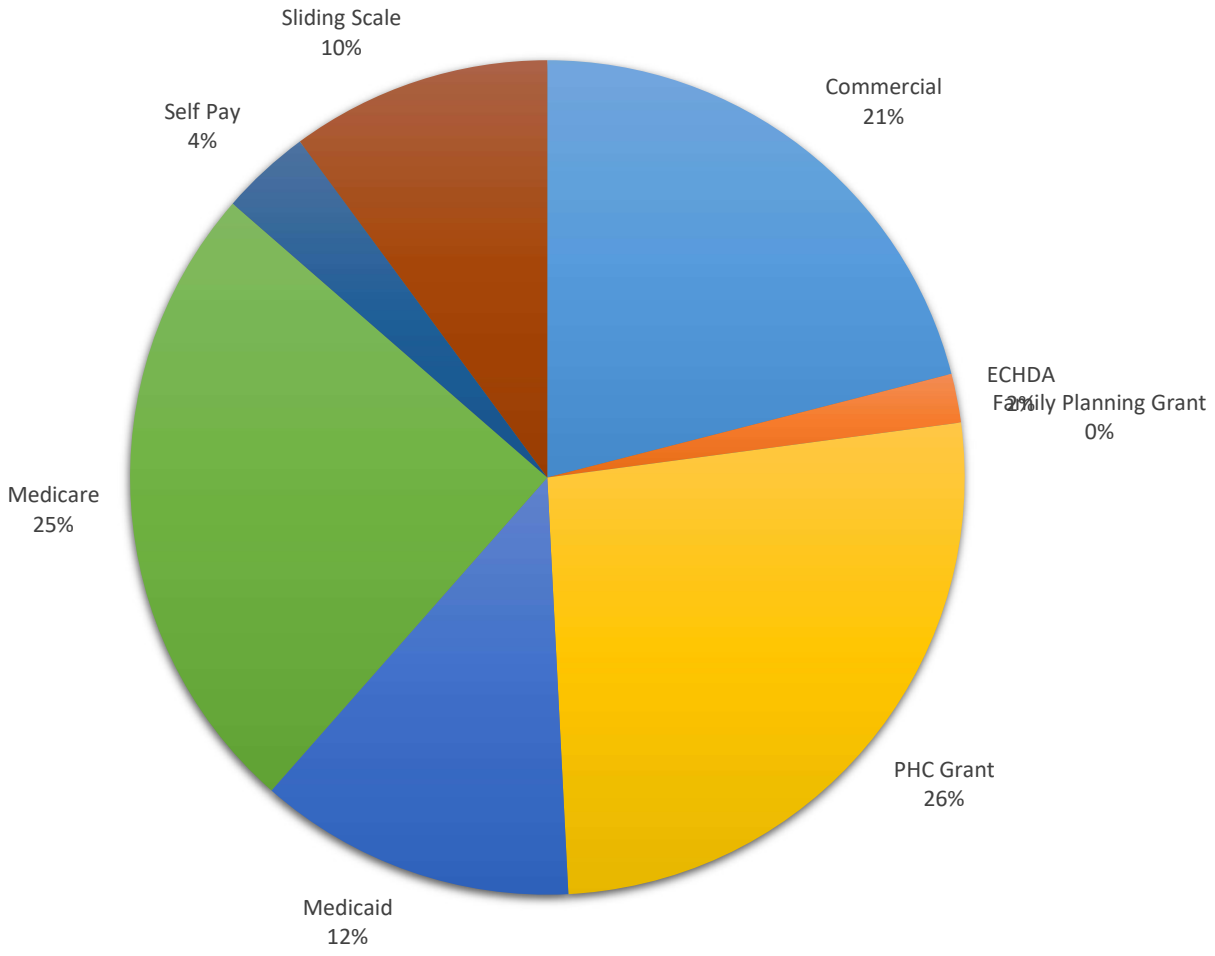


Total FHC April Visits by Financial Class



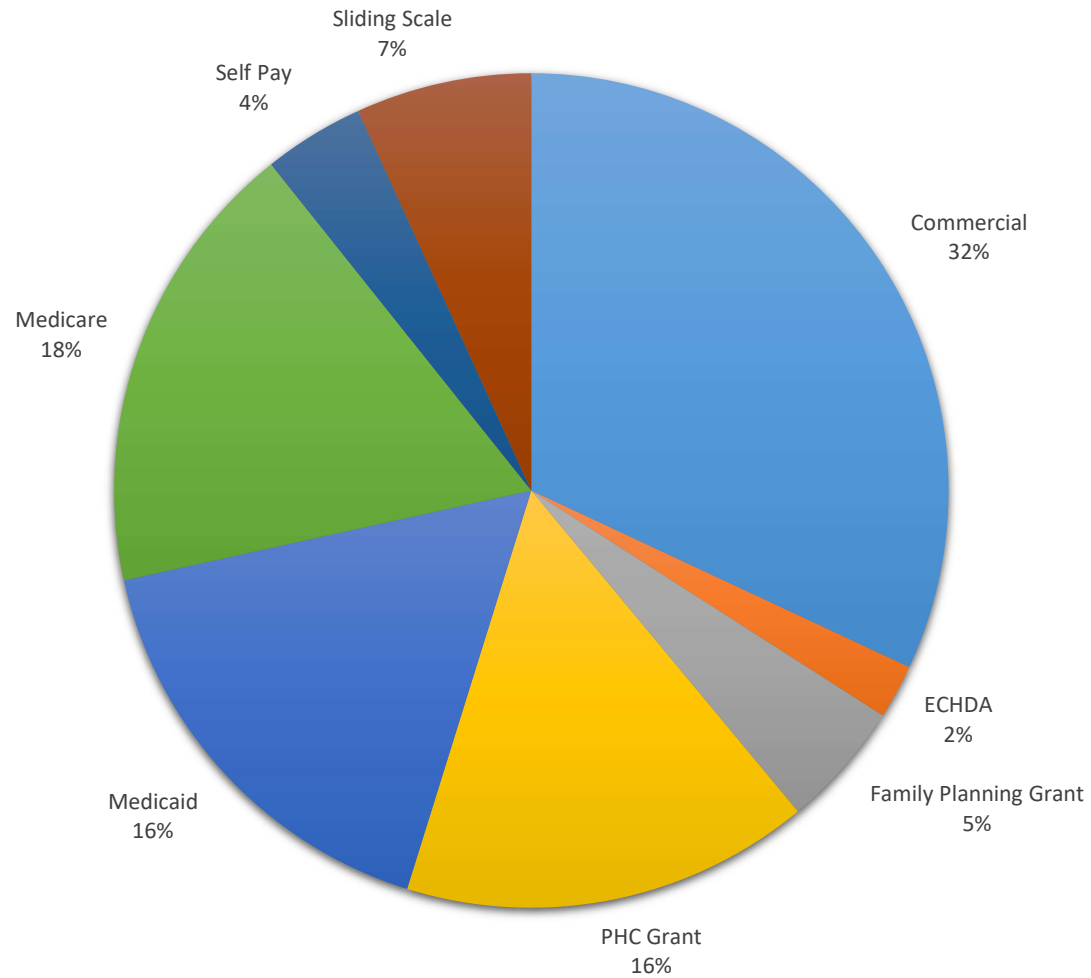
Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

FHC Clements April Visits by Financial Class



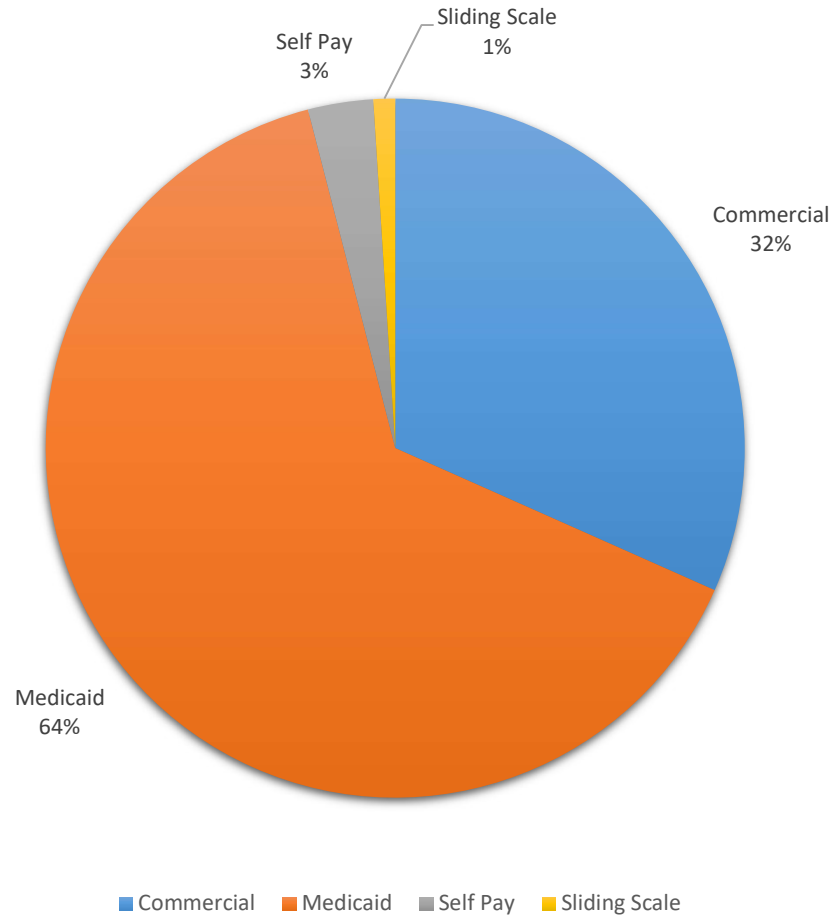
Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

FHC West University April Visits by Financial Class



■ Commercial ■ ECHDA ■ Family Planning Grant ■ PHC Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

Healthy Kids Clinic April Visits by Financial Class



FHC Executive Director's Report-June 2023

- **Staffing Update:** The Family Health Clinic currently has six open positions. We are in search of an LVN for our pediatric clinic, and a part time LVN for our West University location; two Medical Assistant for our pediatric and West University locations; and a front desk position for pediatrics. We are also in search of a Reimbursement Analyst.
- **Provider Update:** Dr Hart will officially begin her employment with Procure on June 1st, she will be practicing at the Healthy Kids Clinic on JBS. We are currently searching for an additional provider for our West University location.
- **Community Events:** The Family Health Clinic recently participated in the following community events:
 - Harmony Home Party In The Parking Lot:** April 15, 2023- promotion of services and providers, giveaways.
 - YMCA Healthy Kids Fun Day:** April 29, 202- promotion of services and providers, giveaways
 - Carver Fun In The Sun Community Fair:** May 18, 2023-promotion of services and providers, giveaways, and games.

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
APRIL 2023**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	979	923	6.1%	883	10.9%	7,336	6,607	11.0%	6,764	8.5%
Neonatal ICU (NICU)	19	24	-20.8%	20	-5.0%	184	171	7.6%	151	21.9%
Total Admissions	998	947	5.4%	903	10.5%	7,520	6,778	10.9%	6,915	8.7%
Patient Days										
Adult & Pediatric	4,173	3,323	25.6%	4,073	2.5%	29,261	23,783	23.0%	31,993	-8.5%
ICU	391	387	1.0%	397	-1.5%	3,049	2,772	10.0%	3,297	-7.5%
CCU	347	307	13.0%	358	-3.1%	2,799	2,194	27.6%	2,769	1.1%
NICU	302	306	-1.3%	295	2.4%	3,062	2,187	40.0%	1,775	72.5%
Total Patient Days	5,213	4,323	20.6%	5,123	1.8%	38,171	30,936	23.4%	39,834	-4.2%
Observation (Obs) Days	570	445	28.1%	405	40.7%	2,808	3,183	-11.8%	2,743	2.4%
Nursery Days	203	277	-26.7%	228	-11.0%	1,827	1,939	-5.8%	1,929	-5.3%
Total Occupied Beds / Bassinets	5,986	5,045	18.7%	5,756	4.0%	42,806	36,058	18.7%	44,506	-3.8%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	5.02	4.35	15.3%	5.47	-8.3%	4.79	4.35	10.0%	5.63	-14.9%
NICU	15.89	12.75	24.7%	14.75	7.8%	16.64	12.79	30.1%	11.75	41.6%
Total ALOS	5.22	4.56	14.4%	5.67	-7.9%	5.08	4.56	11.2%	5.76	-11.9%
Acute / Adult & Pediatric w/o OB	5.85			6.39	-8.5%	5.82			6.52	-10.7%
Average Daily Census	173.8	144.1	20.6%	170.8	1.8%	180.1	145.9	23.4%	187.0	-3.7%
Hospital Case Mix Index (CMI)	1.7996	1.6500	9.1%	1.6720	7.6%	1.7483	1.6500	6.0%	1.7192	1.7%
Medicare										
Admissions	398	332	19.9%	321	24.0%	2,824	2,377	18.8%	2,416	16.9%
Patient Days	2,431	1,765	37.7%	2,241	8.5%	16,161	12,634	27.9%	16,734	-3.4%
Average Length of Stay	6.11	5.32	14.9%	6.98	-12.5%	5.72	5.32	7.7%	6.93	-17.4%
Case Mix Index	2.0701	1.9200	7.8%	1.8678	10.8%	2.0271	1.9200	5.6%	1.9797	2.4%
Medicaid										
Admissions	119	121	-1.7%	106	12.3%	1,017	861	18.1%	905	12.4%
Patient Days	497	397	25.2%	546	-9.0%	4,758	2,843	67.4%	4,324	10.0%
Average Length of Stay	4.18	3.28	27.3%	5.15	-18.9%	4.68	3.30	41.7%	4.78	-2.1%
Case Mix Index	1.3145	1.1900	10.5%	1.1063	18.8%	1.1849	1.1900	-0.4%	1.1990	-1.2%
Commercial										
Admissions	263	269	-2.2%	257	2.3%	2,032	1,927	5.4%	1,941	4.7%
Patient Days	1,225	1,156	6.0%	1,261	-2.9%	9,447	8,276	14.1%	9,512	-0.7%
Average Length of Stay	4.66	4.30	8.4%	4.91	-5.1%	4.65	4.29	8.3%	4.90	-5.1%
Case Mix Index	1.7157	1.5500	10.7%	1.6854	1.8%	1.6932	1.5500	9.2%	1.6836	0.6%
Self Pay										
Admissions	189	202	-6.4%	197	-4.1%	1,414	1,447	-2.3%	1,494	-5.4%
Patient Days	873	879	-0.7%	931	-6.2%	6,449	6,292	2.5%	8,246	-21.8%
Average Length of Stay	4.62	4.35	6.1%	4.73	-2.3%	4.56	4.35	4.9%	5.52	-17.4%
Case Mix Index	1.6271	1.5700	3.6%	1.5539	4.7%	1.5727	1.5700	0.2%	1.5883	-1.0%
All Other										
Admissions	29	23	26.1%	22	31.8%	233	164	42.1%	159	46.5%
Patient Days	187	125	49.6%	144	29.9%	1,356	896	51.3%	1,018	33.2%
Average Length of Stay	6.45	5.43	18.6%	6.55	-1.5%	5.82	5.46	6.5%	6.40	-9.1%
Case Mix Index	1.8527	2.0000	-7.4%	2.2621	-18.1%	2.2411	2.0000	12.1%	2.0627	8.6%
Radiology										
InPatient	3,905	3,248	20.2%	4,022	-2.9%	29,181	23,249	25.5%	30,113	-3.1%
OutPatient	7,809	7,451	4.8%	7,235	7.9%	53,450	53,337	0.2%	50,279	6.3%
Cath Lab										
InPatient	580	552	5.1%	555	4.5%	4,276	3,953	8.2%	3,572	19.7%
OutPatient	379	520	-27.1%	559	-32.2%	3,255	3,720	-12.5%	3,254	0.0%
Laboratory										
InPatient	69,334	59,065	17.4%	72,515	-4.4%	512,855	422,748	21.3%	546,126	-6.1%
OutPatient	63,473	60,090	5.6%	58,968	7.6%	459,680	430,078	6.9%	419,438	9.6%
Other										
Deliveries	138	174	-20.7%	154	-10.4%	1,259	1,247	1.0%	1,255	0.3%
Surgical Cases										
InPatient	219	214	2.3%	235	-6.8%	1,626	1,533	6.1%	1,509	7.8%
OutPatient	542	558	-2.9%	558	-2.9%	3,686	3,986	-7.5%	3,627	1.6%
Total Surgical Cases	761	772	-1.4%	793	-4.0%	5,312	5,519	-3.8%	5,136	3.4%
GI Procedures (Endo)										
InPatient	130	149	-12.8%	114	14.0%	896	1,068	-16.1%	944	-5.1%
OutPatient	214	224	-4.5%	201	6.5%	1,334	1,605	-16.9%	1,027	29.9%
Total GI Procedures	344	373	-7.8%	315	9.2%	2,230	2,673	-16.6%	1,971	13.1%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
APRIL 2023**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	3,949	4,149	-4.8%	4,097	-3.6%	35,868	29,700	20.8%	30,338	18.2%
Observation Days	570	445	28.1%	405	40.7%	2,808	3,183	-11.8%	2,743	2.4%
Other O/P Occasions of Service	18,814	18,677	0.7%	17,741	6.0%	139,015	133,677	4.0%	136,010	2.2%
Total O/P Occasions of Svc.	23,333	23,271	0.3%	22,243	4.9%	177,691	166,560	6.7%	169,091	5.1%
Hospital Operations										
Manhours Paid	267,135	254,097	5.1%	257,346	3.8%	1,891,758	1,802,248	5.0%	1,811,604	4.4%
FTE's	1,558.3	1,482.2	5.1%	1,501.2	3.8%	1,561.6	1,487.7	5.0%	1,488.4	4.9%
Adjusted Patient Days	10,236	8,378	22.2%	9,595	6.7%	72,655	59,851	21.4%	71,090	2.2%
Hours / Adjusted Patient Day	26.10	30.33	-13.9%	26.82	-2.7%	26.04	30.11	-13.5%	25.49	2.1%
Occupancy - Actual Beds	49.8%	41.3%	20.6%	48.0%	3.8%	51.6%	41.8%	23.4%	53.6%	-3.7%
FTE's / Adjusted Occupied Bed	4.6	5.3	-13.9%	4.7	-2.7%	4.6	5.3	-13.5%	4.5	2.1%
Center for Primary Care - Clements										
Total Medical Visits	566	795	-28.8%	685	-17.4%	4,817	5,893	-18.3%	4,795	0.5%
Manhours Paid	2,026	2,115	-4.2%	2,760	-26.6%	14,114	15,682	-10.0%	18,304	-22.9%
FTE's	11.8	12.3	-4.2%	16.1	-26.6%	11.7	12.9	-10.0%	15.0	-22.5%
Center for Primary Care - West University										
Total Medical Visits	629	620	1.5%	529	18.9%	4,466	4,631	-3.6%	3,828	16.7%
Manhours Paid	883	1,135	-22.2%	457	93.3%	7,427	8,479	-12.4%	2,979	149.3%
FTE's	5.1	6.6	-22.2%	2.7	93.3%	6.1	7.0	-12.4%	2.4	150.5%
Center for Primary Care - JBS										
Total Medical Visits	748	450	66.2%	644	16.1%	4,581	3,291	39.2%	4,696	-2.4%
Manhours Paid	1,212	1,043	16.2%	957	26.6%	9,194	7,632	20.5%	5,442	69.0%
FTE's	7.1	6.1	16.2%	5.6	26.6%	7.6	6.3	20.5%	4.5	69.8%
Total ECHD Operations										
Total Admissions	998	947	5.4%	903	10.5%	7,520	6,778	10.9%	6,915	8.7%
Total Patient Days	5,213	4,323	20.6%	5,123	1.8%	38,171	30,936	23.4%	39,834	-4.2%
Total Patient and Obs Days	5,783	4,768	21.3%	5,528	4.6%	40,979	34,119	20.1%	42,577	-3.8%
Total FTE's	1,582.3	1,507.3	5.0%	1,525.5	3.7%	1,587.0	1,513.9	4.8%	1,510.4	5.1%
FTE's / Adjusted Occupied Bed	4.6	5.4	-14.1%	4.8	-2.8%	4.6	5.4	-13.7%	4.5	2.3%
Total Adjusted Patient Days	10,236	8,378	22.2%	9,595	6.7%	72,655	59,851	21.4%	71,090	2.2%
Hours / Adjusted Patient Day	26.50	30.84	-14.1%	27.26	-2.8%	26.46	30.64	-13.6%	25.86	2.3%
Outpatient Factor	1.9635	1.9381	1.3%	1.8728	4.8%	1.9034	1.9347	-1.6%	1.7847	6.7%
Blended O/P Factor	2.1930	2.1902	0.1%	2.0947	4.7%	2.1318	2.1723	-1.9%	1.9808	7.6%
Total Adjusted Admissions	1,960	1,835	6.8%	1,691	15.9%	14,314	13,113	9.2%	12,341	16.0%
Hours / Adjusted Admission	138.42	140.78	-1.7%	154.64	-10.5%	134.31	139.86	-4.0%	148.96	-9.8%
FTE's - Hospital Contract	50.8	60.5	-16.0%	111.5	-54.4%	47.9	61.2	-21.7%	106.9	-55.1%
FTE's - Mgmt Services	37.6	43.3	-13.0%	39.7	-5.2%	39.1	43.3	-9.7%	43.0	-9.1%
Total FTE's (including Contract)	1,670.8	1,611.0	3.7%	1,676.8	-0.4%	1,674.0	1,618.4	3.4%	1,660.2	0.8%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.9	5.8	-15.1%	5.2	-6.6%	4.9	5.7	-14.8%	5.0	-1.8%
ProCare FTEs	218.2	252.2	-13.5%	216.0	1.0%	218.4	252.1	-13.4%	213.3	2.4%
TraumaCare FTEs	9.4	9.3	1.3%	0.0	0.0%	9.4	9.2	2.0%	0.0	0.0%
Total System FTEs	1,898.4	1,872.5	1.4%	1,892.8	0.3%	1,901.8	1,879.8	1.2%	1,873.5	1.5%
Urgent Care Visits										
JBS Clinic	1,317	2,054	-35.9%	1,280	2.9%	11,323	14,705	-23.0%	14,277	-20.7%
West University	837	1,153	-27.4%	801	4.5%	7,163	8,253	-13.2%	10,588	-32.3%
42nd Street	-	-	0.0%	1	-100.0%	-	-	0.0%	10	-100.0%
Total Urgent Care Visits	2,154	3,207	-32.8%	2,082	3.5%	18,486	22,958	-19.5%	24,875	-25.7%
Wal-Mart Clinic Visits										
East Clinic	184	167	10.2%	167	10.2%	1,740	1,796	-3.1%	1,796	-3.1%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
APRIL 2023**

	HOSPITAL	PRO CARE	TRAUMA CARE	ECTOR COUNTY HOSPITAL DISTRICT
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 21,882,151	\$ 5,075	\$ -	\$ 21,887,226
Investments	63,963,331	-	-	63,963,331
Patient Accounts Receivable - Gross	216,651,500	27,741,557	1,239,245	245,632,302
Less: 3rd Party Allowances	(139,172,809)	(11,099,121)	(986,868)	(151,258,797)
Bad Debt Allowance	(47,668,205)	(11,480,356)	(142,650)	(59,291,211)
Net Patient Accounts Receivable	29,810,487	5,162,080	109,727	35,082,294
Taxes Receivable	10,728,728	-	-	10,728,728
Accounts Receivable - Other	(666,935)	35,314	-	(631,621)
Inventories	8,854,880	479,133	-	9,334,013
Prepaid Expenses	3,107,857	169,798	12,160	3,289,815
Total Current Assets	137,680,498	5,851,400	121,887	143,653,785
CAPITAL ASSETS:				
Property and Equipment	508,308,545	393,970	-	508,702,515
Construction in Progress	4,648,082	-	-	4,648,082
	512,956,627	393,970	-	513,350,597
Less: Accumulated Depreciation and Amortization	(351,839,404)	(314,646)	-	(352,154,049)
Total Capital Assets	161,117,224	79,324	-	161,196,548
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,896	-	-	4,896
Restricted Assets Held in Endowment	6,199,094	-	-	6,199,094
Restricted TPC, LLC	1,461,047	-	-	1,461,047
Restricted MCH West Texas Services	2,328,066	-	-	2,328,066
Pension, Deferred Outflows of Resources	19,348,225	-	-	19,348,225
Assets whose use is Limited	-	216,945	-	216,945
TOTAL ASSETS	\$ 328,139,048	\$ 6,147,669	\$ 121,887	\$ 334,408,605
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 2,240,725	\$ -	\$ -	\$ 2,240,725
Self-Insurance Liability - Current Portion	3,476,369	-	-	3,476,369
Accounts Payable	25,172,152	(976,971)	(48,045)	24,147,137
A/R Credit Balances	2,119,336	-	-	2,119,336
Accrued Interest	188,648	-	-	188,648
Accrued Salaries and Wages	4,935,966	6,840,907	251,438	12,028,311
Accrued Compensated Absences	4,674,732	-	-	4,674,732
Due to Third Party Payors	2,953	-	-	2,953
Deferred Revenue	8,017,531	316,564	-	8,334,095
Total Current Liabilities	50,828,412	6,180,500	203,394	57,212,306
ACCRUED POST RETIREMENT BENEFITS	57,616,854	-	-	57,616,854
SELF-INSURANCE LIABILITIES - Less Current Portion	2,469,073	-	-	2,469,073
LONG-TERM DEBT - Less Current Maturities	33,761,488	-	-	33,761,488
Total Liabilities	144,675,827	6,180,500	203,394	151,059,721
FUND BALANCE	183,463,221	(32,831)	(81,506)	183,348,884
TOTAL LIABILITIES AND FUND BALANCE	\$ 328,139,048	\$ 6,147,669	\$ 121,887	\$ 334,408,605

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
APRIL 2023**

	CURRENT YEAR	PRIOR FISCAL YEAR END			CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	TRAUMA CARE AUDITED	
ASSETS					
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 21,887,226	\$ 32,033,000	\$ 5,075	\$ -	\$ (10,150,849)
Investments	63,963,331	68,206,692	-	-	(4,243,361)
Patient Accounts Receivable - Gross	245,632,302	215,087,104	24,731,462	614,859	5,198,877
Less: 3rd Party Allowances	(151,258,797)	(140,901,175)	(9,623,136)	(469,500)	(264,986)
Bad Debt Allowance	(59,291,211)	(49,620,354)	(10,153,878)	(52,000)	535,021
Net Patient Accounts Receivable	35,082,294	24,565,575	4,954,448	93,359	5,468,912
Taxes Receivable	10,728,728	11,105,013	-	-	(376,285)
Accounts Receivable - Other	(631,621)	6,644,584	34,499	-	(7,310,704)
Inventories	9,334,013	8,796,969	479,133	-	57,912
Prepaid Expenses	3,289,815	3,579,202	158,300	20,398	(468,085)
Total Current Assets	143,653,785	154,931,034	5,631,454	113,757	(17,022,460)
CAPITAL ASSETS:					
Property and Equipment	508,702,515	501,814,250	393,970	-	6,494,295
Construction in Progress	4,648,082	4,091,217	-	-	556,865
	513,350,597	505,905,467	393,970	-	7,051,160
Less: Accumulated Depreciation and Amortization	(352,154,049)	(341,371,455)	(305,754)	-	(10,476,841)
Total Capital Assets	161,196,548	164,534,012	88,216	-	(3,425,681)
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-	-	-
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,199,094	6,083,572	-	-	115,522
Restricted MCH West Texas Services	2,328,066	2,334,361	-	-	(6,295)
Pension, Deferred Outflows of Resources	19,348,225	19,348,225	-	-	-
Assets whose use is Limited	216,945	-	150,729	-	66,216
TOTAL ASSETS	\$ 334,408,605	\$ 348,697,146	\$ 5,870,400	\$ 113,757	\$ (20,272,698)
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 2,240,725	\$ 2,232,209	\$ -	\$ -	\$ 8,516
Self-Insurance Liability - Current Portion	3,476,369	3,476,369	-	-	-
Accounts Payable	24,147,137	29,257,247	899,411	(133,295)	(5,876,226)
A/R Credit Balances	2,119,336	2,431,305	-	-	(311,969)
Accrued Interest	188,648	19,148	-	-	169,500
Accrued Salaries and Wages	12,028,311	5,613,638	4,702,269	274,974	1,437,430
Accrued Compensated Absences	4,674,732	4,450,865	-	-	223,867
Due to Third Party Payors	2,953	16,199,526	-	-	(16,196,573)
Deferred Revenue	8,334,095	272,039	301,550	-	7,760,506
Total Current Liabilities	57,212,306	63,952,347	5,903,230	141,679	(12,643,272)
ACCRUED POST RETIREMENT BENEFITS	57,616,854	54,330,479	-	-	3,286,376
SELF-INSURANCE LIABILITIES - Less Current Portion	2,469,073	2,469,073	-	-	-
LONG-TERM DEBT - Less Current Maturities	33,761,488	34,565,827	-	-	(804,339)
Total Liabilities	151,059,721	155,317,725	5,903,230	141,679	(10,302,914)
FUND BALANCE	183,348,884	193,379,421	(32,831)	(27,922)	183,381,715
TOTAL LIABILITIES AND FUND BALANCE	\$ 334,408,605	\$ 348,697,146	\$ 5,870,400	\$ 113,757	\$ (20,272,698)

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
APRIL 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 47,314,303	\$ 48,436,125	-2.3%	\$ 51,190,226	-7.6%	\$ 365,544,030	\$ 349,161,274	4.7%	\$ 393,203,336	-7.0%
Outpatient Revenue	56,444,979	57,647,963	-2.1%	56,035,426	0.7%	413,716,080	409,315,213	1.1%	385,642,817	7.3%
TOTAL PATIENT REVENUE	\$ 103,759,282	\$ 106,084,088	-2.2%	\$ 107,225,652	-3.2%	\$ 779,260,110	\$ 758,476,487	2.7%	\$ 778,846,153	0.1%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 65,266,713	\$ 65,262,267	0.0%	\$ 71,914,318	-9.2%	\$ 498,009,693	\$ 467,321,171	6.6%	\$ 506,577,313	-1.7%
Policy Adjustments	707,790	1,523,170	-53.5%	1,288,848	-45.1%	10,617,487	10,636,679	-0.2%	7,315,553	45.1%
Uninsured Discount	7,719,402	9,378,398	-17.7%	10,610,935	-27.3%	70,701,461	67,327,641	5.0%	58,765,694	20.3%
Indigent	999,890	1,152,190	-13.2%	112,331	790.1%	6,895,661	8,315,399	-17.1%	7,842,416	-12.1%
Provision for Bad Debts	2,275,100	5,862,869	-61.2%	4,334,894	-47.5%	29,919,608	41,759,250	-28.4%	46,633,883	-35.8%
TOTAL REVENUE DEDUCTIONS	\$ 76,968,895	\$ 83,178,894	-7.5%	\$ 88,261,327	-12.8%	\$ 616,143,910	\$ 595,360,140	3.5%	\$ 627,134,858	-1.8%
	74.18%	78.41%		82.31%		79.07%	78.49%		80.52%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 2,094,222	\$ 2,094,222	0.0%	\$ 2,216,408	-5.5%	\$ 14,687,992	\$ 14,659,554	0.2%	\$ 15,514,853	-5.3%
DSRIP/CHIRP	(344,553)	698,830	-149.3%	851,919	-140.4%	3,863,686	4,891,810	-21.0%	5,871,340	-34.2%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	(14,868)	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,749,669	\$ 2,793,052	-37.4%	\$ 3,068,327	-43.0%	\$ 18,536,810	\$ 19,551,364	-5.2%	\$ 21,386,193	-13.3%
NET PATIENT REVENUE	\$ 28,540,056	\$ 25,698,246	11.1%	\$ 22,032,653	29.5%	\$ 181,653,010	\$ 182,667,711	-0.6%	\$ 173,097,489	4.9%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,663,915	\$ 5,441,768	22.5%	\$ 5,547,479	20.1%	\$ 43,164,697	\$ 39,079,774	10.5%	\$ 42,619,521	1.3%
Other Revenue	726,320	1,232,895	-41.1%	950,783	-23.6%	6,547,824	8,677,195	-24.5%	6,317,704	3.6%
TOTAL OTHER REVENUE	\$ 7,390,235	\$ 6,674,663	10.7%	\$ 6,498,262	13.7%	\$ 49,712,521	\$ 47,756,969	4.1%	\$ 48,937,225	1.6%
NET OPERATING REVENUE	\$ 35,930,291	\$ 32,372,909	11.0%	\$ 28,530,914	25.9%	\$ 231,365,531	\$ 230,424,680	0.4%	\$ 222,034,714	4.2%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 14,988,827	\$ 13,895,334	7.9%	\$ 14,019,134	6.9%	\$ 100,987,473	\$ 96,899,922	4.2%	\$ 93,080,175	8.5%
Benefits	3,147,250	3,226,058	-2.4%	2,903,144	8.4%	22,774,132	20,107,225	13.3%	19,965,560	14.1%
Temporary Labor	1,169,140	1,177,565	-0.7%	4,083,475	-71.4%	8,995,713	8,378,470	7.4%	22,758,131	-60.5%
Physician Fees	1,098,737	1,151,734	-4.6%	1,290,864	-14.9%	8,033,980	8,087,338	-0.7%	9,943,719	-19.2%
Texas Tech Support	935,981	879,933	6.4%	859,750	8.9%	6,277,225	6,159,531	1.9%	6,005,163	4.5%
Purchased Services	4,923,676	4,385,444	12.3%	4,105,712	19.9%	31,658,822	30,848,061	2.6%	30,149,902	5.0%
Supplies	5,577,523	5,633,664	-1.0%	5,276,123	5.7%	40,037,217	40,296,502	-0.6%	37,161,179	7.7%
Utilities	288,811	347,397	-16.9%	367,089	-21.3%	2,287,106	2,400,877	-4.7%	2,367,592	-3.4%
Repairs and Maintenance	865,275	1,020,801	-15.2%	806,965	7.2%	6,307,318	7,145,607	-11.7%	6,050,958	4.2%
Leases and Rent	116,983	275,186	-57.5%	188,336	-37.9%	871,660	1,926,302	-54.7%	1,907,907	-54.3%
Insurance	160,080	167,990	-4.7%	156,211	2.5%	1,254,366	1,175,930	6.7%	1,064,303	17.9%
Interest Expense	69,614	79,660	-12.6%	70,604	-1.4%	489,403	557,620	-12.2%	609,690	-19.7%
ECHDA	185,055	187,818	-1.5%	214,530	-13.7%	1,273,025	1,314,726	-3.2%	1,252,261	1.7%
Other Expense	144,935	226,554	-36.0%	135,973	6.6%	1,548,725	1,595,653	-2.9%	1,508,124	2.7%
TOTAL OPERATING EXPENSES	\$ 33,671,888	\$ 32,655,138	3.1%	\$ 34,477,910	-2.3%	\$ 232,796,165	\$ 226,891,764	2.6%	\$ 233,824,665	-0.4%
Depreciation/Amortization	\$ 1,773,821	\$ 1,648,574	7.6%	\$ 1,652,016	7.4%	\$ 12,126,305	\$ 11,590,132	4.6%	\$ 11,605,880	4.5%
(Gain) Loss on Sale of Assets	1,573	-	0.0%	-	0.0%	(112,680)	-	0.0%	7,515	-1599.5%
TOTAL OPERATING COSTS	\$ 35,447,281	\$ 34,303,712	3.3%	\$ 36,129,926	-1.9%	\$ 244,809,790	\$ 238,481,896	2.7%	\$ 245,438,060	-0.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ 483,010	\$ (1,930,803)	125.0%	\$ (7,599,011)	106.4%	\$ (13,444,260)	\$ (8,057,216)	66.9%	\$ (23,403,346)	-42.6%
Operating Margin	1.34%	-5.96%	-122.5%	-26.63%	-105.0%	-5.81%	-3.50%	66.2%	-10.54%	-44.9%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 121,406	\$ 49,663	144.5%	\$ 122,993	-1.3%	\$ 612,932	\$ 347,641	76.3%	\$ 257,343	138.2%
Tobacco Settlement	1,392,083	1,158,055	20.2%	1,158,055	20.2%	1,392,083	1,158,055	20.2%	1,158,055	20.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	33,333	-100.0%	-	-	2,500	233,331	-98.9%	-	-
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	1,500,000	-100.0%	6,113,607	-100.0%
						(828,552)	5,590,536		(5,074,169)	
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 1,996,499	\$ (689,752)	389.5%	\$ (6,317,963)	131.6%	\$ (11,436,745)	\$ (4,818,189)	-137.4%	\$ (15,874,342)	28.0%
Unrealized Gain/(Loss) on Investments	\$ 57,301	\$ (8,333)	0.0%	\$ (547,014)	-110.5%	\$ 1,233,015	\$ (58,331)	0.0%	\$ (2,322,388)	-153.1%
Investment in Subsidiaries	10,280	85,628	-88.0%	3,816	169.4%	233,945	599,396	-61.0%	32,542	618.9%
CHANGE IN NET POSITION	\$ 2,064,080	\$ (612,457)	437.0%	\$ (6,861,161)	130.1%	\$ (9,969,784)	\$ (4,277,124)	-133.1%	\$ (18,164,187)	45.1%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
APRIL 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 47,314,303	\$ 48,436,125	-2.3%	\$ 51,190,226	-7.6%	\$ 365,544,030	\$ 349,161,274	4.7%	\$ 393,203,336	-7.0%
Outpatient Revenue	45,587,857	45,438,020	0.3%	44,680,415	2.0%	330,233,534	326,355,011	1.2%	308,532,624	7.0%
TOTAL PATIENT REVENUE	\$ 92,902,160	\$ 93,874,145	-1.0%	\$ 95,870,642	-3.1%	\$ 695,777,564	\$ 675,516,285	3.0%	\$ 701,735,961	-0.8%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 59,559,417	\$ 59,223,130	0.6%	\$ 66,255,017	-10.1%	\$ 454,191,138	\$ 426,625,589	6.5%	\$ 467,990,807	-2.9%
Policy Adjustments	132,366	738,212	-82.1%	532,362	-75.1%	4,882,088	5,335,271	-8.5%	2,532,094	92.8%
Uninsured Discount	7,429,342	8,880,963	-16.3%	10,177,680	-27.0%	67,724,824	63,972,897	5.9%	55,668,953	21.7%
Indigent Care	981,091	1,144,443	-14.3%	109,772	793.8%	6,788,552	8,262,149	-17.8%	7,800,868	-13.0%
Provision for Bad Debts	1,338,883	4,895,795	-72.7%	3,493,476	-61.7%	23,149,456	35,132,139	-34.1%	40,326,981	-42.6%
TOTAL REVENUE DEDUCTIONS	\$ 69,441,097	\$ 74,882,543	-7.3%	\$ 80,568,307	-13.8%	\$ 556,736,058	\$ 539,328,045	3.2%	\$ 574,319,703	-3.1%
			74.75%		84.04%			79.84%		81.84%
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 2,094,222	\$ 2,094,222	0.0%	\$ 2,216,408	-5.5%	\$ 14,687,992	\$ 14,659,554	0.2%	\$ 15,514,853	-5.3%
DSRIP/CHRP	(344,553)	698,830	-149.3%	851,919	-140.4%	3,863,686	4,891,810	-21.0%	5,871,340	-34.2%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	(14,868)	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,749,669	\$ 2,793,052	-37.4%	\$ 3,068,327	-43.0%	\$ 18,536,810	\$ 19,551,364	-5.2%	\$ 21,386,193	-13.3%
NET PATIENT REVENUE	\$ 25,210,732	\$ 21,784,654	15.7%	\$ 18,370,662	37.2%	\$ 157,578,316	\$ 155,739,604	1.2%	\$ 148,802,451	5.9%
OTHER REVENUE										
Tax Revenue	\$ 6,663,915	\$ 5,441,768	22.5%	\$ 5,547,479	20.1%	\$ 43,164,697	\$ 39,079,774	10.5%	\$ 42,619,521	1.3%
Other Revenue	430,573	1,015,320	-57.6%	751,021	-42.7%	5,035,376	7,113,699	-29.2%	4,814,031	4.6%
TOTAL OTHER REVENUE	\$ 7,094,488	\$ 6,457,088	9.9%	\$ 6,298,500	12.6%	\$ 48,200,073	\$ 46,193,473	4.3%	\$ 47,433,552	1.6%
NET OPERATING REVENUE	\$ 32,305,220	\$ 28,241,742	14.4%	\$ 24,669,162	31.0%	\$ 205,778,389	\$ 201,933,077	1.9%	\$ 196,236,003	4.9%
OPERATING EXPENSE										
Salaries and Wages	\$ 10,404,329	\$ 9,111,355	14.2%	\$ 10,145,665	2.5%	\$ 69,792,316	\$ 63,557,353	9.8%	\$ 64,984,514	7.4%
Benefits	2,856,310	2,776,002	2.9%	2,452,715	16.5%	19,589,900	16,934,737	15.7%	16,869,124	16.1%
Temporary Labor	866,614	894,721	-3.1%	3,754,637	-76.9%	6,711,949	6,398,562	4.9%	20,866,720	-67.8%
Physician Fees	1,132,348	1,254,900	-9.8%	1,135,098	-0.2%	8,354,968	8,784,300	-4.9%	8,754,769	-4.6%
Texas Tech Support	935,981	879,933	6.4%	859,750	8.9%	6,277,225	6,159,531	1.9%	6,005,163	4.5%
Purchased Services	4,852,994	4,482,297	8.3%	4,139,335	17.2%	31,876,857	31,371,567	1.6%	30,708,570	3.8%
Supplies	5,483,697	5,505,586	-0.4%	5,180,493	5.9%	39,189,483	39,381,557	-0.5%	36,370,060	7.8%
Utilities	288,061	346,893	-17.0%	366,806	-21.5%	2,282,024	2,397,349	-4.8%	2,363,554	-3.4%
Repairs and Maintenance	859,440	1,019,785	-15.7%	805,032	6.8%	6,296,598	7,138,495	-11.8%	6,046,629	4.1%
Leases and Rentals	(55,119)	104,327	-152.8%	25,579	-315.5%	(336,131)	730,289	-146.0%	806,980	-141.7%
Insurance	110,094	109,297	0.7%	98,772	11.5%	859,745	765,079	12.4%	707,391	21.5%
Interest Expense	69,614	79,660	-12.6%	70,604	-1.4%	489,403	557,620	-12.2%	609,690	-19.7%
ECHDA	185,055	187,818	-1.5%	214,530	-13.7%	1,273,025	1,314,726	-3.2%	1,252,261	1.7%
Other Expense	94,729	168,010	-43.6%	86,031	10.1%	1,224,400	1,169,645	4.7%	1,170,923	4.6%
TOTAL OPERATING EXPENSES	\$ 28,084,146	\$ 26,920,584	4.3%	\$ 29,335,048	-4.3%	\$ 193,881,761	\$ 186,660,810	3.9%	\$ 197,516,347	-1.8%
Depreciation/Amortization	\$ 1,766,824	\$ 1,642,685	7.6%	\$ 1,647,186	7.3%	\$ 12,081,119	\$ 11,548,909	4.6%	\$ 11,571,407	4.4%
(Gain)/Loss on Disposal of Assets	1,573	-	0.0%	-	0.0%	(112,173)	-	100.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 29,852,542	\$ 28,563,269	4.5%	\$ 30,982,233	-3.6%	\$ 205,850,706	\$ 198,209,719	3.9%	\$ 209,087,754	-1.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ 2,452,678	\$ (321,527)	-862.8%	\$ (6,313,072)	138.9%	\$ (72,318)	\$ 3,723,358	-101.9%	\$ (12,851,752)	-99.4%
Operating Margin	7.59%	-1.14%	-766.9%	-25.59%	-129.7%	-0.04%	1.84%	-101.9%	-6.55%	-99.5%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 121,406	\$ 49,663	144.5%	\$ 122,993	-1.3%	\$ 612,932	\$ 347,641	76.3%	\$ 257,343	138.2%
Tobacco Settlement	1,392,083	1,158,055	20.2%	1,158,055	20.2%	1,392,083	1,158,055	20.2%	1,158,055	20.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	33,333	-100.0%	-	0.0%	2,500	233,331	-98.9%	-	0.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	1,500,000	-100.0%	6,113,607	-100.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 3,966,167	\$ 919,524	331.3%	\$ (5,032,024)	-178.8%	\$ 1,935,197	\$ 6,962,385	-72.2%	\$ (5,322,747)	-136.4%
Procure & Trauma Care Capital Contribution	(2,052,303)	(1,624,927)	26.3%	(1,285,939)	59.6%	(13,318,358)	(11,887,635)	12.0%	(10,551,595)	26.2%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 1,913,864	\$ (705,403)	371.3%	\$ (6,317,963)	130.3%	\$ (11,383,161)	\$ (4,925,250)	-131.1%	\$ (15,874,342)	28.3%
Unrealized Gain/(Loss) on Investments	\$ 57,301	\$ (8,333)	-787.6%	\$ (547,014)	-110.5%	\$ 1,233,015	\$ (58,331)	-2213.8%	\$ (2,322,388)	-153.1%
Investment in Subsidiaries	10,280	85,628	-88.0%	3,816	169.4%	233,945	599,396	-61.0%	32,542	618.9%
CHANGE IN NET POSITION	\$ 1,981,444	\$ (628,108)	415.5%	\$ (6,861,162)	128.9%	\$ (9,916,200)	\$ (4,384,185)	-126.2%	\$ (18,164,187)	45.4%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
APRIL 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 10,645,012	\$ 11,954,204	-11.0%	\$ 11,355,011	-6.3%	\$ 82,305,156	\$ 81,170,029	1.4%	\$ 77,110,193	6.7%
TOTAL PATIENT REVENUE	\$ 10,645,012	\$ 11,954,204	-11.0%	\$ 11,355,011	-6.3%	\$ 82,305,156	\$ 81,170,029	1.4%	\$ 77,110,193	6.7%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,540,343	\$ 5,915,136	-6.3%	\$ 5,659,301	-2.1%	\$ 43,039,309	\$ 39,827,575	8.1%	\$ 38,586,505	11.5%
Policy Adjustments	519,538	741,625	-29.9%	756,487	-31.3%	5,523,361	4,998,077	10.5%	4,783,459	15.5%
Uninsured Discount	290,061	497,435	-41.7%	433,255	-33.1%	2,976,637	3,354,744	-11.3%	3,096,741	-3.9%
Indigent	18,799	7,747	142.7%	2,560	634.5%	107,109	53,250	101.1%	41,548	157.8%
Provision for Bad Debts	892,221	945,336	-5.6%	841,418	6.0%	6,650,325	6,474,945	2.7%	6,306,902	5.4%
TOTAL REVENUE DEDUCTIONS	\$ 7,260,962	\$ 8,107,279	-10.4%	\$ 7,693,020	-5.6%	\$ 58,296,741	\$ 54,708,591	6.6%	\$ 52,815,155	10.4%
	68.21%	67.82%		67.75%		70.83%	67.40%		68.49%	
NET PATIENT REVENUE	\$ 3,384,050	\$ 3,846,925	-12.0%	\$ 3,661,991	-7.6%	\$ 24,008,415	\$ 26,461,438	-9.3%	\$ 24,295,038	-1.2%
OTHER REVENUE										
Other Income	\$ 295,747	\$ 217,575	35.9%	\$ 199,762	48.0%	\$ 1,512,090	\$ 1,563,496	-3.3%	\$ 1,503,674	0.6%
TOTAL OTHER REVENUE	\$ 295,747	\$ 217,575	35.9%	\$ 199,762	48.0%	\$ 1,512,090	\$ 1,563,496	-3.3%	\$ 1,503,674	0.6%
NET OPERATING REVENUE	\$ 3,679,797	\$ 4,064,500	-9.5%	\$ 3,861,753	-4.7%	\$ 25,520,505	\$ 28,024,934	-8.9%	\$ 25,798,711	-1.1%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,329,790	\$ 4,521,554	-4.2%	\$ 3,873,469	11.8%	\$ 29,449,506	\$ 31,505,594	-6.5%	\$ 28,095,661	4.8%
Benefits	427,317	411,251	3.9%	450,429	-5.1%	3,059,644	2,898,357	5.6%	3,096,436	-1.2%
Temporary Labor	302,526	282,844	7.0%	328,838	-8.0%	2,283,763	1,979,908	15.3%	1,891,412	20.7%
Physician Fees	225,637	156,082	44.6%	155,766	44.9%	1,493,748	1,117,774	33.6%	1,188,950	25.6%
Purchased Services	70,476	(97,298)	-172.4%	(33,622)	-309.6%	(222,476)	(528,621)	-57.9%	(558,667)	-60.2%
Supplies	93,195	126,390	-26.3%	95,630	-2.5%	843,948	903,129	-6.6%	791,118	6.7%
Utilities	750	504	48.8%	282	165.6%	5,082	3,528	44.0%	4,038	25.8%
Repairs and Maintenance	5,835	1,016	474.3%	1,932.69	201.9%	10,721	7,112	50.7%	4,329	147.6%
Leases and Rentals	170,109	170,859	-0.4%	162,757	4.5%	1,193,838	1,196,013	-0.2%	1,100,928	8.4%
Insurance	49,618	52,089	-4.7%	57,439	-13.6%	354,225	364,623	-2.9%	356,912	-0.8%
Other Expense	49,851	58,244	-14.4%	49,942	-0.2%	322,185	423,908	-24.0%	337,201	-4.5%
TOTAL OPERATING EXPENSES	\$ 5,725,103	\$ 5,683,535	0.7%	\$ 5,142,862	11.3%	\$ 38,794,183	\$ 39,871,325	-2.7%	\$ 36,308,318	6.8%
Depreciation/Amortization	\$ 6,997	\$ 5,889	18.8%	\$ 4,830	44.9%	\$ 45,186	\$ 41,223	9.6%	\$ 34,473	31.1%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	(506)	-	0.0%	7,515	0.0%
TOTAL OPERATING COSTS	\$ 5,732,100	\$ 5,689,424	0.8%	\$ 5,147,692	11.4%	\$ 38,838,863	\$ 39,912,548	-2.7%	\$ 36,350,306	6.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,052,303)	\$ (1,624,924)	-26.3%	\$ (1,285,939)	59.6%	\$ (13,318,358)	\$ (11,887,614)	-12.0%	\$ (10,551,595)	-26.2%
Operating Margin	-55.77%	-39.98%	39.5%	-33.30%	67.5%	-52.19%	-42.42%	23.0%	-40.90%	27.6%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 2,052,303	\$ 1,624,924	26.3%	\$ 1,285,939	59.6%	\$ 13,318,358	\$ 11,887,614	12.0%	\$ 10,551,595	26.2%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	9,054	9,765	-7.28%	9,156	-1.11%	63,685	64,495	-1.26%	61,342	3.82%
Total Hospital Visits	5,803	6,115	-5.10%	5,866	-1.07%	39,936	42,171	-5.30%	41,037	-2.68%
Total Procedures	11,713	12,626	-7.23%	12,074	-2.99%	88,519	85,905	3.04%	82,464	7.34%
Total Surgeries	795	784	1.40%	730	8.90%	5,606	5,509	1.76%	5,309	5.59%
Total Provider FTE's	90.9	101.9	-10.72%	90.9	0.08%	89.3	101.9	-12.37%	90.7	-1.63%
Total Staff FTE's	116.5	137.6	-15.35%	111.9	4.05%	117.1	137.6	-14.86%	109.5	7.00%
Total Administrative FTE's	10.8	12.7	-15.08%	13.2	-18.54%	12.0	12.7	-5.67%	13.1	-8.50%
Total FTE's	218.2	252.2	-13.47%	216.0	1.00%	218.4	252.1	-13.39%	213.3	2.38%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
APRIL 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 212,110	\$ 255,739	-17.1%	\$ -	100.0%	\$ 1,177,390	\$ 1,790,173	-34.2%	\$ -	100.0%
TOTAL PATIENT REVENUE	\$ 212,110	\$ 255,739	-17.1%	\$ -	100.0%	\$ 1,177,390	\$ 1,790,173	-34.2%	\$ -	100.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 166,954	\$ 124,001	34.6%	\$ -	100.0%	\$ 779,246	\$ 868,007	-10.2%	\$ -	100.0%
Policy Adjustments	55,886	43,333	29.0%	-	100.0%	212,038	303,331	-30.1%	-	100.0%
Uninsured Discount	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Indigent	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Provision for Bad Debts	43,997	21,738	102.4%	-	100.0%	119,827	152,166	-21.3%	-	100.0%
TOTAL REVENUE DEDUCTIONS	\$ 266,836	\$ 189,072	41.1%	\$ -	100.0%	\$ 1,111,111	\$ 1,323,504	-16.0%	\$ -	100.0%
	125.80%	73.93%		#DIV/0!		94.37%	73.93%		#DIV/0!	
NET PATIENT REVENUE	\$ (54,726)	\$ 66,667	-182.1%	\$ -	100.0%	\$ 66,279	\$ 466,669	-85.8%	\$ -	100.0%
						5.6%				
OTHER REVENUE										
Other Income	\$ -	\$ -	0.0%	\$ -	0.0%	\$ 358	\$ -	100.0%	\$ -	100.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ 358	\$ -	100.0%	\$ -	100.0%
NET OPERATING REVENUE	\$ (54,726)	\$ 66,667	-182.1%	\$ -	100.0%	\$ 66,637	\$ 466,669	-85.7%	\$ -	100.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 254,708	\$ 262,425	-2.9%	\$ -	100.0%	\$ 1,745,651	\$ 1,836,975	-5.0%	\$ -	100.0%
Benefits	(136,377)	38,805	-451.4%	-	100.0%	124,588	274,131	-54.6%	-	100.0%
Temporary Labor	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Physician Fees	(259,248)	(259,248)	0.0%	-	100.0%	(1,814,736)	(1,814,736)	0.0%	-	100.0%
Purchased Services	207	445	-53.5%	-	100.0%	4,441	3,115	42.6%	-	100.0%
Supplies	632	1,688	-62.6%	-	100.0%	3,787	11,816	-68.0%	-	100.0%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Leases and Rentals	1,993	-	100.0%	-	100.0%	13,953	-	100.0%	-	100.0%
Insurance	368	6,604	-94.4%	-	100.0%	40,397	46,228	-12.6%	-	100.0%
Other Expense	355	300	18.5%	-	100.0%	2,140	2,100	1.9%	-	100.0%
TOTAL OPERATING EXPENSES	\$ (137,361)	\$ 51,019	-369.2%	\$ -	100.0%	\$ 120,221	\$ 359,629	-66.6%	\$ -	100.0%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ (137,361)	\$ 51,019	-369.2%	\$ -	100.0%	\$ 120,221	\$ 359,629	-66.6%	\$ -	100.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ 82,635	\$ 15,648	-428.1%	\$ -	100.0%	\$ (53,584)	\$ 107,040	150.1%	\$ -	100.0%
Operating Margin	-151.00%	23.47%	-743.3%	#DIV/0!	-100.0%	-80.41%	22.94%	-450.6%	#DIV/0!	-100.0%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
CAPITAL CONTRIBUTION	\$ 82,635	\$ 15,648	-428.1%	\$ -	100.0%	\$ (53,584)	\$ 107,040	150.1%	\$ -	100.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	615	427	44.03%	0	100.00%	4,603	2,989	54.00%	0	100.00%
Total Provider FTE's	8.4	8.3	1.63%	0.0	100.00%	8.4	8.2	2.60%	0.0	100.00%
Total Staff FTE's	1.0	1.0	-1.65%	0.0	100.00%	1.0	1.0	-2.51%	0.0	100.00%
Total FTE's	9.4	9.3	1.27%	0.0	100.00%	9.4	9.2	2.04%	0.0	100.00%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
APRIL 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 145,955	\$ 216,980	-32.7%	\$ 164,408	-11.2%	\$ 1,340,247	\$ 1,608,382	-16.7%	\$ 1,232,405	8.8%
TOTAL PATIENT REVENUE	\$ 145,955	\$ 216,980	-32.7%	\$ 164,408	-11.2%	\$ 1,340,247	\$ 1,608,382	-16.7%	\$ 1,232,405	8.8%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 88,613	\$ 127,163	-30.3%	\$ 80,737	9.8%	\$ 735,278	\$ 942,606	-22.0%	\$ 806,275	-8.8%
Self Pay Adjustments	13,231	36,540	-63.8%	37,377	-64.6%	189,439	270,856	-30.1%	199,700	-5.1%
Bad Debts	(2,659)	(6,207)	-57.2%	(9,029)	-70.6%	(34,399)	(46,011)	-25.2%	(89,547)	-61.6%
TOTAL REVENUE DEDUCTIONS	\$ 99,185	\$ 157,496	-37.0%	\$ 109,085	-9.1%	\$ 890,319	\$ 1,167,451	-23.7%	\$ 916,428	-2.8%
	68.0%	72.6%		66.4%		66.4%	72.6%		74.4%	
NET PATIENT REVENUE	\$ 46,770	\$ 59,484	-21.4%	\$ 55,323	-15.5%	\$ 449,929	\$ 440,931	2.0%	\$ 315,977	42.4%
OTHER REVENUE										
FHC Other Revenue	\$ 319	\$ 23,543	0.0%	\$ 50,949	-99.4%	\$ 588,114	\$ 164,801	0.0%	\$ 197,272	198.1%
TOTAL OTHER REVENUE	\$ 319	\$ 23,543	-98.6%	\$ 50,949	-99.4%	\$ 588,114	\$ 164,801	256.9%	\$ 197,272	198.1%
NET OPERATING REVENUE	\$ 47,089	\$ 83,027	-43.3%	\$ 106,272	-55.7%	\$ 1,038,043	\$ 605,732	71.4%	\$ 513,249	102.2%
OPERATING EXPENSE										
Salaries and Wages	\$ 61,827	\$ 57,801	7.0%	\$ 72,617	-14.9%	\$ 522,344	\$ 416,355	25.5%	\$ 524,510	-0.4%
Benefits	16,973	17,611	-3.6%	17,555	-3.3%	146,616	110,937	32.2%	136,156	7.7%
Physician Services	66,078	100,543	-34.3%	132,145	-50.0%	664,525	708,573	-6.2%	635,509	4.6%
Cost of Drugs Sold	11	4,417	-99.8%	1,983	-99.4%	23,653	32,742	-27.8%	30,278	-21.9%
Supplies	3,400	5,134	-33.8%	2,891	17.6%	21,952	37,526	-41.5%	27,220	-19.4%
Utilities	2,600	4,910	-47.1%	2,015	29.0%	20,814	25,077	-17.0%	19,826	5.0%
Repairs and Maintenance	527	2,824	-81.3%	554	-4.9%	5,351	19,768	-72.9%	27,529	-80.6%
Leases and Rentals	731	482	51.6%	477	53.3%	3,594	3,374	6.5%	3,428	4.8%
Other Expense	1,000	1,591	-37.1%	1,464	-31.7%	7,000	11,137	-37.1%	11,012	-36.4%
TOTAL OPERATING EXPENSES	\$ 153,146	\$ 195,313	-21.6%	\$ 231,700	-33.9%	\$ 1,415,850	\$ 1,365,489	3.7%	\$ 1,415,467	0.0%
Depreciation/Amortization	\$ 2,560	\$ 2,871	-10.8%	\$ 2,625	-2.5%	\$ 17,750	\$ 20,218	-12.2%	\$ 18,392	-3.5%
TOTAL OPERATING COSTS	\$ 155,706	\$ 198,184	-21.4%	\$ 234,325	-33.6%	\$ 1,433,600	\$ 1,385,707	3.5%	\$ 1,433,859	0.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (108,617)	\$ (115,157)	5.7%	\$ (128,053)	15.2%	\$ (395,556)	\$ (779,975)	49.3%	\$ (920,610)	-57.0%
Operating Margin	-230.67%	-138.70%	66.3%	-120.50%	91.4%	-38.11%	-128.77%	-70.4%	-179.37%	-78.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	566	795	-28.8%	685	-17.4%	4,817	5,893	-18.3%	4,795	0.5%
Average Revenue per Office Visit	257.87	272.93	-5.5%	240.01	7.4%	278.23	272.93	1.9%	257.02	8.3%
Hospital FTE's (Salaries and Wages)	11.8	12.3	-4.2%	16.1	-26.6%	11.7	12.9	-10.0%	15.1	-22.9%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
APRIL 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 178,830	\$ 168,870	5.9%	\$ 149,424	19.7%	\$ 1,345,004	\$ 1,261,348	6.6%	\$ 1,056,216	27.3%
TOTAL PATIENT REVENUE	\$ 178,830	\$ 168,870	5.9%	\$ 149,424	19.7%	\$ 1,345,004	\$ 1,261,348	6.6%	\$ 1,056,216	27.3%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 97,870	\$ 91,895	6.5%	\$ 75,387	29.8%	\$ 745,310	\$ 686,396	8.6%	\$ 592,164	25.9%
Self Pay Adjustments	14,643	12,837	14.1%	15,608	-6.2%	129,576	95,884	35.1%	76,429	69.5%
Bad Debts	4,098	7,860	-47.9%	4,324	-5.2%	20,007	58,711	-65.9%	35,248	-43.2%
TOTAL REVENUE DEDUCTIONS	\$ 116,611	\$ 112,592	3.6%	\$ 95,320	22.3%	\$ 894,894	\$ 840,991	6.4%	\$ 703,840	27.1%
	65.21%	66.67%		63.79%		66.53%	66.67%		66.64%	
NET PATIENT REVENUE	\$ 62,219	\$ 56,278	10.6%	\$ 54,104	15.0%	\$ 450,110	\$ 420,357	7.1%	\$ 352,376	27.7%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 62,219	\$ 56,278	10.6%	\$ 54,104	15.0%	\$ 450,110	\$ 420,357	7.1%	\$ 352,376	27.7%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 13,762	\$ 20,889	-34.1%	\$ 4,042	240.5%	\$ 65,544	\$ 151,612	-56.8%	\$ 47,470	38.1%
Benefits	3,778	6,364	-40.6%	977	286.7%	18,398	40,397	-54.5%	12,323	49.3%
Physician Services	45,909	46,942	-2.2%	29,010	58.3%	247,574	331,725	-25.4%	246,551	0.4%
Cost of Drugs Sold	6,945	3,966	75.1%	7,376	-5.8%	26,135	29,621	-11.8%	29,471	-11.3%
Supplies	1,045	1,930	-45.9%	1,358	-23.1%	25,697	14,319	79.5%	15,276	68.2%
Utilities	2,211	3,030	-27.0%	1,545	43.1%	19,730	18,957	4.1%	17,550	12.4%
Repairs and Maintenance	-	-	0.0%	-	100.0%	1,700	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	551	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 73,730	\$ 83,121	-11.3%	\$ 44,308	66.4%	\$ 405,410	\$ 586,631	-30.9%	\$ 368,641	10.0%
Depreciation/Amortization	\$ 20,779	\$ 26,106	-20.4%	\$ 25,992	-20.1%	\$ 145,452	\$ 184,235	-21.1%	\$ 182,288	-20.2%
TOTAL OPERATING COSTS	\$ 94,509	\$ 109,227	-13.5%	\$ 70,300	34.4%	\$ 550,862	\$ 770,866	-28.5%	\$ 550,929	0.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (32,291)	\$ (52,949)	-39.0%	\$ (16,196)	99.4%	\$ (100,752)	\$ (350,509)	-71.3%	\$ (198,554)	-49.3%
Operating Margin	-51.90%	-94.08%	-44.8%	-29.93%	73.4%	-22.38%	-83.38%	-73.2%	-56.35%	-60.3%

	CURRENT MONTH					YEAR TO DATE				
Total Visits	629	620	1.5%	529	18.9%	4,466	4,631	-3.6%		0.0%
Average Revenue per Office Visit	284.31	272.37	4.4%	282.46	0.7%	301.17	272.37	10.6%	275.92	9.2%
Hospital FTE's (Salaries and Wages)	5.1	6.6	-22.2%	2.7	93.3%	6.1	7.0	-12.4%	2.5	149.3%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
APRIL 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 263,200	\$ 166,916	57.7%	\$ 217,586	21.0%	\$ 1,636,424	\$ 1,220,713	34.1%	\$ 1,767,445	-7.4%
TOTAL PATIENT REVENUE	\$ 263,200	\$ 166,916	57.7%	\$ 217,586	21.0%	\$ 1,636,424	\$ 1,220,713	34.1%	\$ 1,767,445	-7.4%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 130,506	\$ 91,834	42.1%	\$ 46,931	178.1%	\$ 894,766	\$ 671,612	33.2%	\$ 976,351	-8.4%
Self Pay Adjustments	8,871	5,867	51.2%	14,811	-40.1%	111,596	42,908	160.1%	58,735	90.0%
Bad Debts	(3,299)	8,989	-136.7%	55,335	-106.0%	(63,549)	65,740	-196.7%	202,371	-131.4%
TOTAL REVENUE DEDUCTIONS	\$ 136,078	\$ 106,690	27.5%	\$ 117,077	16.2%	\$ 942,814	\$ 780,260	20.8%	\$ 1,237,457	-23.8%
	51.70%	63.92%		53.81%		57.61%	63.92%		70.01%	
NET PATIENT REVENUE	\$ 127,122	\$ 60,226	111.1%	\$ 100,509	26.5%	\$ 693,610	\$ 440,453	57.5%	\$ 529,988	30.9%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 127,122	\$ 60,226	111.1%	\$ 100,509	26.5%	\$ 693,610	\$ 440,453	57.5%	\$ 529,988	30.9%
OPERATING EXPENSE										
Salaries and Wages	\$ 27,669	\$ 20,501	35.0%	\$ 11,962	131.3%	\$ 140,052	\$ 146,348	-4.3%	\$ 88,993	57.4%
Benefits	7,596	6,246	21.6%	2,892	162.7%	39,311	38,994	0.8%	23,101	70.2%
Physician Services	64,111	63,649	0.7%	23,610	171.5%	261,956	449,784	-41.8%	299,298	-12.5%
Cost of Drugs Sold	10,824	9,352	15.7%	647	1574.2%	73,374	68,392	7.3%	86,751	-15.4%
Supplies	2,635	1,894	39.1%	1,497	76.0%	35,449	13,680	159.1%	13,474	163.1%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 112,836	\$ 101,642	11.0%	\$ 40,608	177.9%	\$ 550,142	\$ 717,198	-23.3%	\$ 511,618	7.5%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 524	\$ 525	-0.2%	\$ 524	0.0%
TOTAL OPERATING COSTS	\$ 112,911	\$ 101,717	11.0%	\$ 40,683	177.5%	\$ 550,666	\$ 717,723	-23.3%	\$ 512,142	7.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ 14,212	\$ (41,491)	-134.3%	\$ 59,826	-76.2%	\$ 142,944	\$ (277,270)	-151.6%	\$ 17,846	701.0%
Operating Margin	11.18%	-68.89%	-116.2%	59.52%	-81.2%	20.61%	-62.95%	-132.7%	3.37%	512.0%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	748	450	66.2%	644	16.1%	4,581	3,291	39.2%	4,696	-2.4%
Total Visits	748	450	66.2%	644	16.1%	4,581	3,291	39.2%		0.0%
Average Revenue per Office Visit	351.87	370.92	-5.1%	337.87	4.1%	357.22	370.92	-3.7%	376.37	-5.1%
Hospital FTE's (Salaries and Wages)	7.1	6.1	16.2%	5.6	26.6%	7.6	6.3	20.5%	4.5	69.0%

**ECTOR COUNTY HOSPITAL DISTRICT
APRIL 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 37,757,416	40.7%	\$ 36,943,357	38.6%	\$ 267,904,548	38.4%	\$ 274,299,756	39.1%
Medicaid	11,368,891	12.2%	14,584,243	15.2%	100,157,101	14.4%	92,078,008	13.1%
Commercial	27,766,055	29.9%	29,369,581	30.6%	209,226,400	30.1%	205,346,283	29.3%
Self Pay	11,341,898	12.2%	12,006,385	12.5%	88,876,606	12.8%	75,170,740	10.7%
Other	4,667,901	5.0%	2,967,076	3.1%	29,612,910	4.3%	54,841,173	7.8%
TOTAL	\$ 92,902,160	100.0%	\$ 95,870,642	100.0%	\$ 695,777,564	100.0%	\$ 701,735,960	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 6,725,019	34.2%	\$ 7,194,789	40.5%	\$ 50,713,068	38.0%	\$ 50,253,384	38.5%
Medicaid	2,800,998	14.3%	1,786,157	10.0%	19,231,371	14.4%	11,871,473	9.1%
Commercial	7,790,269	39.7%	6,337,908	35.7%	48,801,733	36.5%	49,789,599	38.1%
Self Pay	1,484,295	7.6%	1,304,506	7.3%	8,063,221	6.0%	8,520,384	6.5%
Other	827,686	4.2%	1,151,172	6.5%	6,798,203	5.1%	10,226,650	7.8%
TOTAL	\$ 19,628,267	100.0%	\$ 17,774,532	100.0%	\$ 133,607,596	100.0%	\$ 130,661,491	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
APRIL 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 44,601	30.6%	\$ 32,865	20.0%	\$ 349,236	26.1%	\$ 261,875	21.2%
Medicaid	28,825	19.7%	44,922	27.3%	342,124	25.5%	302,409	24.5%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	25,759	17.6%	30,924	18.8%	215,353	16.1%	197,506	16.0%
Self Pay	47,070	32.3%	51,025	31.1%	398,566	29.7%	422,155	34.4%
Other	(300)	-0.2%	4,672	2.8%	34,967	2.6%	48,460	3.9%
TOTAL	\$ 145,955	100.0%	\$ 164,408	100.0%	\$ 1,340,247	100.0%	\$ 1,232,405	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	20,801	31.0%	\$ 9,624	16.0%	\$ 169,132	32.1%	\$ 110,466	28.8%
Medicaid	23,894	35.5%	28,571	47.6%	180,886	34.3%	124,778	32.6%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	10,594	15.8%	8,930	14.8%	82,597	15.7%	70,776	18.4%
Self Pay	10,572	15.8%	12,472	20.7%	86,598	16.4%	69,244	18.0%
Other	1,262	1.9%	556	0.9%	7,947	1.5%	8,493	2.2%
TOTAL	\$ 67,122	100.0%	\$ 60,154	100.0%	\$ 527,161	100.0%	\$ 383,757	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
APRIL 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 33,715	18.9%	\$ 30,122	20.2%	\$ 283,308	21.1%	\$ 238,967	22.6%
Medicaid	47,097	26.3%	\$ 43,386	29.0%	367,513	27.4%	277,718	26.3%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	50,313	28.1%	\$ 37,761	25.3%	352,890	26.2%	246,846	23.4%
Self Pay	39,490	22.1%	\$ 31,631	21.2%	289,541	21.5%	235,393	22.3%
Other	8,216	4.6%	\$ 6,524	4.4%	51,752	3.8%	57,292	5.4%
TOTAL	\$ 178,830	100.0%	\$ 149,424	100.0%	\$ 1,345,004	100.0%	\$ 1,056,216	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 15,624	21.5%	\$ 7,419	14.8%	\$ 137,789	25.4%	\$ 94,471	28.2%
Medicaid	25,686	35.3%	21,014	41.8%	\$ 179,322	33.1%	103,891	31.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	19,178	26.3%	12,412	24.7%	140,238	25.9%	83,053	24.8%
Self Pay	10,224	14.0%	7,109	14.2%	68,637	12.7%	46,248	13.8%
Other	2,113	2.9%	2,260	4.5%	15,593	2.9%	7,809	2.3%
TOTAL	\$ 72,826	100.0%	\$ 50,214	100.0%	\$ 541,580	100.0%	\$ 335,471	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
APRIL 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 1,645	0.1%	\$ (803)	0.0%
Medicaid	189,108	71.9%	\$ 137,095	63.0%	1,111,592	68.0%	1,056,955	59.8%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	65,728	25.0%	\$ 79,338	36.5%	466,603	28.5%	656,074	37.1%
Self Pay	7,186	2.7%	\$ (1,750)	-0.8%	35,065	2.1%	39,001	2.2%
Other	1,178	0.4%	\$ 2,903	1.3%	21,519	1.3%	16,219	0.9%
TOTAL	\$ 263,200	100.0%	\$ 217,586	100.0%	\$ 1,636,424	100.0%	\$ 1,767,445	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 192	0.0%	\$ -	0.0%
Medicaid	115,790	73.7%	51,664	58.1%	607,195	67.9%	311,037	50.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	32,890	20.9%	29,565	33.2%	230,063	25.7%	265,960	42.7%
Self Pay	7,329	4.7%	7,359	8.3%	43,561	4.9%	41,082	6.6%
Other	1,042	0.7%	396	0.4%	13,112	1.5%	4,381	0.7%
TOTAL	\$ 157,051	100.0%	\$ 88,984	100.0%	\$ 894,122	100.0%	\$ 622,460	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
APRIL 2023**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ (9,916,200)	-	(53,584)	\$ (9,969,784)
Noncash Expenses:				
Depreciation and Amortization	10,467,949	8,892	-	10,476,841
Unrealized Gain/Loss on Investments	1,233,015	-	-	1,233,015
Accretion (Bonds) & COVID Funding	(379,630)	-	-	(379,630)
Changes in Assets and Liabilities				
Patient Receivables, Net	(5,244,912)	(207,633)	(16,368)	(5,468,912)
Taxes Receivable/Deferred	8,121,777	15,014	-	8,136,791
Inventories, Prepays and Other	7,724,953	(12,313)	8,238	7,720,877
Accounts Payable	(4,397,064)	(1,876,382)	85,251	(6,188,195)
Accrued Expenses	(284,306)	2,072,421	(23,536)	1,764,580
Due to Third Party Payors	(16,196,573)	-	-	(16,196,573)
Accrued Post Retirement Benefit Costs	3,286,376	-	-	3,286,376
Net Cash Provided by Operating Activities	<u>\$ (5,584,615)</u>	<u>0</u>	<u>-</u>	<u>\$ (5,584,615)</u>
Cash Flows from Investing Activities:				
Investments	\$ 3,010,346	-	-	\$ 3,010,346
Acquisition of Property and Equipment	<u>(7,051,160)</u>	<u>-</u>	<u>-</u>	<u>(7,051,160)</u>
Net Cash used by Investing Activities	<u>\$ (4,040,814)</u>	<u>-</u>	<u>-</u>	<u>\$ (4,040,814)</u>
Cash Flows from Financing Activities:				
Current Portion Debt	\$ 8,516	-	-	\$ 8,516
Net Repayment of Long-term Debt/Bond Issuance	<u>(424,709)</u>	<u>-</u>	<u>-</u>	<u>(424,709)</u>
Net Cash used by Financing Activities	<u>(416,194)</u>	<u>-</u>	<u>-</u>	<u>(416,194)</u>
Net Increase (Decrease) in Cash	(10,041,623)	0	-	(10,041,623)
Beginning Cash & Cash Equivalents @ 9/30/2022	41,916,875	5,075	-	41,921,950
Ending Cash & Cash Equivalents @ 4/30/2023	<u>\$ 31,875,253</u>	<u>\$ 5,075</u>	<u>\$ -</u>	<u>\$ 31,880,328</u>
Balance Sheet				
Cash and Cash Equivalents	\$ 21,817,323	5,075	-	\$ 21,822,398
Restricted Assets	10,057,929	-	-	10,057,929
Ending Cash & Cash Equivalents @ 4/30/2023	<u>\$ 31,875,253</u>	<u>5,075</u>	<u>-</u>	<u>\$ 31,880,328</u>

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2023

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 171,150	\$ 1,620,998	\$ (1,449,848)	\$ 215,347	\$ (44,197)
NOVEMBER	1,386,408	1,620,998	(234,590)	1,231,030	155,378
DECEMBER	2,872,971	1,620,998	1,251,973	6,614,568	(3,741,596)
JANUARY	9,447,999	1,620,998	7,827,001	5,169,442	4,278,557
FEBRUARY	3,781,066	1,620,998	2,160,068	6,692,218	(2,911,153)
MARCH	1,053,343	1,620,998	(567,655)	2,057,908	(1,004,566)
APRIL	270,096	1,620,998	(1,350,902)	426,742	(156,646)
TOTAL	<u>\$ 18,983,031</u>	<u>\$ 11,346,986</u>	<u>\$ 7,636,045</u>	<u>\$ 22,407,255</u>	<u>\$ (3,424,224)</u>
<u>SALES</u>					
OCTOBER	\$ 4,629,856	\$ 3,828,487	\$ 801,369	\$ 3,421,981	\$ 1,207,875
NOVEMBER	5,029,309	3,845,439	1,183,870	3,326,676	1,702,634
DECEMBER	4,519,934	4,042,252	477,682	4,147,133	372,801
JANUARY	4,677,620	3,673,352	1,004,268	3,621,391	1,056,229
FEBRUARY	5,206,455	4,558,934	647,521	4,399,256	807,200
MARCH	3,947,646	3,963,554	(15,908)	4,537,253	(589,608)
APRIL	4,011,409	3,820,770	190,639	4,669,784	(658,375)
SUB TOTAL	32,022,229	27,732,788	4,289,441	28,123,473	3,898,756
ACCRUAL	(204,518)	-	(204,518)	-	(204,518)
TOTAL	<u>\$ 31,817,711</u>	<u>\$ 27,732,788</u>	<u>\$ 4,084,923</u>	<u>\$ 28,123,473</u>	<u>\$ 3,694,239</u>
TAX REVENUE	<u>\$ 50,800,743</u>	<u>\$ 39,079,774</u>	<u>\$ 11,720,969</u>	<u>\$ 50,530,728</u>	<u>\$ 270,015</u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2023**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (1,654,774)	\$ 4,877,024		\$ 3,222,249
2nd Qtr	(2,312,587)	6,815,759		4,503,172
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (3,967,361)	\$ 11,692,782		\$ 7,725,421
UC				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(4,755,885)	14,016,754		9,260,869
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (4,755,885)	\$ 14,016,754		\$ 9,260,869
DSRIP				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(31,759)	63,518		31,759
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ (31,759)	\$ 63,518		\$ 31,759
UHRIP				
1st Qtr	\$ -	\$ 66,496		\$ 66,496
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ -	\$ 66,496		\$ 66,496
GME				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(247,692)	730,009		482,317
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ (247,692)	\$ 730,009		\$ 482,317
CHIRP				
1st Qtr	\$ (2,067,317)	\$ -		\$ (2,067,317)
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
CHIRP TOTAL	\$ (2,067,317)	\$ -		\$ (2,067,317)
HARP				
1st Qtr	\$ -	\$ 2,777,906		\$ 2,777,906
2nd Qtr	(117,356)	345,878		228,522
3rd	-	-		-
4th Qtr	-	-		-
HARP TOTAL	\$ (117,356)	\$ 3,123,784		\$ 3,006,427
TIPPS				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
TIPPS TOTAL	\$ -	\$ -		\$ -
MCH Cash Activity	\$ (11,187,371)	\$ 29,693,344		\$ 18,505,973
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (11,187,371)	\$ 29,693,344	\$ -	\$ 18,505,973

INCOME STATEMENT ACTIVITY:

FY 2023 Accrued / (Deferred) Adjustments:

	BLENDED
DSH Accrual	\$ 6,148,331
Uncompensated Care Accrual	7,005,107
Regional UPL Accrual	-
URIP	-
GME	414,225
CHIRP	3,863,686
HARP	1,020,782
TIPPS	99,547
Regional UPL Benefit	-
Medicaid Supplemental Payments	18,551,678
DSRIP Accrual	-
Total Adjustments	\$ 18,551,678

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
APRIL 2023**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 21,509,215	\$ -	\$ 21,509,215
Mission Fitness	217,694	-	217,694
Petty Cash	9,128	-	9,128
Dispro	-	2,251	2,251
General Liability	-	3,871	3,871
Professional Liability	-	6,451	6,451
Funded Worker's Compensation	-	2,580	2,580
Funded Depreciation	-	63,982	63,982
Designated Funds	-	2,150	2,150
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 21,736,037	\$ 81,286	\$ 21,817,323

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,454,583	\$ 5,454,583
Funded Depreciation	-	29,229,628	29,229,628
Funded Worker's Compensation	-	2,307,273	2,307,273
General Liability	-	3,034,273	3,034,273
Professional Liability	-	3,136,962	3,136,962
Designated Funds	211,036	23,364,763	23,575,799
Allowance for Change in Market Values	-	(2,775,187)	(2,775,187)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 211,036	\$ 63,752,294	\$ 63,963,331
Total Unrestricted Cash and Investments			\$ 85,780,654

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,896	\$ -	\$ 4,896
Assets Held In Endowment-Board Designated	-	6,199,094	6,199,094
Advanced Medicare Payment	64,827	-	64,827
Restricted TPC, LLC-Equity Stake	1,461,047	-	1,461,047
Restricted MCH West Texas Services-Equity Stake	2,328,066	-	2,328,066
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 3,858,836	\$ 6,199,094	\$ 10,057,929

Total Cash & Investments			\$ 95,838,583
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**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF APRIL 30, 2023**

ITEM	CIP BALANCE AS OF 3/31/2023	APRIL "+" ADDITIONS	APRIL "- " ADDITIONS	APRIL TRANSFERS	CIP BALANCE AS OF 4/30/2023	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<i>RENOVATIONS</i>									
I RELOCATE SPD	876,343	1,524	-	-	877,866	-	877,866	4,000,000	3,122,134
I SPECIAL PROCEDURES ROOM 8	257,600	36,449	-	(294,049)	-	-	-	250,000	250,000
I SWITCH GEAR OVERHAUL	-	108,178	-	-	108,178	-	108,178	500,000	391,822
SUB-TOTAL	\$ 1,133,943	\$ 146,151	\$ -	\$ (294,049)	\$ 986,045	\$ -	\$ 986,045	\$ 4,750,000	\$ 3,763,955
<i>MINOR BUILDING IMPROVEMENT</i>									
I ANNEX UPS	119,168	-	-	-	119,168	-	119,168	300,000	180,832
I COMMUNITY HEALTH/CARE MANAGEMENT	55,242	20,206	-	-	75,447	-	75,447	150,000	74,553
SUB-TOTAL	\$ 174,409	\$ 20,206	\$ -	\$ -	\$ 194,615	\$ -	\$ 194,615	\$ 450,000	\$ 255,385
<i>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</i>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 3,564,902	\$ 23,545	\$ (121,025)	\$ -	\$ 3,467,423	\$ -	\$ 3,467,423	\$ 8,000,000	\$ 4,532,577
SUB-TOTAL	\$ 3,564,902	\$ 23,545	\$ (121,025)	\$ -	\$ 3,467,423	\$ -	\$ 3,467,423	\$ 8,000,000	\$ 4,532,577
TOTAL CONSTRUCTION IN PROGRESS	\$ 4,873,254	\$ 189,902	\$ (121,025)	\$ (294,049)	\$ 4,648,082	\$ -	\$ 4,648,082	\$ 13,200,000	\$ 8,551,918

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
APRIL 2023

<u>ITEM</u>	<u>CLASS</u>	<u>BOOKED AMOUNT</u>
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
Special Procedures Room 8 Renovation	Building	\$ 294,049
TOTAL PROJECT TRANSFERS		\$ 294,049
EQUIPMENT PURCHASES		
None		\$ -
TOTAL EQUIPMENT PURCHASES		\$ -
TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES		\$ 294,049

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2023 CAPITAL EQUIPMENT
CONTINGENCY FUND
APRIL 2023**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-22	1CX 50 Compact Extreme	7190	-	-	80,000	(80,000)
Oct-22	1Maxi Sky	6850	19,500	-	19,375	125
Oct-22	1Electric Fryer	8020	29,213	-	58,426	(29,213)
Oct-22	1Jaundice Meter	7000	-	-	6,333	(6,333)
Oct-22	1Wheelchair Prime Swing Away Model	8390	5,635	-	5,635	(0)
Oct-22	1Ford Explorer	8380	-	-	50,525	(50,525)
Oct-22	1Chairs	6140	-	-	7,011	(7,011)
Oct-22	1RNS Telemetry Monitor	6160	-	-	13,452	(13,452)
Oct-22	1Blanket Warmer	6910	6,510	-	6,510	-
Oct-22	1ED Linen Carts	6850	-	-	4,896	(4,896)
Oct-22	Carrier 5 ton pkg AC unit	8510	-	-	6,368	(6,368)
Nov-22	1Maternity Beds	6700	185,179	-	185,179	0
Nov-22	1Phantom Spect	7290	4,246	-	4,246	0.0
Nov-22	1PM Ultrasound - Logiq p9	9300	-	-	60,476	(60,476)
Nov-22	1Chassis & 10 Blades	9100	143,894	-	143,894	-
Nov-22	1Cobas Liat PCR System	7140	50,248	-	40,248	10,000
Nov-22	1Laparoscopic Equipment	6620	1,906,455	-	1,906,455	(0.0000)
Nov-22	1TP Nuance Pacs	9100	80,550	-	80,550	-
Nov-22	1Glidescope	6850	4,268	-	4,237	31
Nov-22	1Blanketrol	6550	9,912	-	9,912	-
Nov-22	1Retail Pharmacy Project	7360	250,000	-	537,300	(287,300.0)
Dec-22	12022 Ford Explorer	8380	-	-	50,524	(50,523.8)
Dec-22	12022 Chevrolet Silverado	8380	-	-	52,430	(52,429.9)
Dec-22	1Supply Cart and Evolve Cabinets	7310	50,743	-	50,743	-
Dec-22	1Robotic Stirrups	6620	18,222	-	18,222	(0.2)
Dec-22	1ePayment Plus	9100	14,975	-	14,975	-
Dec-22	1Acuson Ultrasound System	7270	169,000	-	160,261	8,739.0
Dec-22	1Hemotherm	6620	-	-	21,814	(21,813.5)
Dec-22	1Belmont Rapid Infuser	6850	-	-	65,190	(65,190.0)
Dec-22	1Golf Cart	7360	-	-	12,875	(12,875.0)
Dec-22	AC Unit 3 ton pkg Unit	8510	-	-	8,608	(8,607.8)
Jan-23	AC Unit	8510	-	-	14,442	(14,442.2)
Jan-23	Paint and Drywall Repair	8200	-	-	290,200	(290,200.0)
Jan-23	Paint and Drywall Repair	8500	-	-	11,490	(11,490.0)
Jan-23	1Epiq Ultrasound	7320	169,000	-	186,054	(17,054.0)
Jan-23	1Matrix Ultrasound	7320	169,000	-	161,011	7,989.0
Jan-23	1Heat Exchanger	8200	40,110	-	82,884	(42,774.0)
Jan-23	1Network Chassis Replacement	9100	65,541	-	65,541	-
Jan-23	1Self-Checkout POS System - Coffee House	8020	-	-	29,331	(29,331.0)
Jan-23	1Upgrade Konica DR	9300	7,000	-	7,000	-
Jan-23	1Artis Q	7310	1,061,278	-	1,061,278	-
Jan-23	1Data Domain Backup	9100	110,057	-	110,057	-
Jan-23	1DICOM CD/DVD Burner	7250	-	-	16,832	(16,831.6)
Jan-23	1Spok Software - Phone Upgrade	9100	249,912	-	249,912	-
Jan-23	1Optiplex 7000	9100	6,420	-	6,420	-
Jan-23	1Telecom Phone Upgrade	9100	-	-	195,279	(195,279.0)
Jan-23	1Latitude 5420	9100	-	-	17,538	(17,538.0)
Jan-23	1Vscan Air Base Package	6850	4,495	-	4,495	-
Feb-23	1First Floor Common Areas Renovation	8200	720,000	-	501,856	218,143.8
Feb-23	OR Cabinets	6620	-	-	17,838	(17,838.2)
Feb-23	1Roll Around Monitor	7290	-	-	5,093	(5,093.4)
Feb-23	1Respirator Fit Test Equipment	9140	15,675	-	16,235	(560.4)
Feb-23	1Datacenter Power	9100	-	-	92,727	(92,727.1)
Feb-23	1Endoscope	6620	-	-	9,850	(9,850.0)
Feb-23	1Office Furnishing	6300	14,517	-	14,432	85.2
Feb-23	1Ultrasound Units	9300	117,394	-	117,394	-
Feb-23	1Voluson Ultrasound Unit	9300	-	-	77,506	(77,506.0)
Feb-23	1AC3 Optimus	7220	-	-	310,000	(310,000.0)
Feb-23	1EEG Arc Comp	7420	-	-	13,630	(13,629.8)

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2023 CAPITAL EQUIPMENT
CONTINGENCY FUND
APRIL 2023**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
Mar-23	†Air Handler	8200	63,585	-	63,585	-
Mar-23	†DA Tank & Receiver	8200	141,000	-	141,400	(400.0)
Mar-23	†Furniture	9350	-	-	4,494	(4,493.9)
Mar-23	†Tilting Skillet	8020	-	-	21,042	(21,041.9)
Mar-23	†PBX Telecom Upgrade	9100	250,000	-	250,000	-
Mar-23	†Giraffe Omnibed CareStation	6550	37,371	-	37,371	-
Mar-23	Paint / Replace Ceiling Tiles	8200	-	-	249,377	(249,377.0)
Mar-23	AC Unit	8510	-	-	7,365	(7,365.0)
Mar-23	AC Unit	8510	-	-	11,478	(11,478.5)
Apr-23	†Special Procedures Room 8 Renovation	8200	250,000	-	294,049	(44,049.1)
Apr-23	†Suitmate 115V	9310	-	-	5,358	(5,358.0)
Apr-23	†Cathlab Retrofit for Philips Azurion	8200	359,113	-	359,113	-
Apr-23	†Mac 7 System	9300	-	-	19,318	(19,318.0)
Apr-23	†IHC Slidestainer	7040	-	-	147,487	(147,487.2)
Apr-23	†FX Energy Platform	6700	-	-	18,187	(18,187.2)
			<u>\$ 7,400,018</u>	<u>\$ -</u>	<u>\$ 9,002,619</u>	<u>\$ (1,602,601)</u>

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
APRIL 2023**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ (1,577,090)	\$ -	\$ -	\$ (1,577,090)
AR UNCOMPENSATED CARE	(3,460,198)	(1,175,998)	-	(2,284,200)
AR TIPPS	99,547	-	-	99,547
AR DSRIP	2,746,147	2,777,905.550	-	(31,759)
AR CHIRP	1,378,212	897,322	-	480,890
AR UHRIP	-	66,496	-	(66,496)
AR GME	(68,092)	-	-	(68,092)
AR HARP	(1,985,645)	-	-	(1,985,645)
AR PHYSICIAN GUARANTEES	497,988	710,143	-	(212,155)
AR ACCRUED INTEREST	146,730	151,232	-	(4,502)
AR OTHER:	(1,290,098)	(2,030,644)	34,499	706,048
Procure On-Call Fees	-	-	-	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	(1,290,098)	(2,030,644)	34,499	706,048
AR DUE FROM THIRD PARTY PAYOR	5,500,689	5,602,907	-	(102,218)
TOTAL ACCOUNTS RECEIVABLE - OTHER	\$ (631,621)	\$ 6,644,584	\$ 34,499	\$ (7,310,704)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
APRIL 2023**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR PRIOR YR	PRIOR YR VAR
Cardiopulmonary	11.0	11.8	-7.3%	19.3	-43.2%	10.5	12.0	-12.3%	13.8	-24.0%
Operating Room	10.9	7.2	50.3%	9.3	16.4%	10.4	7.3	41.7%	6.4	62.4%
Laboratory - Chemistry	2.5	3.0	-17.1%	-	0.0%	4.7	3.0	58.2%	-	0.0%
Imaging - Diagnostics	5.3	3.0	79.5%	3.0	74.8%	3.3	3.0	11.4%	1.8	86.9%
Labor & Delivery	4.3	3.0	47.3%	4.0	8.5%	2.8	3.0	-6.3%	1.7	62.5%
Care Management	1.0	2.0	-50.8%	1.0	-2.5%	2.4	2.0	18.9%	0.7	225.9%
4 EAST	4.0	0.5	660.2%	0.8	431.8%	2.3	0.5	327.2%	0.3	758.3%
Emergency Department	3.3	3.0	13.0%	6.3	-46.8%	1.9	3.0	-35.5%	5.0	-61.4%
Imaging - Ultrasound	1.6	1.4	11.0%	2.6	-40.4%	1.8	1.4	24.9%	1.1	63.4%
Intensive Care Unit (CCU) 4	0.8	3.9	-80.8%	8.8	-91.4%	1.1	4.0	-73.3%	16.2	-93.4%
Intensive Care Unit (ICU) 2	0.4	3.9	-90.3%	6.4	-94.0%	1.0	4.0	-74.7%	13.2	-92.4%
NURSING ORIENTATION	0.3	-	0.0%	0.4	-20.3%	0.5	-	0.0%	1.0	-48.3%
8 Central	0.1	2.0	-96.0%	6.4	-98.8%	0.4	2.0	-79.3%	4.3	-90.5%
PM&R - Physical	0.3	-	0.0%	-	0.0%	0.4	-	0.0%	0.4	17.3%
CHW - Sports Medicine	0.9	1.0	-9.0%	0.8	7.7%	0.4	1.0	-60.4%	0.2	62.4%
3 West Observation	0.2	3.9	-96.1%	7.5	-98.0%	0.4	4.0	-90.6%	7.2	-94.8%
7 Central	-	5.9	-100.0%	5.9	-100.0%	0.4	6.0	-94.0%	4.6	-92.1%
4 Central	0.1	2.0	-96.4%	5.6	-98.7%	0.3	2.0	-83.2%	6.4	-94.8%
5 Central	0.2	-	0.0%	4.7	-96.8%	0.2	-	0.0%	4.6	-95.0%
Imaging - Cat Scan	0.6	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
9 Central	0.2	1.0	-79.0%	3.5	-94.2%	0.2	1.0	-84.6%	3.9	-96.1%
6 Central	0.1	1.0	-85.7%	5.5	-97.4%	0.1	1.0	-90.5%	6.0	-98.4%
6 West	-	-	0.0%	1.1	-100.0%	0.0	-	0.0%	1.4	-97.7%
Recovery Room	-	-	0.0%	4.0	-100.0%	-	-	0.0%	0.8	-100.0%
Imaging - MRI	-	-	0.0%	1.2	-100.0%	-	-	0.0%	0.9	-100.0%
Imaging - Special Procedures	-	-	0.0%	0.9	-100.0%	-	-	0.0%	0.2	-100.0%
2 Central	-	-	0.0%	-	0.0%	-	-	0.0%	1.3	-100.0%
Sterile Processing	-	-	0.0%	-	0.0%	-	-	0.0%	0.2	-100.0%
Human Resources	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
Imaging - CVI	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
5 West	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.0	-8.2%
PM&R - Occupational	0.9	-	0.0%	-	0.0%	0.8	-	0.0%	-	0.0%
PM&R - Speech	1.0	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
Cardiopulmonary - Neonatal Intensive Care Uni	-	1.0	-100.0%	-	0.0%	-	1.0	-100.0%	-	0.0%
Neonatal Intensive Care	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
SUBTOTAL	49.9	60.5	-17.5%	109.2	-54.3%	46.8	61.2	-23.5%	103.9	-54.9%
TRANSITION LABOR										
Laboratory - Chemistry	1.0	-	0.0%	2.3	-58.1%	1.1	-	0.0%	3.0	-61.5%
SUBTOTAL	1.0	-	0.0%	2.3	-58.1%	1.1	-	0.0%	3.0	-61.5%
GRAND TOTAL	50.8	60.5	-16.0%	111.5	-54.4%	47.9	61.2	-21.7%	106.9	-55.1%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
APRIL 2023**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
OR TEMPORARY LABOR	\$ 211,587	\$ 113,756	\$ 97,831	86.0%	\$ 215,058	-1.6%	\$ 1,451,950	\$ 814,182	\$ 637,768	78.3%	\$ 990,078	46.7%
CHEM TEMPORARY LABOR	41,806.82	46,431	(4,624)	-10.0%	-	100.0%	660,902.88	332,320	328,583	98.9%	-	100.0%
4E TEMPORARY LABOR	73,029.30	8,349	64,680	774.7%	24,608	196.8%	315,088.25	59,793	255,295	427.0%	59,235	431.9%
COMM HEALTH TEMPORARY LABOR	7,315.84	31,765	(24,449)	-77.0%	33,340	-78.1%	380,488.60	222,355	158,134	71.1%	108,778	249.8%
US TEMPORARY LABOR	29,683.12	22,287	7,396	33.2%	59,856	-50.4%	272,687.86	159,504	113,184	71.0%	172,274	58.3%
DIAG TEMPORARY LABOR	70,076.46	46,422	23,654	51.0%	49,480	41.6%	431,690.01	332,305	99,385	29.9%	196,899	119.2%
L & D TEMPORARY LABOR	83,645	46,339	37,306	80.5%	128,852	-35.1%	420,342	332,096	88,246	26.6%	398,496	5.5%
OT TEMPORARY LABOR	12,446.60	-	12,447	100.0%	-	100.0%	87,294.39	-	87,294	100.0%	-	100.0%
Temp Labor - Productive Salaries	2,855.75	-	2,856	100.0%	15,275	-81.3%	58,250.98	-	58,251	100.0%	260,145	-77.6%
ALL OTHER	301,732	276,975	24,757	8.9%	1,413,041	-78.6%	1,965,362	1,982,572	(17,210)	-0.9%	7,384,956	-73.4%
8C TEMPORARY LABOR	1,337	11,129	(9,793)	-88.0%	225,571	-99.4%	60,357	79,612	(19,255)	-24.2%	830,663	-92.7%
IMCU4 TEMPORARY LABOR	-	12,634	(12,634)	-100.0%	165,797	-100.0%	69,346	90,536	(21,190)	-23.4%	1,336,886	-94.8%
ICU2 TEMPORARY LABOR	6,785.97	61,866	(55,080)	-89.0%	417,065	-98.4%	168,689.00	443,132	(274,443)	-61.9%	3,263,046	-94.8%
ICU4 TEMPORARY LABOR	13,267	61,967	(48,700)	-78.6%	527,669	-97.5%	164,011	442,850	(278,839)	-63.0%	3,366,177	-95.1%
TEMPORARY LABOR	2,591.82	61,894	(59,302)	-95.8%	267,424	-99.0%	75,201.69	443,150	(367,948)	-83.0%	1,393,513	-94.6%
7C TEMPORARY LABOR	-	92,907	(92,907)	-100.0%	197,727	-100.0%	59,098	664,155	(605,057)	-91.1%	923,784	-93.6%
TOTAL TEMPORARY LABOR	\$ 858,158	\$ 894,721	\$ (36,563)	-4.1%	\$ 3,740,762	-77.1%	\$ 6,640,760	\$ 6,398,562	\$ 242,198	3.8%	\$ 20,684,930	-67.9%
CHEM TRANSITION LABOR	\$ 8,456	\$ -	\$ 8,456	100.0%	\$ 13,875	-39.1%	\$ 71,189	\$ -	\$ 71,189	100.0%	\$ 181,790	-60.8%
ALL OTHER	-	-	-	100.0%	-	100.0%	-	-	-	100.0%	-	100.0%
TOTAL TRANSITION LABOR	\$ 8,456	\$ -	\$ 8,456	0%	\$ 13,875	-39.1%	\$ 71,189	\$ -	\$ 71,189	0.0%	\$ 181,790	-60.8%
GRAND TOTAL TEMPORARY LABOR	\$ 866,614	\$ 894,721	\$ (28,107)	-3.1%	\$ 3,754,637	-76.9%	\$ 6,711,949	\$ 6,398,562	\$ 313,387	4.9%	\$ 20,866,720	-67.8%
COMM HEALTH OTHER PURCH SVCS	\$ 20,914	\$ 13,750	\$ 7,164	52.1%	\$ (6,117)	-441.9%	\$ 510,148	\$ 96,250	\$ 413,898	430.0%	\$ 92,153	453.6%
AMBULANCE FEES	39,161	12,944	26,217	202.5%	785	4888.6%	346,846.66	90,608	256,239	282.8%	74,699	364.3%
ADM CONSULTANT FEES	173,322	68,324	104,998	153.7%	89,700	93.2%	726,215.95	478,268	247,948	51.8%	306,620	136.8%
FIN ACCT COST REPORT/CONSULTANT FEES	81,355	68,841	12,514	18.2%	67,294	20.9%	637,188.42	481,887	155,301	32.2%	284,108	124.3%
HK SVC CONTRACT PURCH SVC	122,051	107,244	14,807	13.8%	85,842	42.2%	874,121	750,708	123,413	16.4%	647,027	35.1%
FOUNDATION ADVERTISING FEES	4,913	6,302	(1,389)	-22.0%	3,767	30.4%	119,388.42	44,114	75,274	170.6%	47,389	151.9%
FA EXTERNAL AUDIT FEES	53,290	20,833	32,457	155.8%	3,150	1591.7%	219,319.82	145,831	73,489	50.4%	202,020	8.6%
CREDIT CARD FEES	17,535	18,335	(800)	-4.4%	13,889	26.2%	165,376.07	128,345	37,031	28.9%	119,517	38.4%
SERV EXC SURVEY SERVICES	31,088	23,020	8,068	35.0%	18,925	64.3%	187,363.15	161,140	26,223	16.3%	136,493	37.3%
NSG OTHER PURCH SVCS	9,224	10,080	(856)	-8.5%	12,126	-23.9%	93,260.58	70,560	22,701	32.2%	78,110	19.4%
TS OTHER PURCH SVCS	7,980	7,762	218	2.8%	8,058	-1.0%	67,619.94	54,334	13,286	24.5%	50,163	34.8%
HISTOLOGY SERVICES	22,228	38,328	(16,100)	-42.0%	26,467	-16.0%	224,592	268,296	(43,704)	-16.3%	253,953	-11.6%
HIM CODING SERVICES	7,128	14,479	(7,351)	-50.8%	14,266	-50.0%	51,935.45	101,353	(49,418)	-48.8%	93,631	-44.5%
OR FEES (PERFUSION SERVICES)	34,344	40,000	(5,656)	-14.1%	32,586	5.4%	229,716	280,000	(50,284)	-18.0%	239,845	-4.2%
COMM REL ADVERTISEMENT PURCH SVCS	23,848	28,066	(4,218)	-15.0%	24,296	-1.8%	142,068	196,462	(54,394)	-27.7%	131,034	8.4%
CREDIT CARD FEES	(75,405)	62,456	(137,861)	-220.7%	84,094	-189.7%	358,505	437,192	(78,687)	-18.0%	370,407	-3.2%
PRIMARY CARE WEST OTHER PURCH SVCS	45,909	46,942	(1,033)	-2.2%	29,010	58.3%	247,574.45	331,725	(84,151)	-25.4%	246,551	0.4%
ADM APPRAISAL DIST FEE	29,922	34,830	(4,908)	-14.1%	32,964	-9.2%	149,290	243,810	(94,520)	-38.8%	182,729	-18.3%
PI FEES (TRANSITION NURSE PROGRAM)	38,351	47,533	(9,182)	-19.3%	19,402	97.7%	233,897.93	332,731	(98,833)	-29.7%	432,003	-45.9%
MED STAFF REVIEW FEES	12,076	27,783	(15,707)	-56.5%	7,810	54.6%	89,059.14	194,481	(105,422)	-54.2%	60,698	46.7%
ADM CONTRACT STRYKER	20,654	71,248	(50,594)	-71.0%	85,105	-75.7%	368,117.39	498,736	(130,619)	-26.2%	498,648	-26.2%
FHC OTHER PURCH SVCS	51,468	71,630	(20,162)	-28.1%	53,424	-3.7%	325,902	506,182	(180,280)	-35.6%	372,567	-12.5%
OTHER PURCH SVCS	64,111	63,649	462	0.7%	23,610	171.5%	261,956	449,784	(187,828)	-41.8%	299,298	-12.5%
UC-WEST CLINIC - PURCH SVCS-OTHER	29,519	72,917	(43,398)	-59.5%	46,315	-36.3%	296,103	510,419	(214,316)	-42.0%	402,257	-26.4%
ALL OTHERS	3,988.006	3,490.207	497.799	14.3%	3,285.071	21.4%	24,705.437	24,414.793	290.644	1.2%	24,909.119	-0.8%
TOTAL PURCHASED SERVICES	\$ 4,852,994	\$ 4,482,297	\$ 370,697	8.3%	\$ 4,139,335	17.2%	\$ 31,876,857	\$ 31,371,567	\$ 505,290	1.6%	\$ 30,708,570	3.8%



Financial Presentation

For the Month Ended

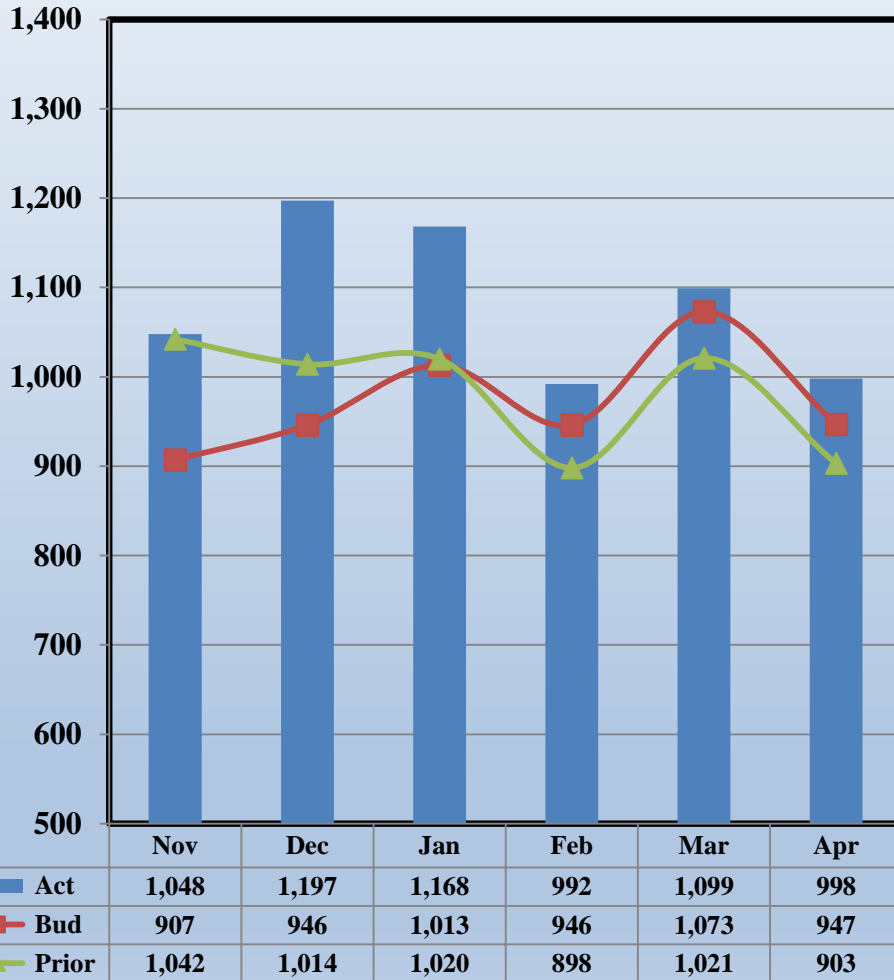
April 30, 2023

Volume



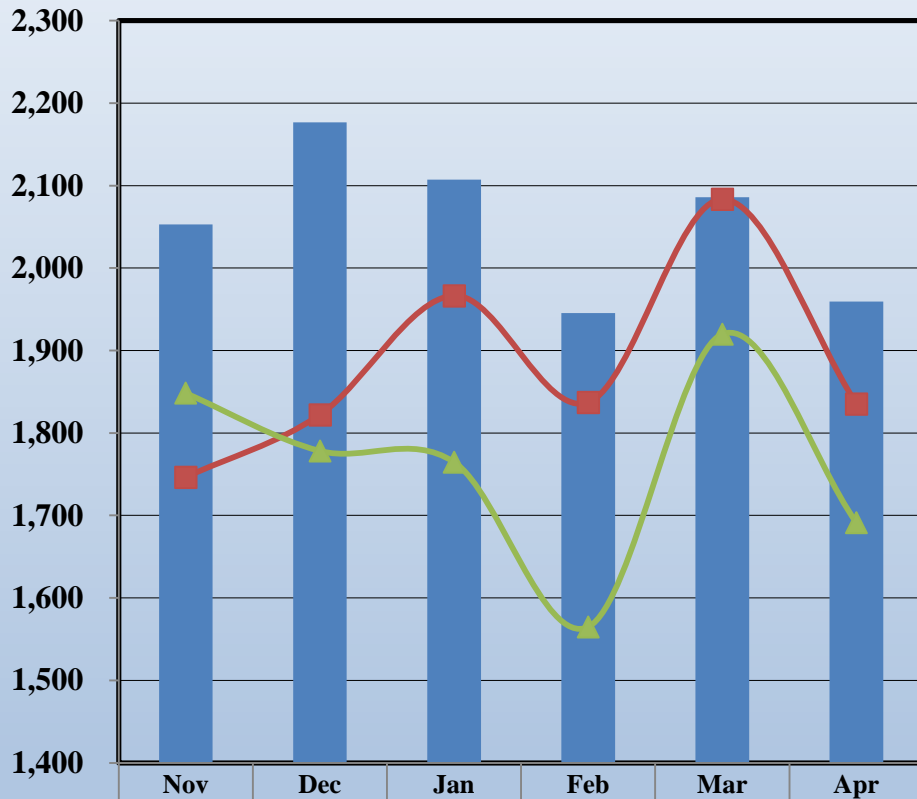
Admissions

Total – Adults and NICU



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	998	947	903
Var %		5.4%	10.5%
Year-To-Date	7,520	6,778	6,915
Var %		10.9%	8.7%
Annualized	12,507	11,937	12,155
Var %		4.8%	2.9%

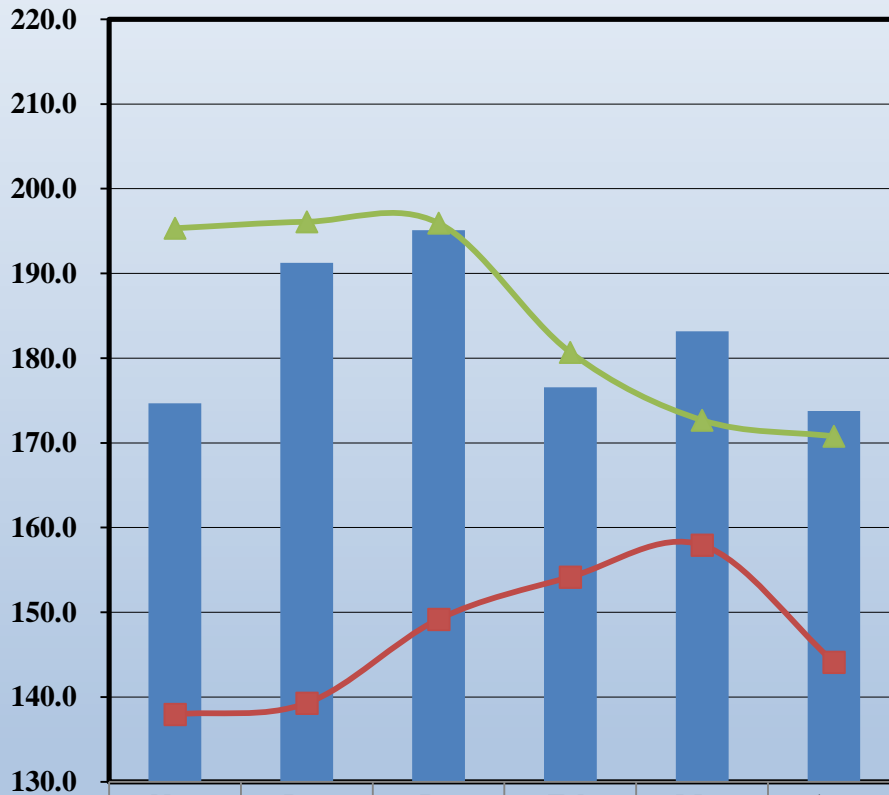
Adjusted Admissions



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,960	1,835	1,691
Var %		6.8%	15.9%
Year-To-Date	14,314	13,113	12,341
Var %		9.2%	16.0%
Annualized	23,998	22,660	21,646
Var %		5.9%	10.9%

Act	2,053	2,177	2,107	1,945	2,086	1,960
Bud	1,746	1,822	1,967	1,837	2,084	1,835
Prior	1,848	1,778	1,765	1,565	1,920	1,691

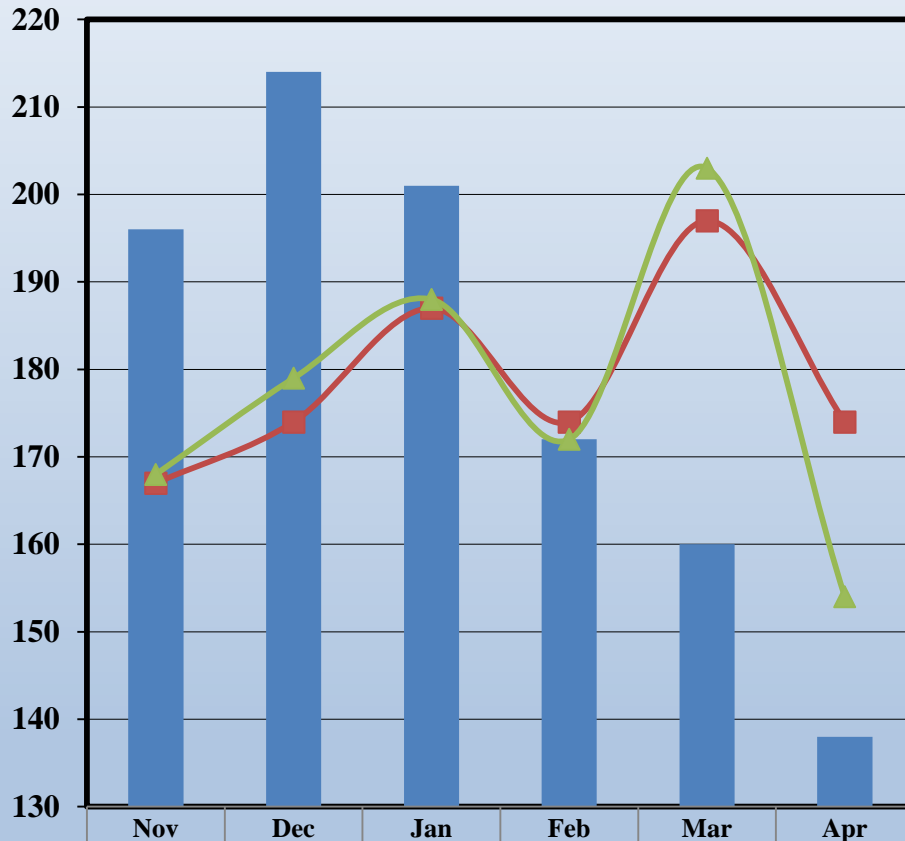
Average Daily Census



	Nov	Dec	Jan	Feb	Mar	Apr
Act	174.7	191.3	195.1	176.6	183.2	173.8
Bud	138.0	139.3	149.2	154.2	157.9	144.1
Prior	195.3	196.1	195.9	180.7	172.7	170.8

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	173.8	144.1	170.8
Var %		20.6%	1.8%
Year-To-Date	180.1	145.9	187.0
Var %		23.4%	-3.7%
Annualized	174.1	150.3	187.1
Var %		15.8%	-7.0%

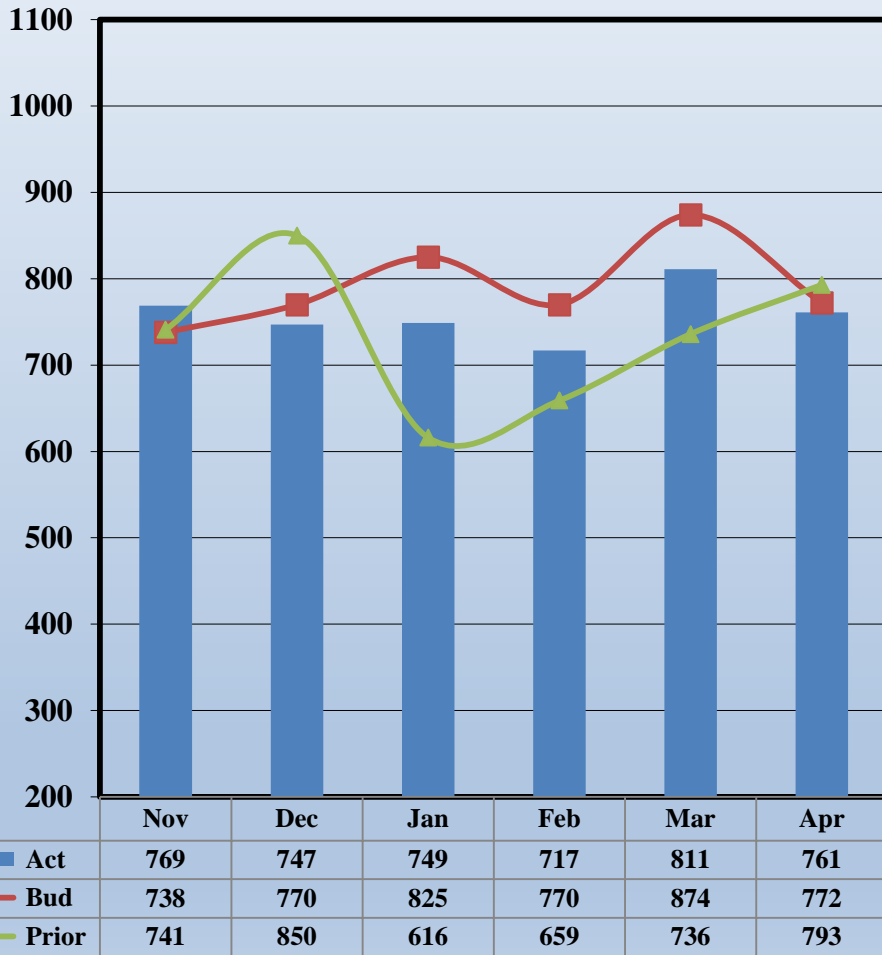
Deliveries



■ Act	196	214	201	172	160	138
■ Bud	167	174	187	174	197	174
▲ Prior	168	179	188	172	203	154

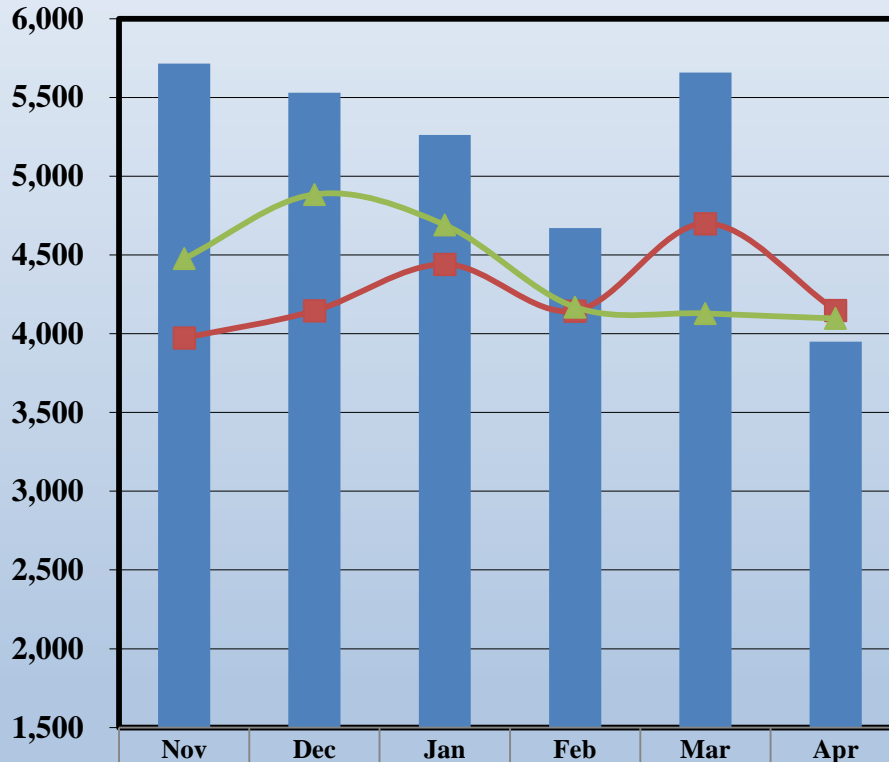
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	138	174	154
Var %		-20.7%	-10.4%
Year-To-Date	1,259	1,247	1,255
Var %		1.0%	0.3%
Annualized	2,193	2,003	2,113
Var %		9.5%	3.8%

Total Surgical Cases



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	761	772	793
Var %		-1.4%	-4.0%
Year-To-Date	5,312	5,519	5,136
Var %		-3.8%	3.4%
Annualized	9,041	9,540	8,553
Var %		-5.2%	5.7%

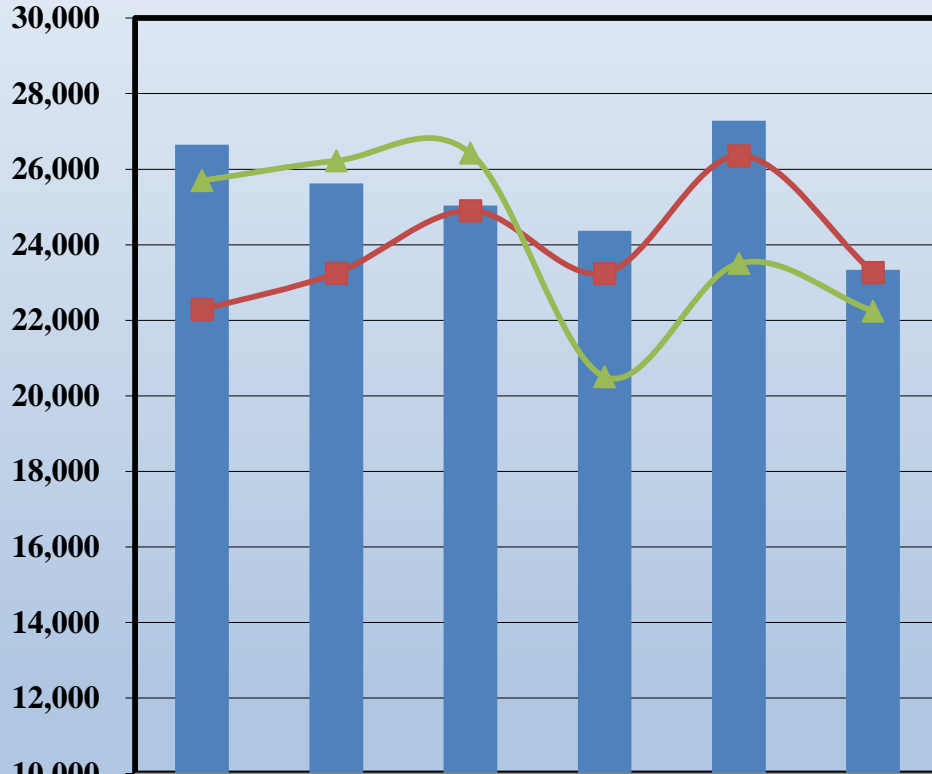
Emergency Room Visits



■ Act	5,715	5,531	5,262	4,671	5,659	3,949
■ Bud	3,973	4,146	4,441	4,145	4,700	4,149
▲ Prior	4,477	4,885	4,691	4,169	4,129	4,097

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	3,949	4,149	4,097
Var %		-4.8%	-3.6%
Year-To-Date	35,868	29,700	30,338
Var %		20.8%	18.2%
Annualized	58,973	49,792	51,820
Var %		18.4%	13.8%

Total Outpatient Occasions of Service

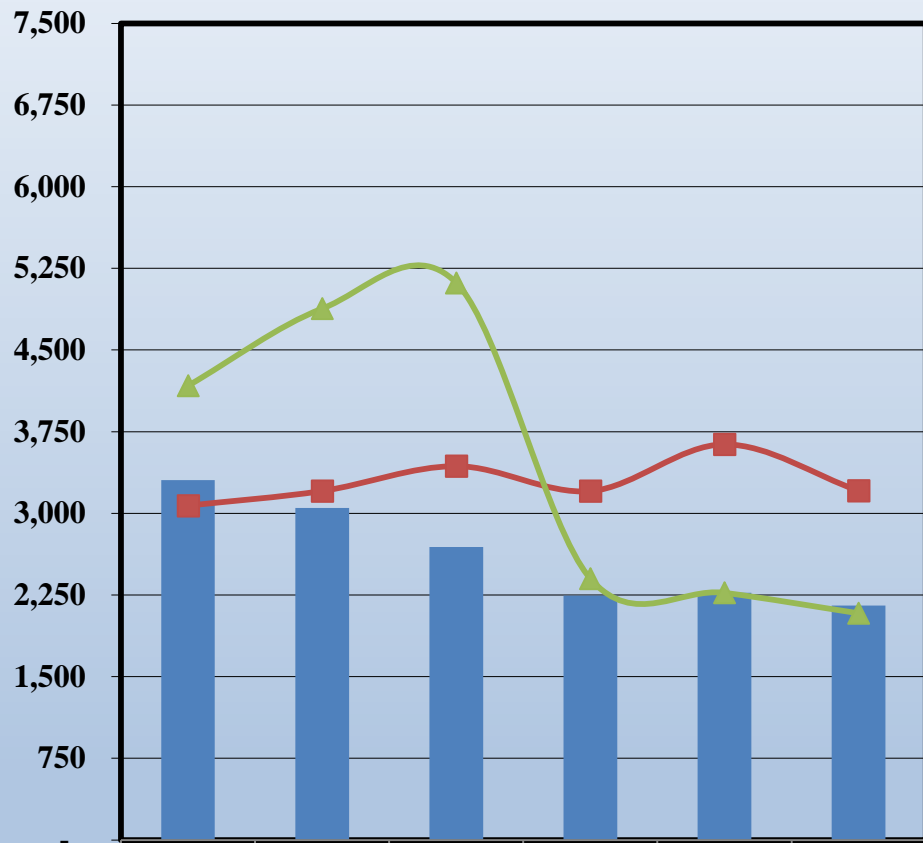


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	23,333	23,271	22,243
Var %		0.3%	4.9%
Year-To-Date	177,691	166,560	169,091
Var %		6.7%	5.1%
Annualized	297,772	276,823	294,843
Var %		7.6%	1.0%

	Nov	Dec	Jan	Feb	Mar	Apr
Act	26,651	25,623	25,037	24,373	27,285	23,333
Bud	22,281	23,249	24,906	23,245	26,359	23,271
Prior	25,698	26,222	26,425	20,504	23,506	22,243

Urgent Care Visits

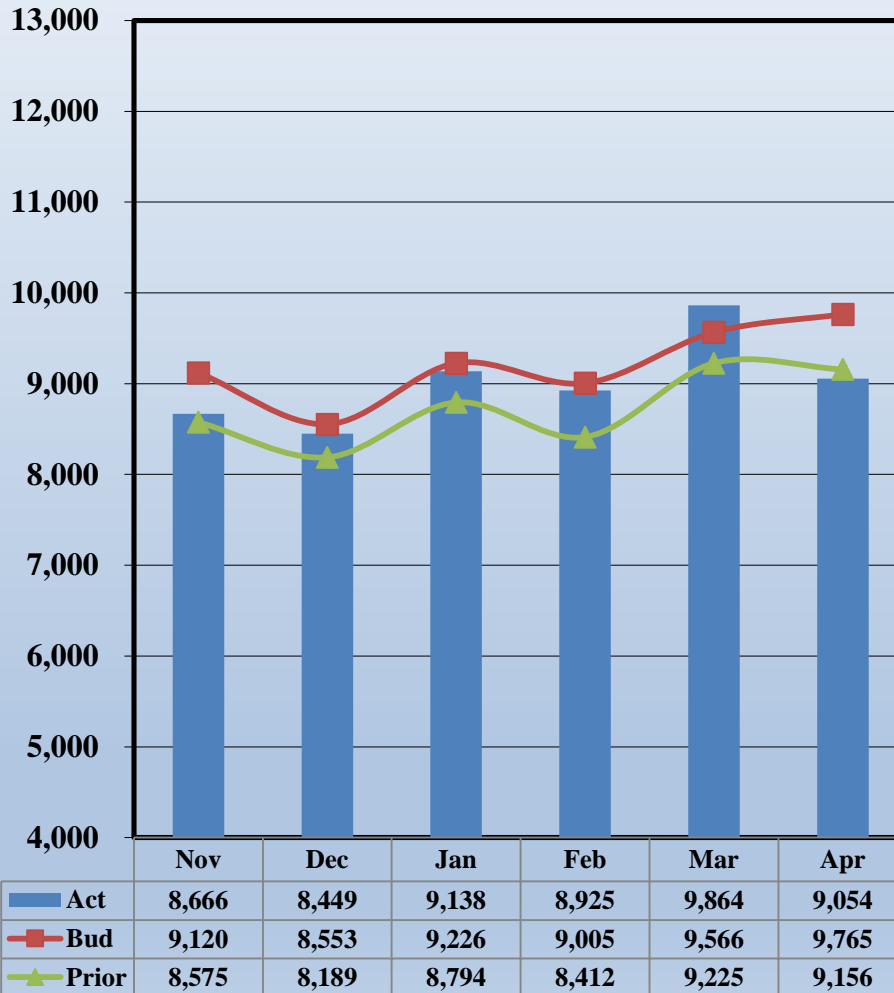
(JBS Clinic, West University & 42nd Street)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,154	3,207	2,082
Var %		-32.8%	3.5%
Year-To-Date	18,486	22,958	24,875
Var %		-19.5%	-25.7%
Annualized	29,928	54,335	46,110
Var %		-44.9%	-35.1%

	Nov	Dec	Jan	Feb	Mar	Apr
Act	3,304	3,049	2,692	2,245	2,272	2,154
Bud	3,071	3,205	3,433	3,204	3,633	3,207
Prior	4,172	4,880	5,117	2,400	2,270	2,082

Total ProCare Office Visits



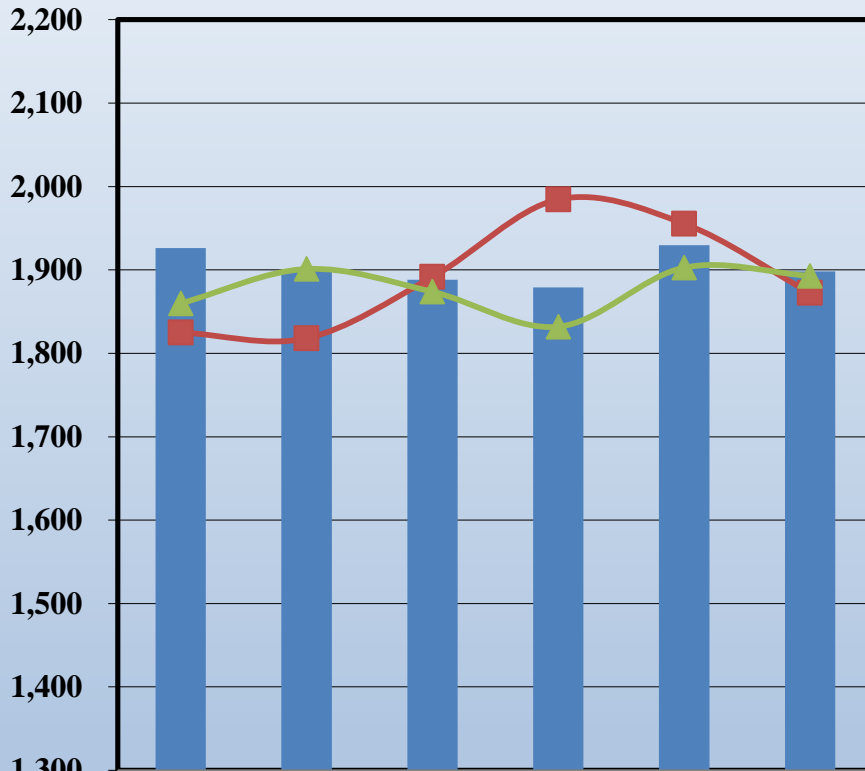
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	9,054	9,765	9,156
Var %		-7.3%	-1.1%
Year-To-Date	63,685	64,495	61,342
Var %		-1.3%	3.8%
Annualized	108,893	110,812	107,661
Var %		-1.7%	1.1%

Staffing



Blended FTE's

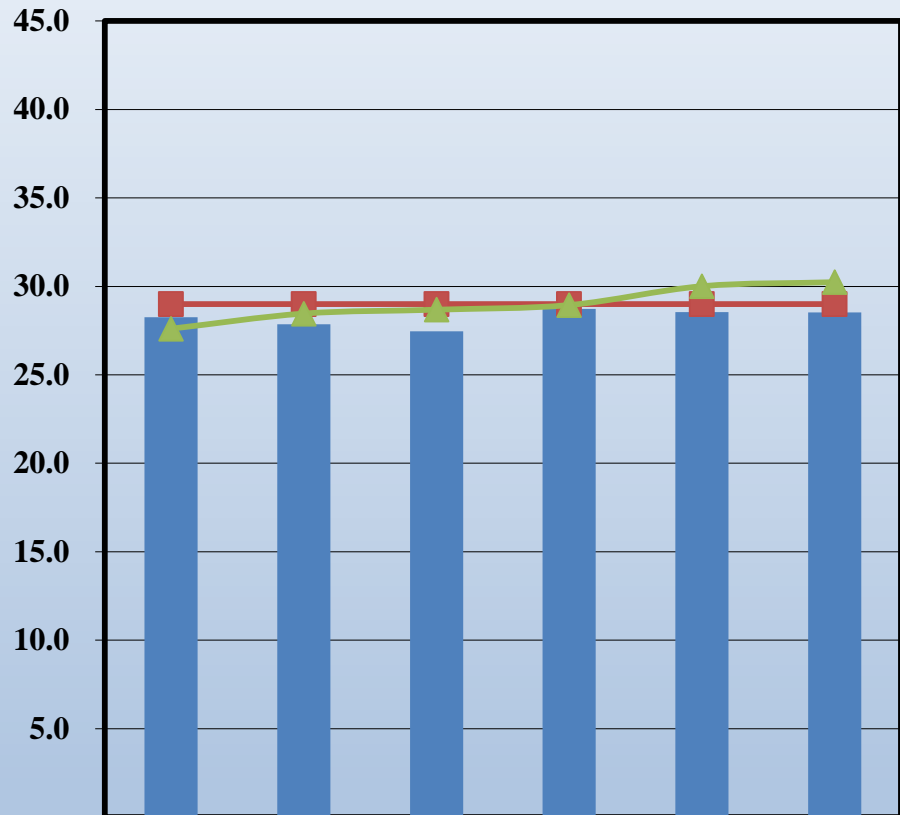
Including Contract Labor and Management Services



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,898	1,872	1,893
Var %		1.4%	0.3%
Year-To-Date	1,902	1,880	1,874
Var %		1.2%	1.5%
Annualized	1,904	1,890	1,871
Var %		0.7%	1.8%

	Nov	Dec	Jan	Feb	Mar	Apr
Act	1,926	1,900	1,888	1,879	1,930	1,898
Bud	1,825	1,818	1,891	1,985	1,955	1,872
Prior	1,860	1,901	1,874	1,832	1,903	1,893

Paid Hours per Adjusted Patient Day *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	28.5	29.0	30.2
Var %		-1.6%	-5.7%
Year-To-Date	28.5	29.0	28.8
Var %		-1.7%	-1.0%
Annualized	29.3	29.0	28.9
Var %		1.0%	1.4%

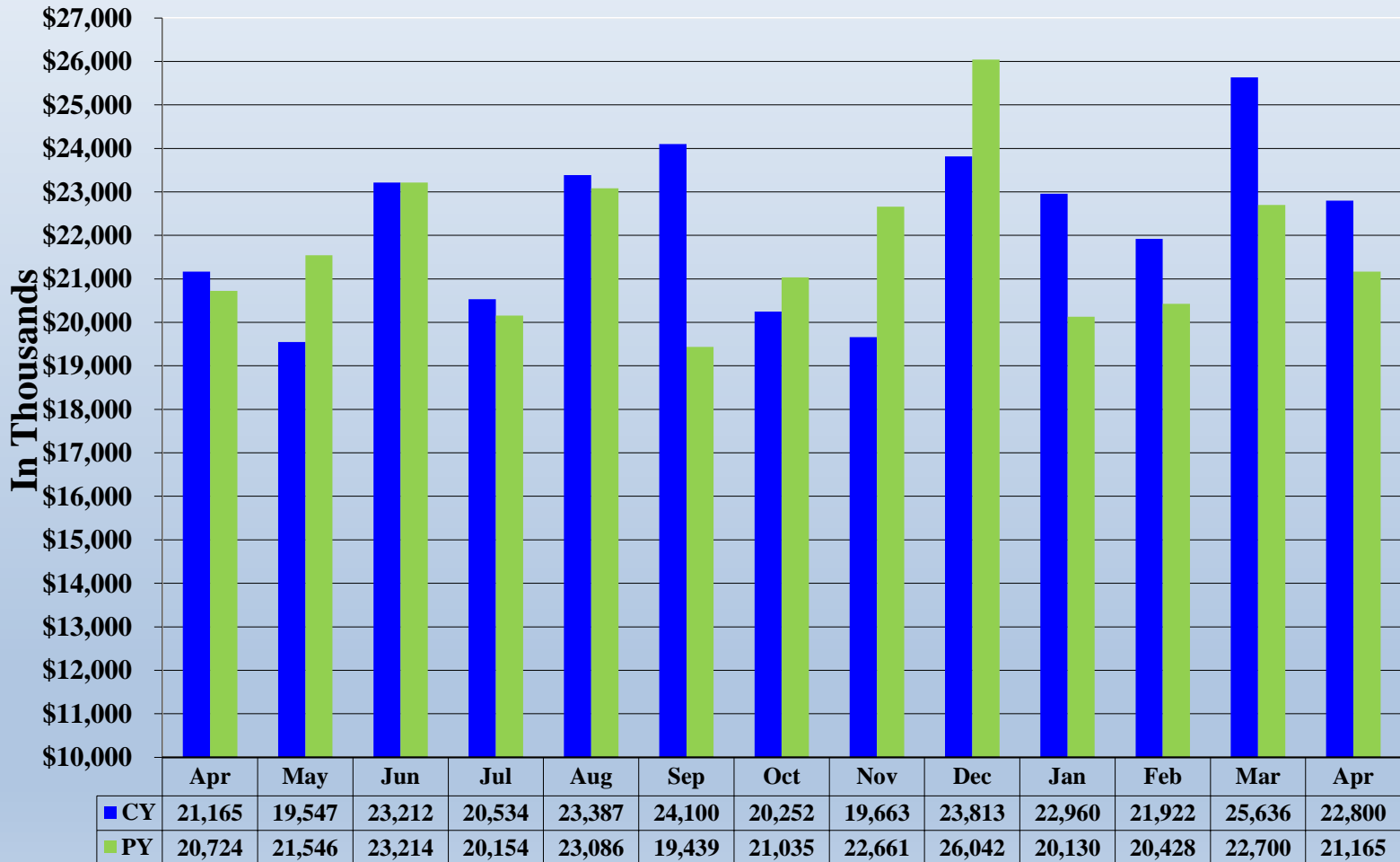
	Nov	Dec	Jan	Feb	Mar	Apr
Act	28.3	27.9	27.5	28.7	28.5	28.5
Bud	29.0	29.0	29.0	29.0	29.0	29.0
Prior	27.6	28.5	28.7	28.9	30.0	30.2

Accounts Receivable



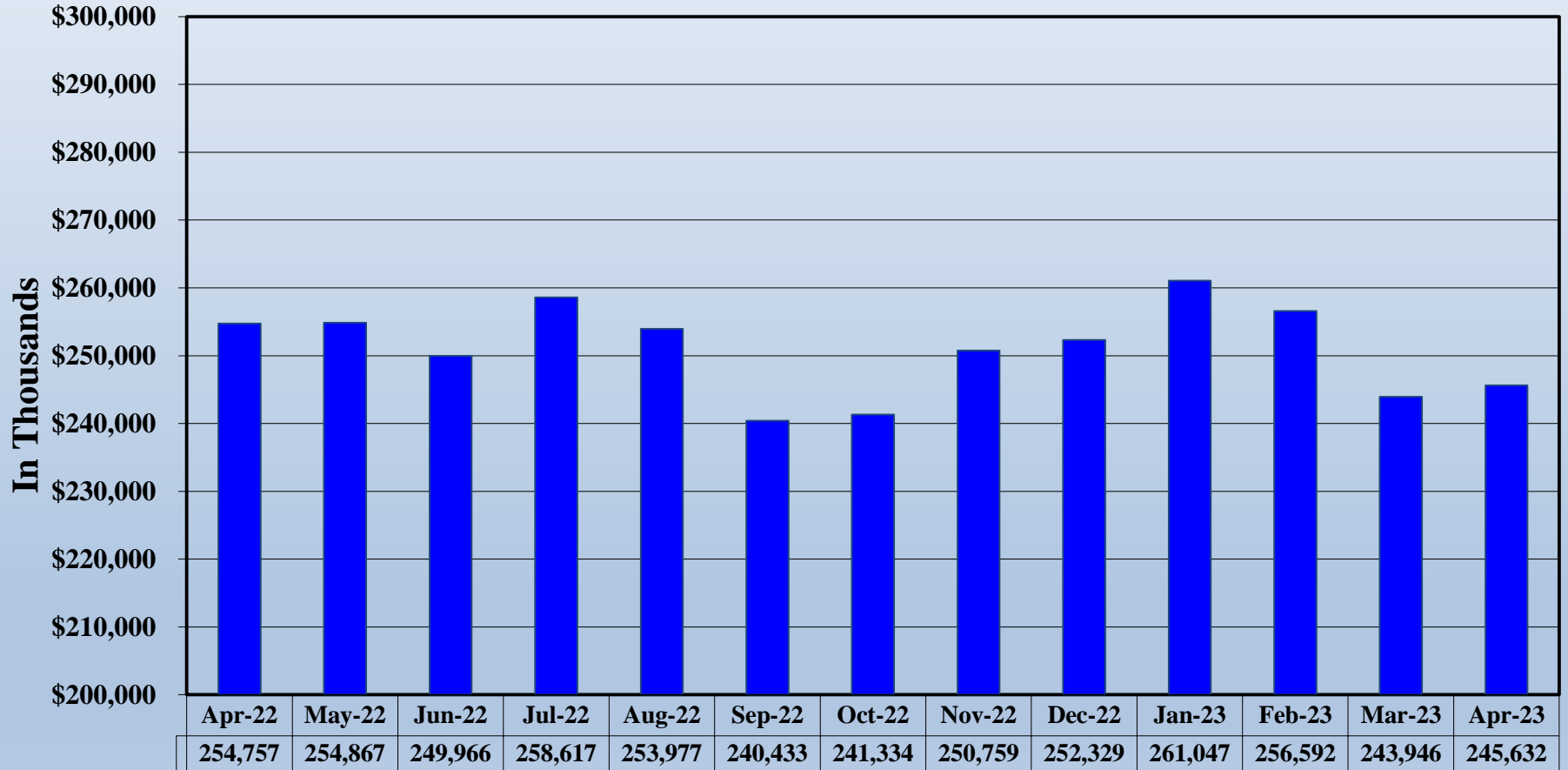
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

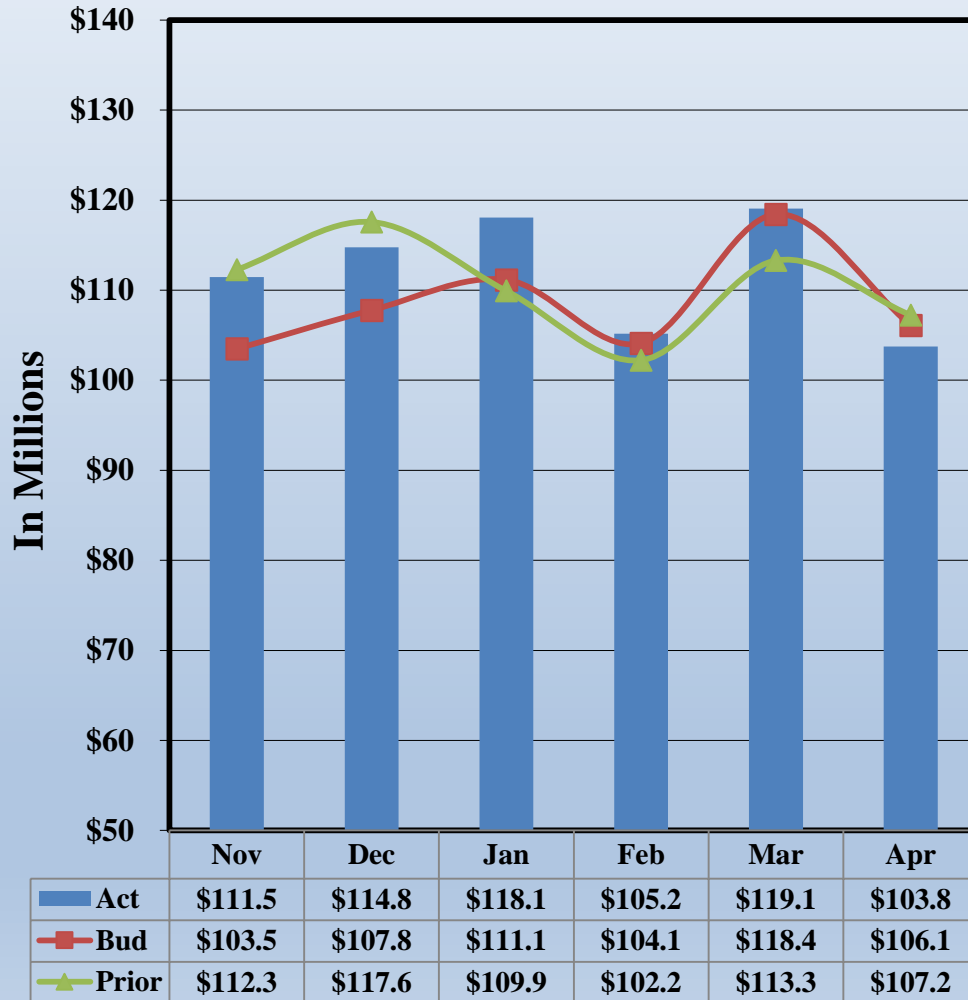


Revenues & Revenue Deductions



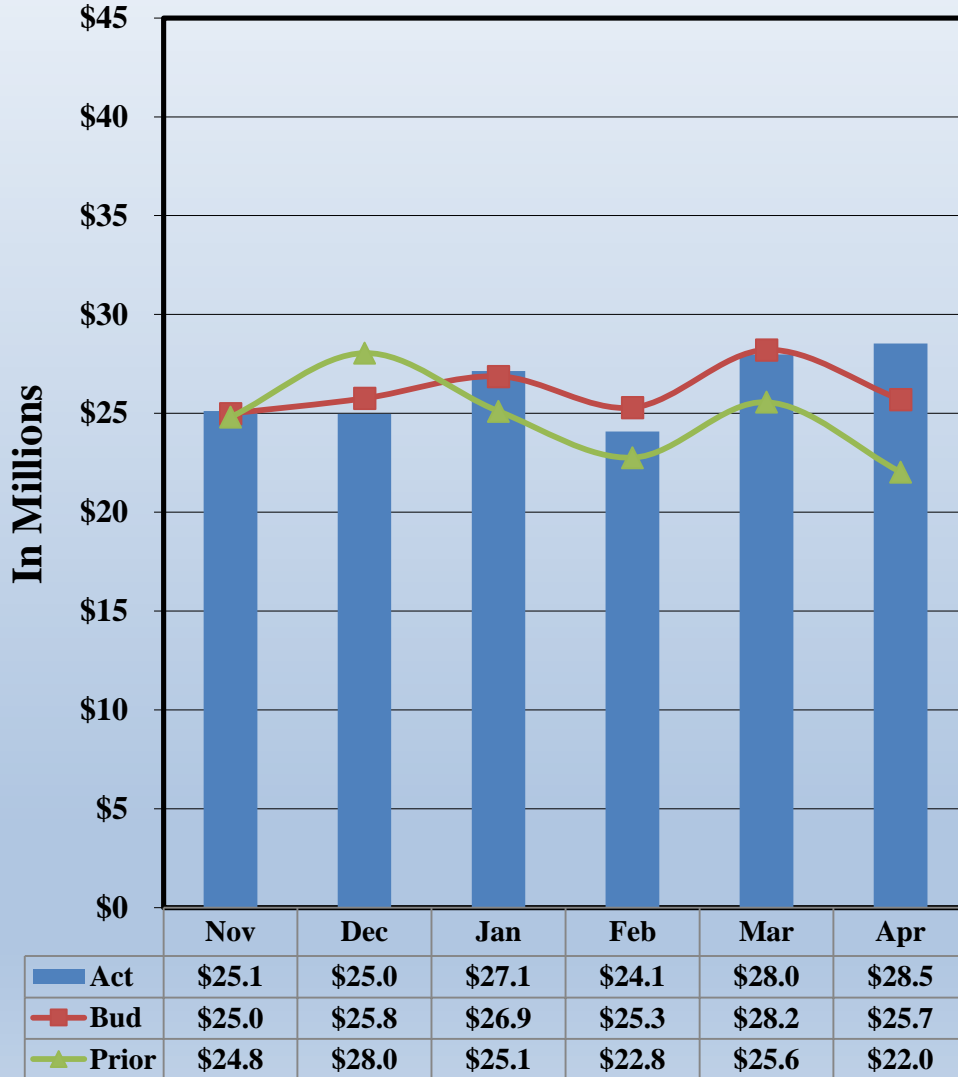
Total Patient Revenues

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 103.8	\$ 106.1	\$ 107.2
Var %		-2.2%	-3.2%
Year-To-Date	\$ 779.3	\$ 758.5	\$ 778.8
Var %		2.7%	0.1%
Annualized	\$ 1,312.4	\$ 1,292.5	\$ 1,339.3
Var %		1.5%	-2.0%

Total Net Patient Revenues

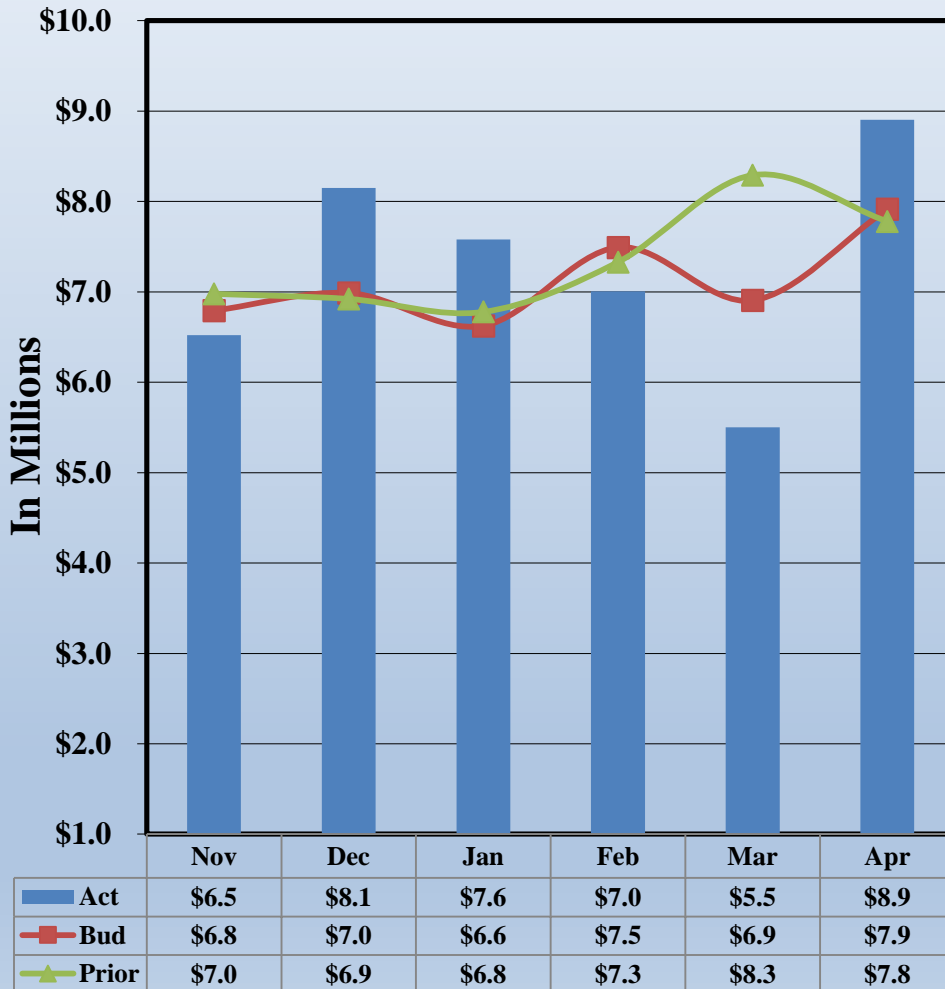


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 28.5	\$ 25.7	\$ 22.0
Var %		11.1%	29.5%
Year-To-Date	\$ 181.7	\$ 182.7	\$ 173.1
Var %		-0.6%	4.9%
Annualized	\$ 298.8	\$ 309.7	\$ 308.3
Var %		-3.5%	-3.1%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income

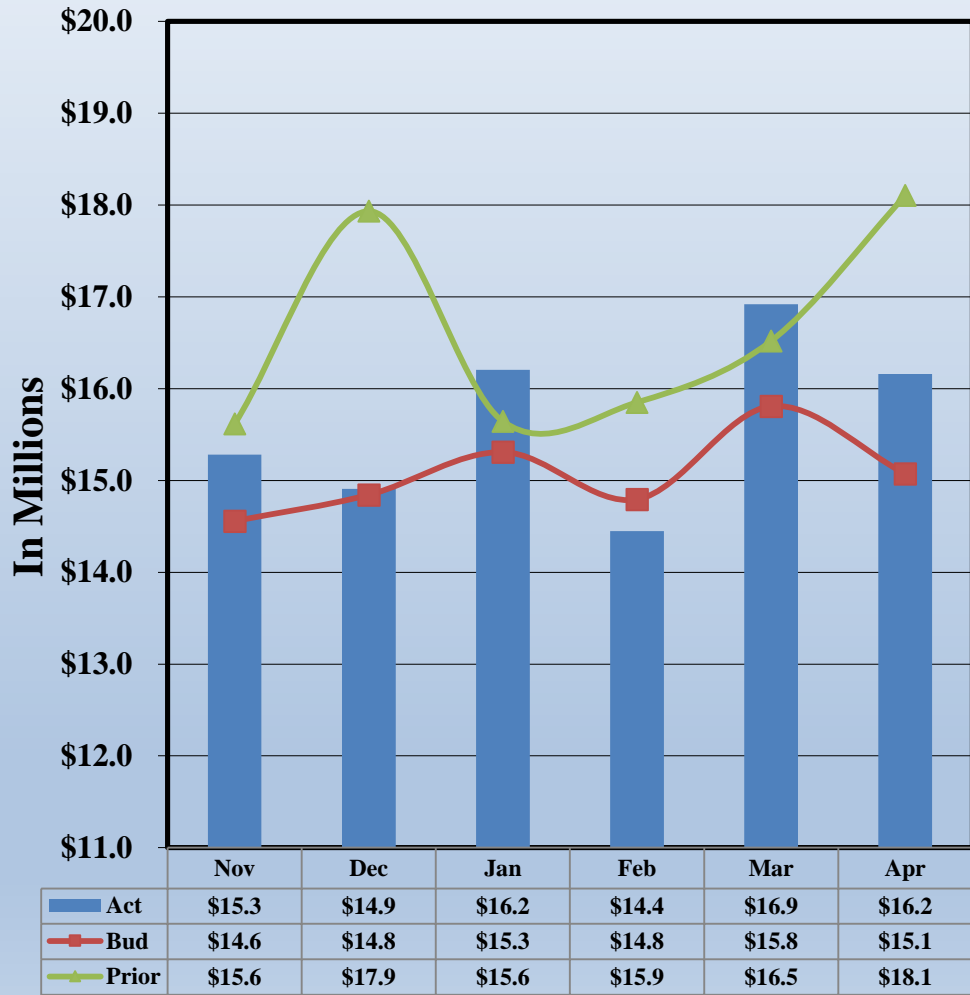


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 8.9	\$ 7.9	\$ 7.8
Var %		12.5%	14.5%
Year-To-Date	\$ 51.7	\$ 49.5	\$ 50.4
Var %		4.5%	2.7%
Annualized	\$ 91.9	\$ 80.1	\$ 83.2
Var %		14.7%	10.5%

Operating Expenses



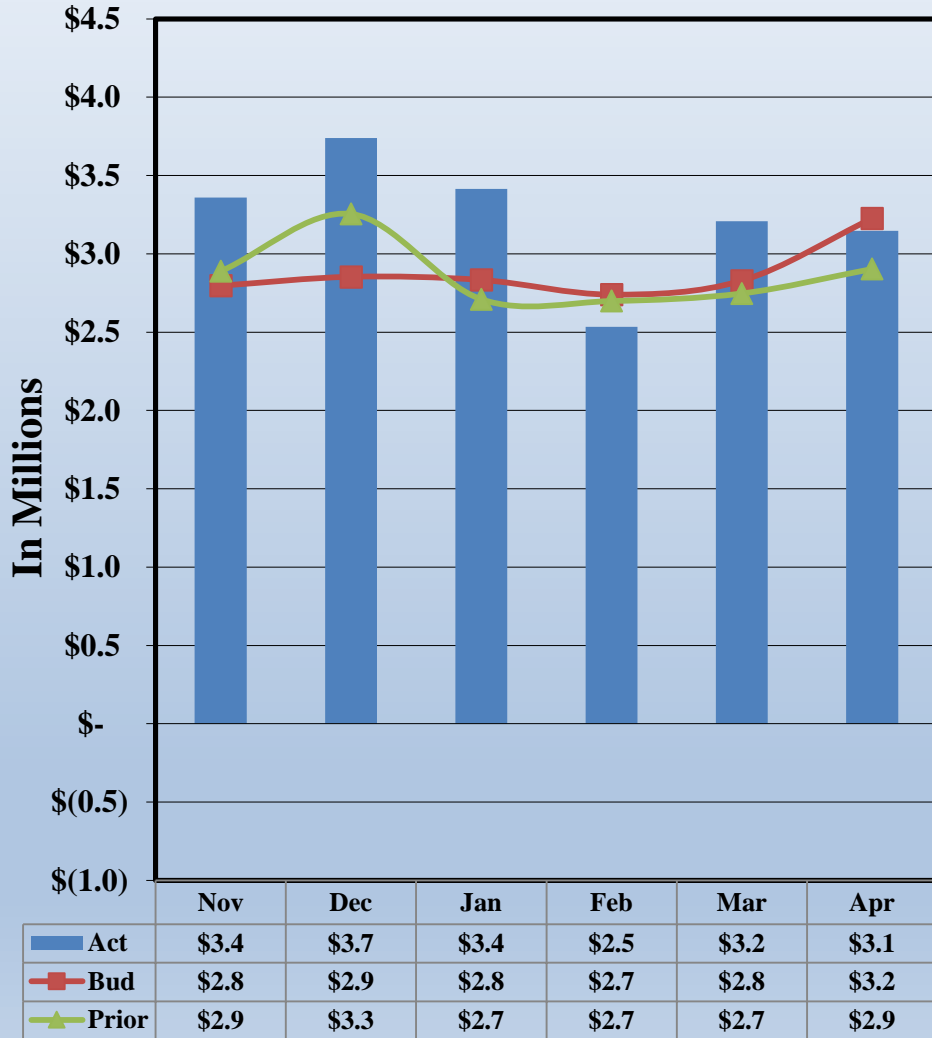
Salaries, Wages & Contract Labor (Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 16.2	\$ 15.1	\$ 18.1
Var %		7.3%	-10.5%
Year-To-Date	\$ 110.0	\$ 105.3	\$ 115.8
Var %		4.5%	-5.0%
Annualized	\$ 192.9	\$ 176.8	\$ 189.2
Var %		9.1%	2.0%

Employee Benefit Expense

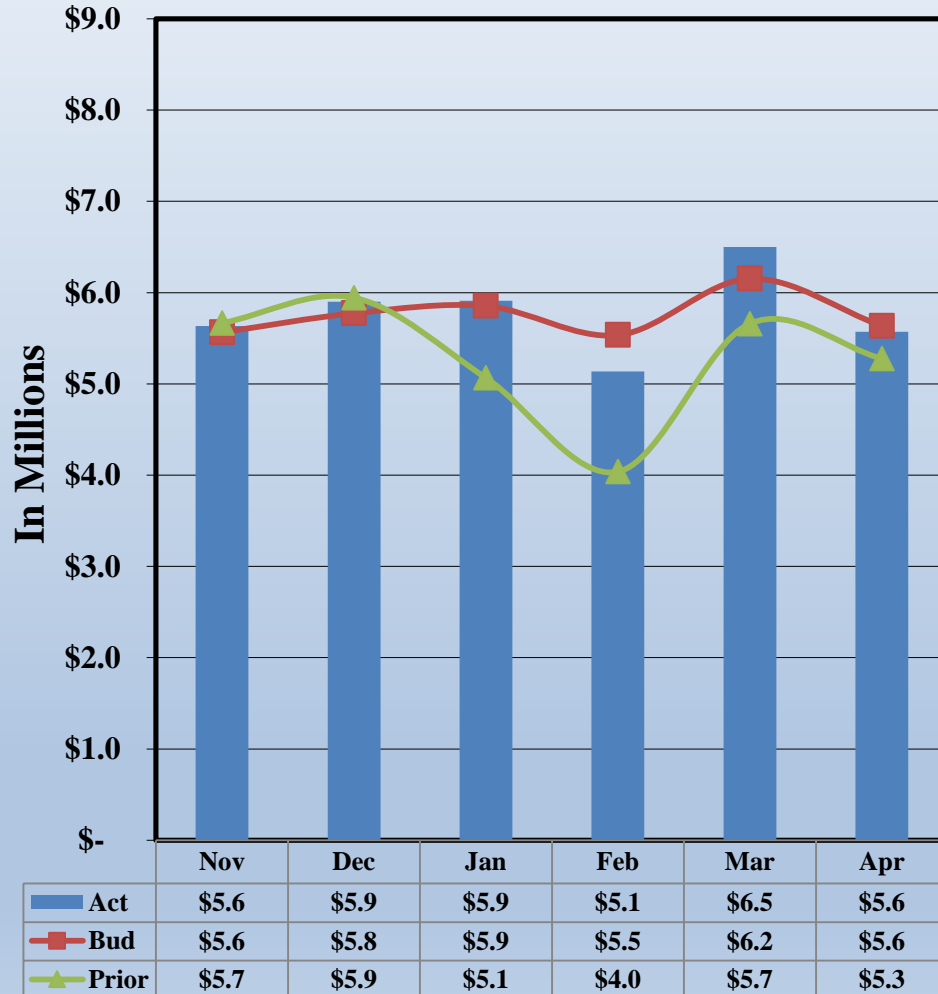
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 3.1	\$ 3.2	\$ 2.9
Var %		-2.4%	8.4%
Year-To-Date	\$ 22.8	\$ 20.1	\$ 20.0
Var %		13.3%	14.1%
Annualized	\$ 16.0	\$ 34.8	\$ 34.1
Var %		-54.0%	-53.1%

Supply Expense

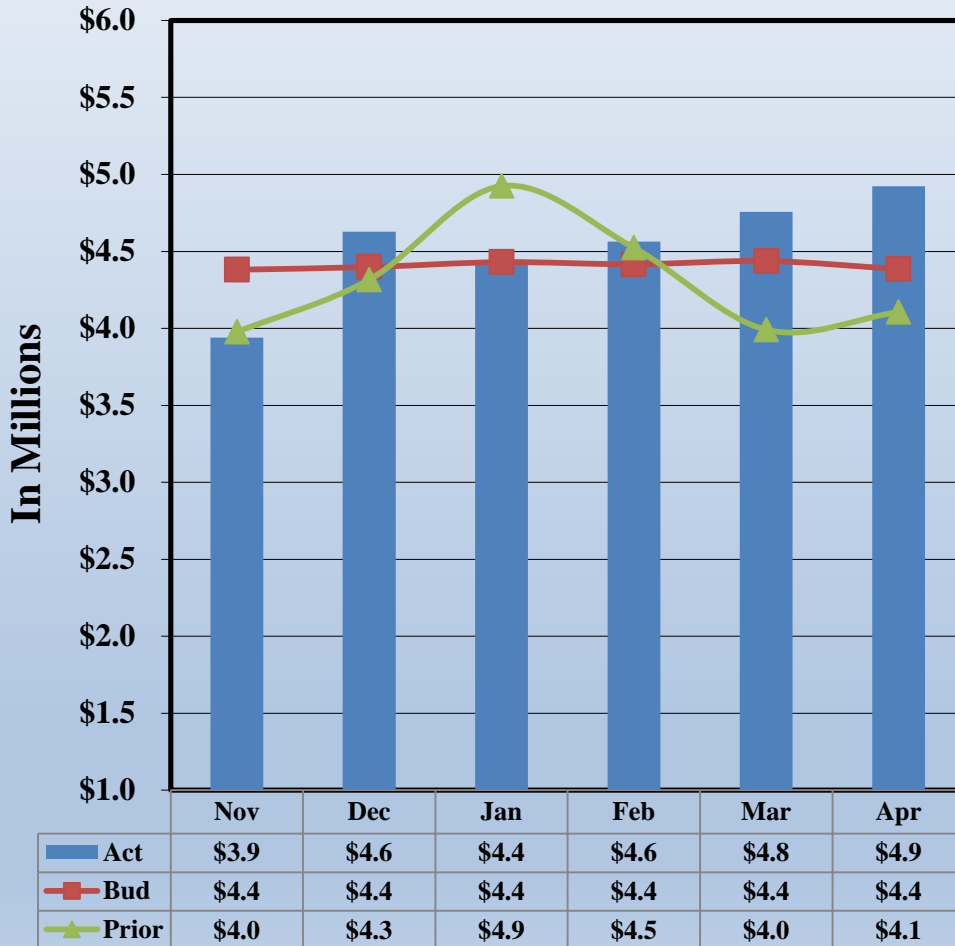
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 5.6	\$ 5.6	\$ 5.3
Var %		-1.0%	5.7%
Year-To-Date	\$ 40.0	\$ 40.3	\$ 37.2
Var %		-0.6%	7.7%
Annualized	\$ 66.0	\$ 65.6	\$ 63.1
Var %		0.6%	4.6%

Purchased Services

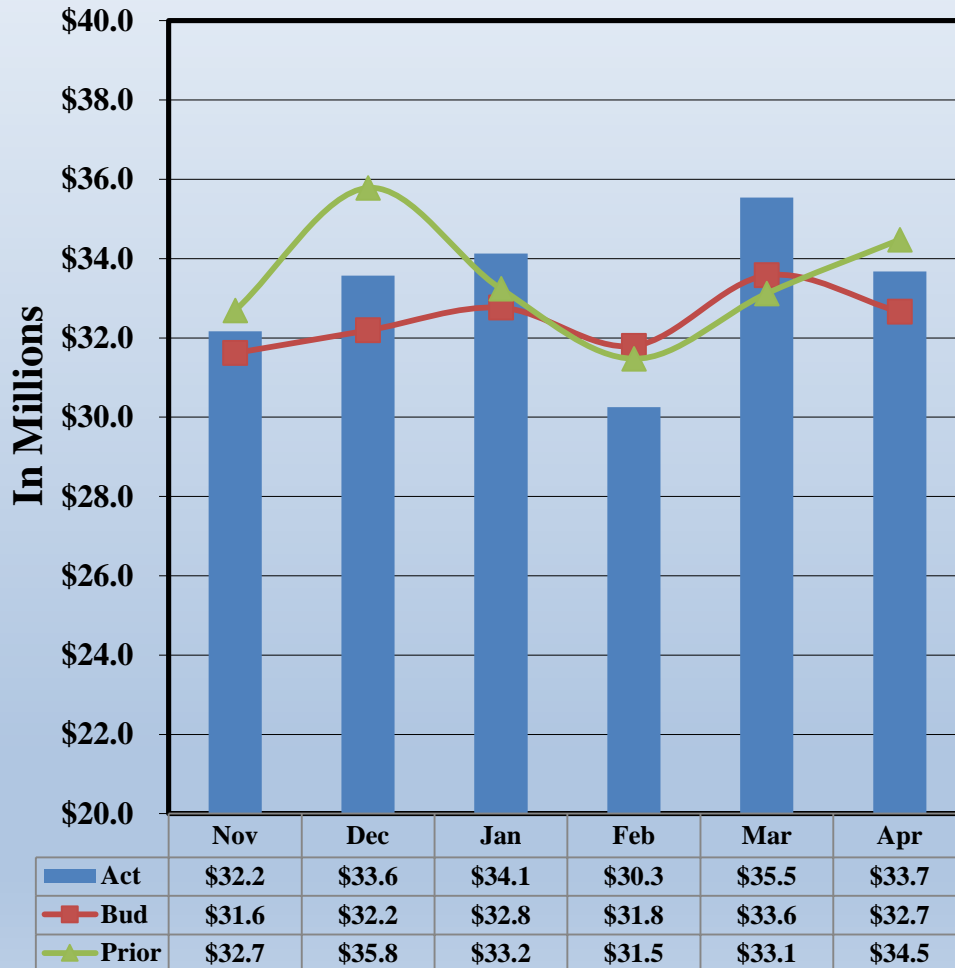
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.9	\$ 4.4	\$ 4.1
Var %		12.3%	19.9%
Year-To-Date	\$ 31.7	\$ 30.8	\$ 30.1
Var %		2.6%	5.0%
Annualized	\$ 54.4	\$ 52.5	\$ 50.6
Var %		3.6%	7.5%

Total Operating Expense

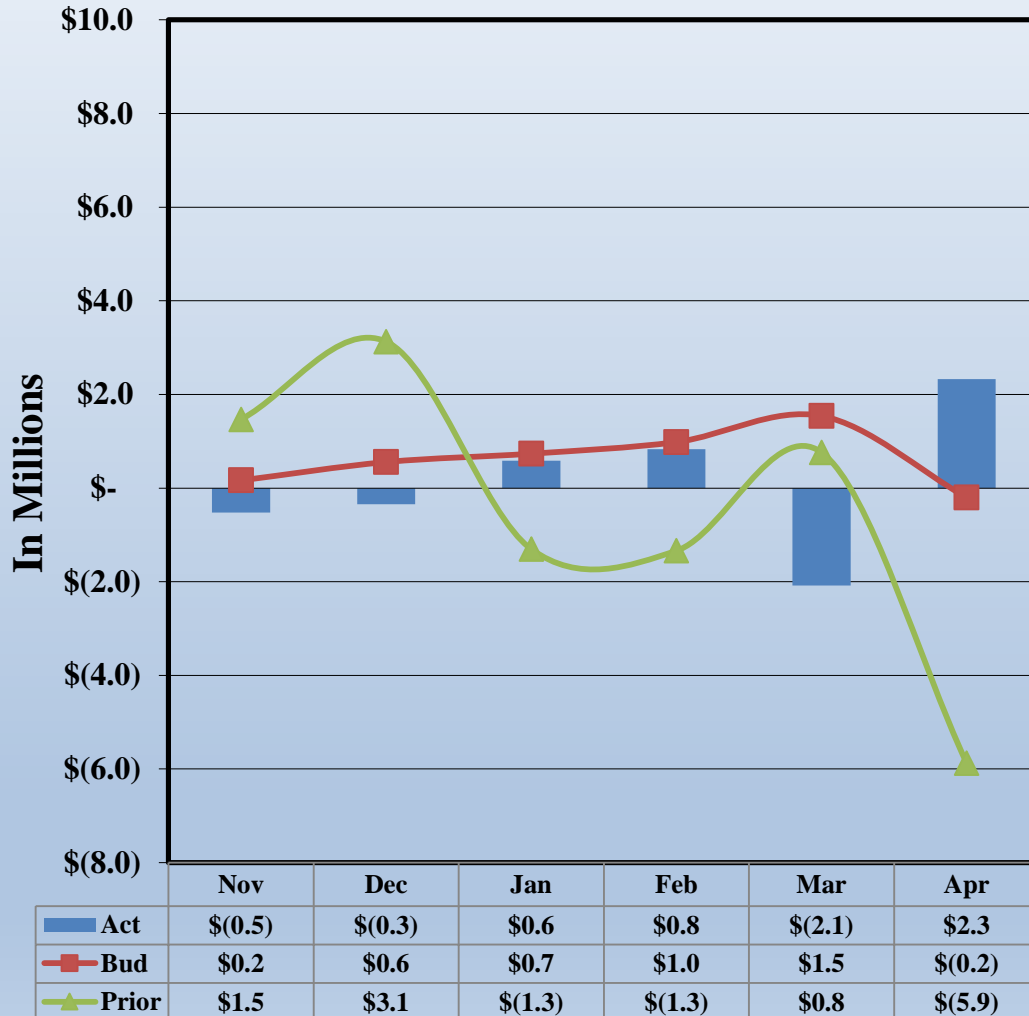
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 33.7	\$ 32.7	\$ 34.5
Var %		3.1%	-2.3%
Year-To-Date	\$ 232.8	\$ 226.9	\$ 233.8
Var %		2.6%	-0.4%
Annualized	\$ 377.9	\$ 380.5	\$ 389.7
Var %		-0.7%	-3.0%

Operating EBIDA

Ector County Hospital District Operations

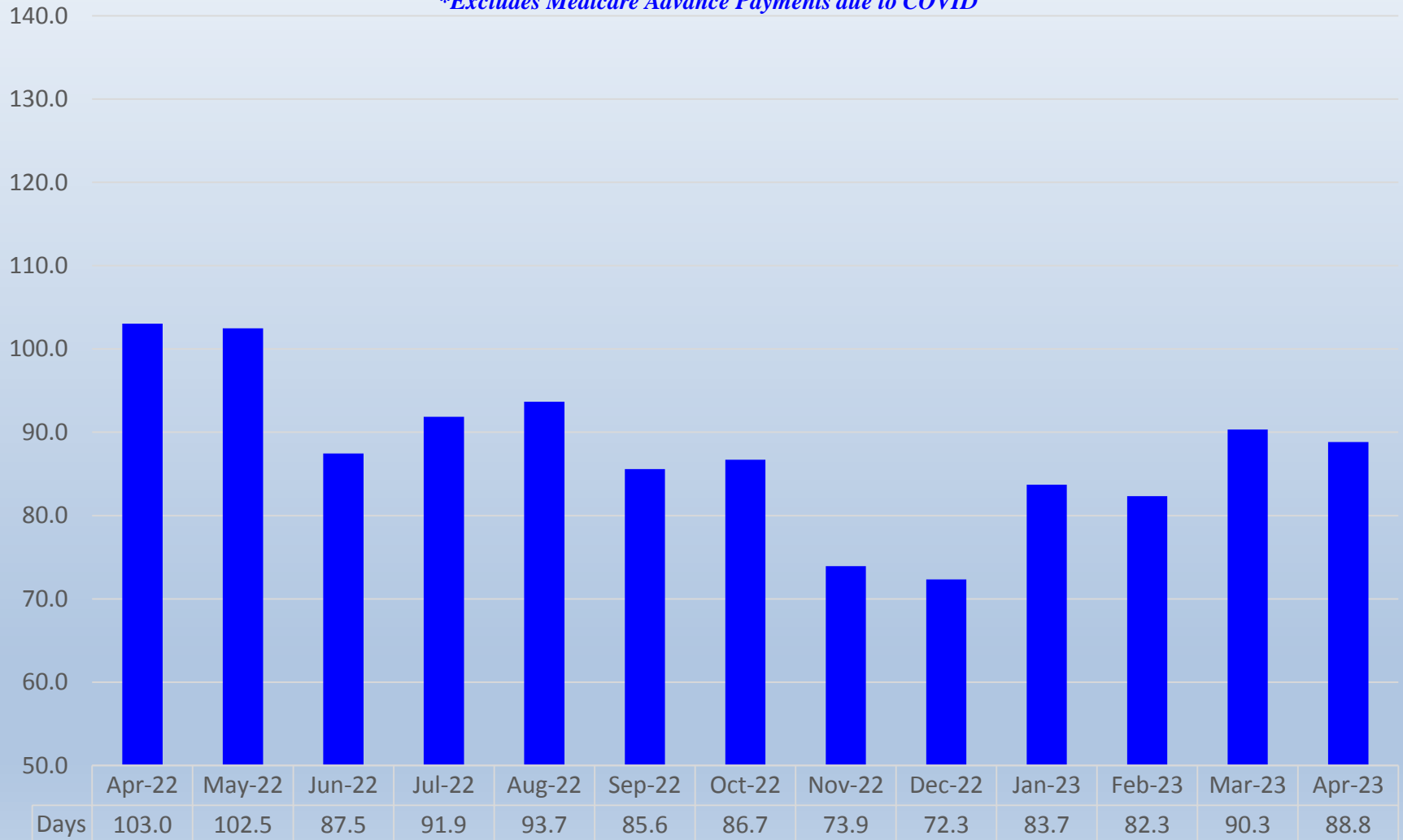


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.3	\$ (0.2)	\$ (5.9)
Var %		-1250.0%	-139.0%
Year-To-Date	\$ (0.8)	\$ 4.1	\$ (5.1)
Var %		-119.5%	-84.3%
Annualized	\$ 11.0	\$ 8.6	\$ 29.1
Var %		27.9%	-62.2%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*



mch





To: ECHD Board of Directors
Through: Russell Tippin, President & CEO
Through: Matt Collins, COO
From: Jerry Hild, Divisional Director of Radiology
Date: 5/23/23
RE: Contract Renewal – Merge Healthcare-Unity

Operational Cost: \$127,107.07
Term: 8/1/23-7/31/24

REQUEST

Request for approval for continuation of service contract with Merge Healthcare. Cost is \$127,107.07 for a one year service agreement. This has been an ongoing budgeted operational expense.

PURPOSE OF CONTRACT

Merge Healthcare is the vendor of the MCHS PACS (electronic imaging system) that has been in place for the past 14 years. This is a critical system for the hospital as all radiology imaging acquisition and distribution throughout the main facility and clinics are managed by this system. The service contract provides 24/7 support for any system issues. IT has reviewed the contract and is agreement with equipment listed and terms.

RECOMMENDATIONS

Recommend approval to continue maintenance agreement.



Memorandum

Date: May 22, 2023

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO
Kim Leftwich, Vice-President / CNO

From: Michelle Sullivan MSN, BSN, RN, ACNO Surgical Services
Jade Barroquillo BSN, RN, Director of Surgical Operations

Re: Advanced Cardiovascular Perfusion Inc. (Contract Renewal)

Total Cost -Budgeted **\$370,000/yr. x 2years**

OBJECTIVE

Renew Advanced Cardiovascular Perfusionist Contract for two additional years.

History

We have utilized Advanced Cardiovascular Perfusion Inc. for at least the past 10 years to provide perfusion support In the Operating Room for our Coronary Artery Bypass Surgeries (Open heart Procedures) and support in Cath Lab for Transcatheter Aortic Valve Replacements (TAVR) procedures when needed. Our Cardiologists and Cardiac Surgeons prefer and work well with these individuals.

PURCHASE CONSIDERATIONS

The contract renewal amount is the same as the past 2 years.

FTE IMPACT

No additional FTE(s) required.

INSTALLATION & TRAINING

N/A

WARRANTY AND SERVICE CONTRACT

2 Year contract

LIFE EXPECTANCY OF EQUIPMENT

N/A

MD BUYLINE INFORMATION

Meets EMTS

COMMITTEE APPROVAL

Surgery Dept.

FCC

MEC

Joint Conference

ECHD Board

MEMORANDUM

TO: ECHD Board of Directors

FROM: Carlos Aguilar, Director of Engineering
Through Matt Collins, Chief Operating Officer

SUBJECT: Fire Alarm Panel Replacement

DATE: May 1, 2023

Cost:

System Upgrade	\$ 1,086,460
Contingency	<u>50,000</u>
Total	<u>\$ 1,136,460</u>

Background:

The fire control system for MCH is in varying condition and some components over 25 years old. The system is approximately 50% upgraded at this time. However, in order to maintain safety and compliance of the system, we need to replace 7 additional zone panels. Firetrol is our integrator of record and will perform the work on this system.

Scope:

Replace Additional zone panels –

Location	Year of Install
4 CCU	1993
3 RD	1989
2 ND	1994
1 ST	1989
MOB PARKING	2004
MOB PARKING	2004
CANCER CENTER	2007

Staffing:

None

Disposition of Existing Equipment:

Scrap

Implementation Time Frame:

Seven (7) Old Panels

3 Months (2024 Q1)

Funding: Capital Expense

Regional Services
June Board Report

Events

5/18 Covenant Lunch

Upcoming Events

8/8- MCH Regional Board Workshop

Community Outreach

Wendover East, Wendover West, Dr. Mcquillin, Lori Stafford, Dr. Mullan, Dr Bridges, Dr. Fanous, Dr. Libson

Regional Site Visits

Rankin- met with CEO, CNO and CFO, no reported issues. They stated they are receiving more swing beds and appreciate that. Met with charge nurse and staff nurses in both ED and med surge floor's no issues with transfers.

McCamey- met with med surge floor staff and ED staff, no issues with transfers but they did voice they are still not getting report from staff on patients coming back there. I have let them know when this happens, to please call me so we can easily identify which floors they are coming from and make sure the floors have the right numbers. I also met with the case manager, she reports no issues and feels like they are getting more calls on swing bed patients as well.

Pecos- Met with CNO, ED staff and case managers. No issues with transfers they reported they are working with some of the outreach groups here at MCH and they are thankful for our support. Faye requested a SANE nurse contact I provided her with David Graham number. They have a new case manager, and the previous case manager will be working in the ED now. I spoke with both and provided some resources used here at MCH. The new case manager stated she would like to come meet with ours, I provided her with Karime's number. They did let me know the intake people who do their authorizations are not onsite so the earlier in the week they get the referrals the better.

Kermit- Attended med staff meeting, provided updates on providers and assisted with any questions. I also met with med surge staff along with ED staff and case managers. I have provided updates on providers. They voiced that they are still in need for swing bed patients and happy to take patients. The case manager feels like she has good communication with MCH.

Ward- met with CEO, CNO, case managers, ED staff. All stated no issues with transfers. Leticia did have some questions about a recent transfer. I have connected her with David to get some feedback for her. Spoke with Vince, CNO, he stated he is very appreciative of all the different areas that are allowing his nurses to come shadow and how much this will help his team. I met with case manager to ensure she had all necessary contacts. No need currently.

Big Lake- Spoke with referral specialist in clinic to assure she had updates on all providers. I also provided my contact information again. Also met with ED staff to provide hospital and provider updates no issues or needs at this time.

Crane- Met with new CEO, Laci Harris along with CNO Pat. Laci is from MCH LTAC, she is glad to have MCH as a resource and looks forward to working with MCH. No needs from CEO or CNO currently. Met with ED staff provided updates on providers.

All hospitals were reminded MCH is auto accept for true STEMI patients. If hospitals believe they have a STEMI and MCH cardiology reviews EKG, MCH will auto accept patients.

MCH Telehealth

Month 23'	On Demand	Scheduled
January	20	92
February	24	66
March	21	74
April	20	53